#### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

1	Requ	est IR-1:
2		
3	Subm	arine cable issues
4		
5	With	respect to page 55, lines 13-18:
6		
7	(a)	Will this detailed data be provided to the submarine cable bidders?
8		
9	<b>(b)</b>	The proposed EPC contract makes the supplier responsible for the bathymetry and
10		geology. This will result in an additional risk premium in the bid prices. Has an
11		option of shared risk of unforeseen underwater conditions been considered for the
12		submarine cable contract? Please explain.
13		
14	Respo	onse IR-1:
15		
16	(a)	All the data collected from the Geotechnical/Geophysical survey, and all the studies
17		referred to on page 55 were provided to the bidders as part of the RFP documentation.
18		Any updates to the studies are provided to the bidders.
19		
20	(b)	Emera has conducted an initial Bathymetry/Geophysical/Geotechnical survey in 2011
21		and shared the results with the proponents. The proponent will conduct an additional pre-
22		engineering survey based on the initial report's findings in order to finalize the cable
23		route.

#### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

1	Reque	st IR-2:
2		
3	With 1	respect to page 62, lines 1-14:
4		
5	(a)	Is there enough soil information and sufficient specifications to allow the submarine
6		cable bidders to accept the responsibilities and the risks of protection measures, and
7		submit a competitive market based pricing, within the proposed schedule, without
8		qualifications? Please explain.
9		
10	<b>(b)</b>	If a cable fault occurs, who will be responsible for repairs and costs?
11		
12	Respon	nse IR-2:
13		
14	(a)	Yes, NSPML is still in the evaluation phase of the cable proposals and is not able to
15		discuss the details of the responses, however soil data has been shared with the bidders
16		based on the Geotechnical/Geophysical survey results and subsequent protection analysis
17		and NSPML is confident in the ability to achieve the desired outcome for all aspects of
18		the question.
19		
20	(b)	Until the cable supply is awarded this is still a matter of negotiation. NSPML is seeking a
21		specified warranty period where the suppliers would be expected to repair the cable.
22		
23		If a fault or damage occurs after the end of the warranty period, it will depend upon the
24		root cause as to how repair costs would be recovered, it could be an operating expense.

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1	Reque	st IR-3:
2		
3	With 1	respect to page 137, lines 1-3:
4		
5	(a)	Weather windows of 180 days each in 2015 and 2016 are shown for cable
6		installation. Based on the MHI Report, Appendix 5.01, the 96km of cables at the
7		Strait of Belle Isle crossing can be completed in 45 days- approximately 2km per
8		day. At this rate, each run of cables across Cabot Strait encountering much greater
9		depths may take at least 90 days. If interrupted by extreme weather events or
10		delayed by unforeseen bed conditions, what is the risk that the project may be
11		delayed into a 3rd construction season?
12		
13	<b>(b)</b>	Have constraints in availability of cable laying marine vessels been evaluated?
14		
15	(c)	Cable protection costs will vary according to the selected method; jet ploughing,
16		dumped rockfill berms or concrete pads. How will the selection be monitored and
17		accepted by NSPML?
18		
19	Respon	nse IR-3:
20		
21	(a)	Questions related to SOBI project are out of scope for this proceeding. For the Maritime
22		Link Project, the 2015 campaign is used for HDD construction. 2016 campaign is used
23		for offshore cable lay. Weather window in 2016 will be sufficient to complete cable
24		laying with some weather allowance.
25		
26	(b)	Yes, constraints have been evaluated, and the successful bidder will have a vessel
27		available to suit the project's timeframe.
28		
29	(c)	The selection method will be based on the ability of the mentioned methods to provide
30		the required protection to the cable based on the ongoing cable protection analysis.

1	Selection will be made by the contractor, reviewed and accepted by NSPML and
2	performance monitored by NSPML as part of the contractual compliance reviews and
3	auditing.

1	Request IR-4:
2	
3	Project and construction management issues
4	
5	With respect to page 93, line 16, please provide the detailed organization chart of the
6	Maritime Link project team in the initial phase of development, and the proposed
7	organization chart for the construction phase.
8	
9	Response IR-4:
10	
11	Please refer to Attachment 1.



# Maritime Link Project Organizational Plan

February, 2013

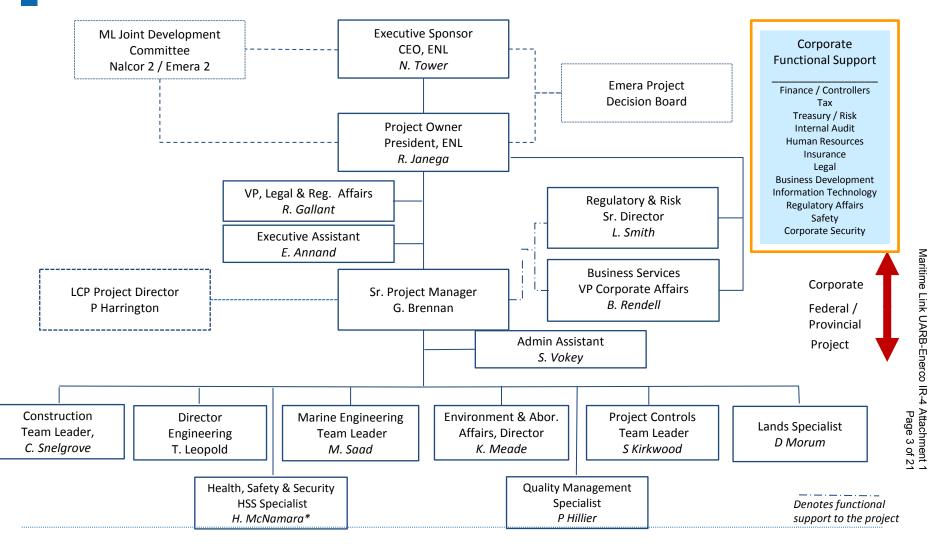


### Maritime Link Project Organization Plan

### PROJECT GOVERNANCE AND LEADERSHIP MODEL



## Maritime Link Project Governance and Leadership





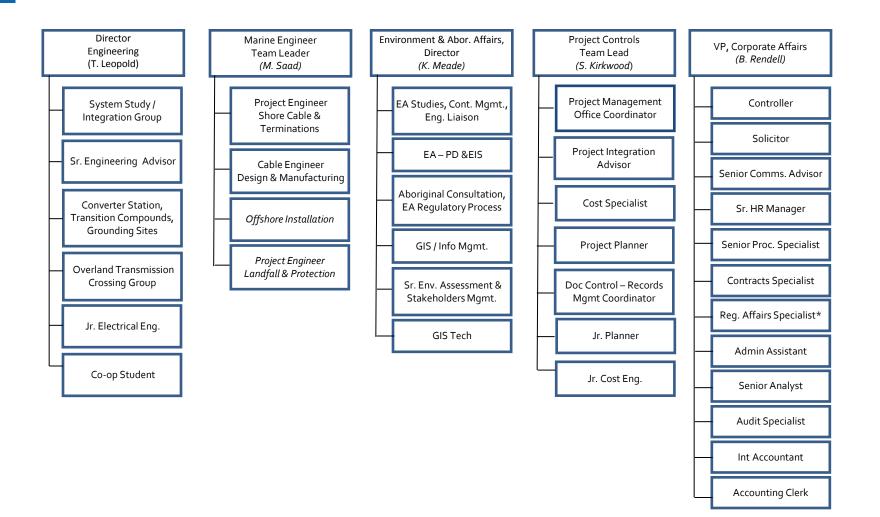
Maritime Link Project Organization Plan

### PHASE 2 – PLANNING, EVALUATE AND SELECT

Q1 2011 – Q3 2012 (DG2)

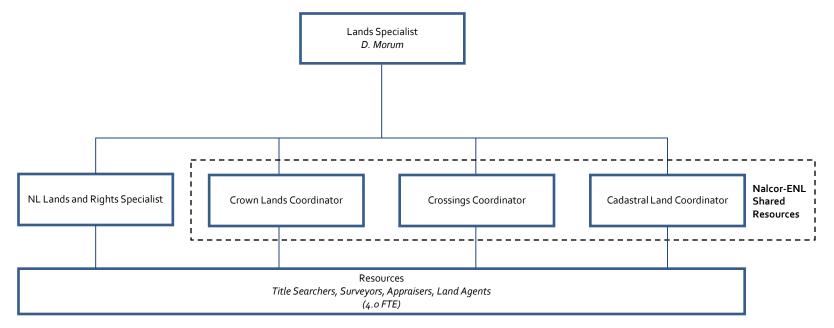


## Maritime Link Project Team Structure Phase 2



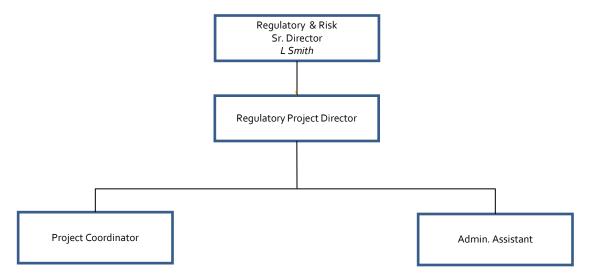


### Maritime Link Project Land Function





## Maritime Link Project Regulatory Function





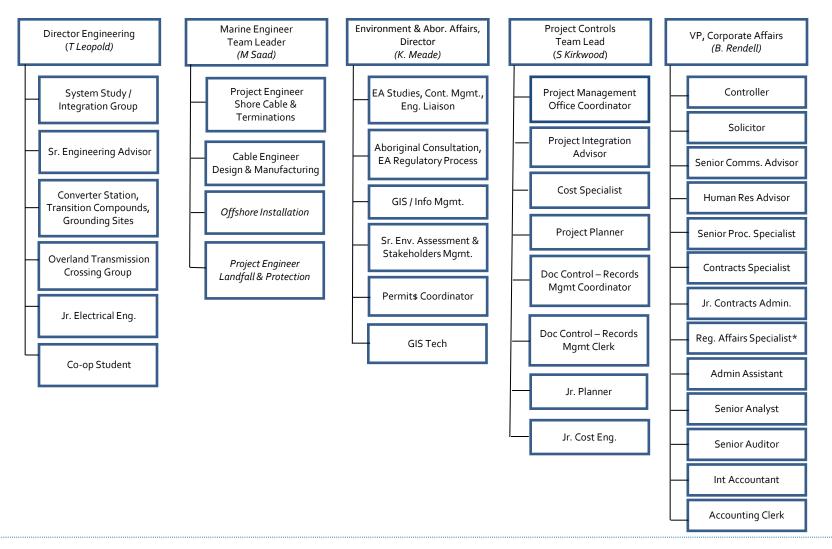
Maritime Link Project Organization Plan

PHASE 3 – DEFINE

Q4 2012 – Q3 2013 (DG3)

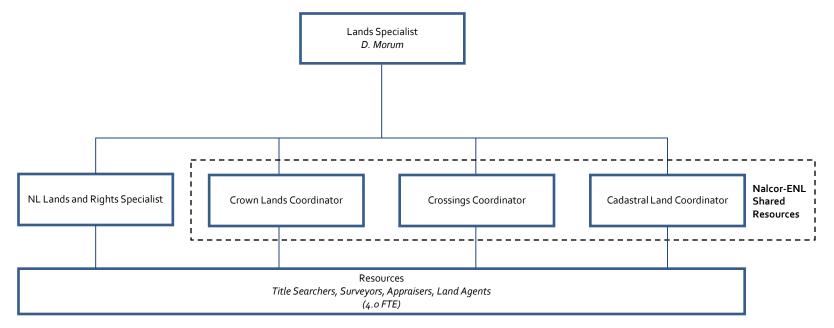


## Maritime Link Project Team Structure Phase 3 Design



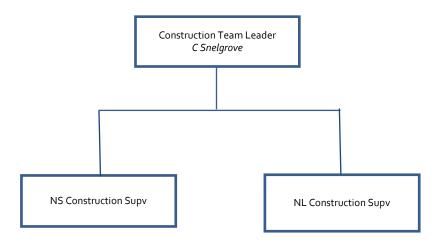


### Maritime Link Project Land Function



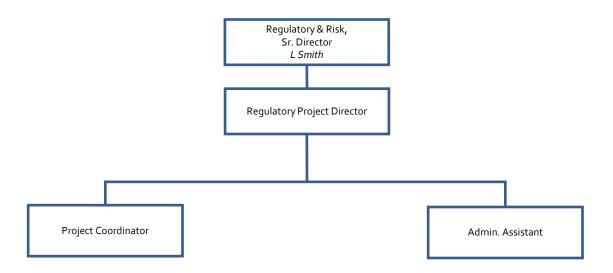


### Maritime Link Project Construction Function





## Maritime Link Project Regulatory Function





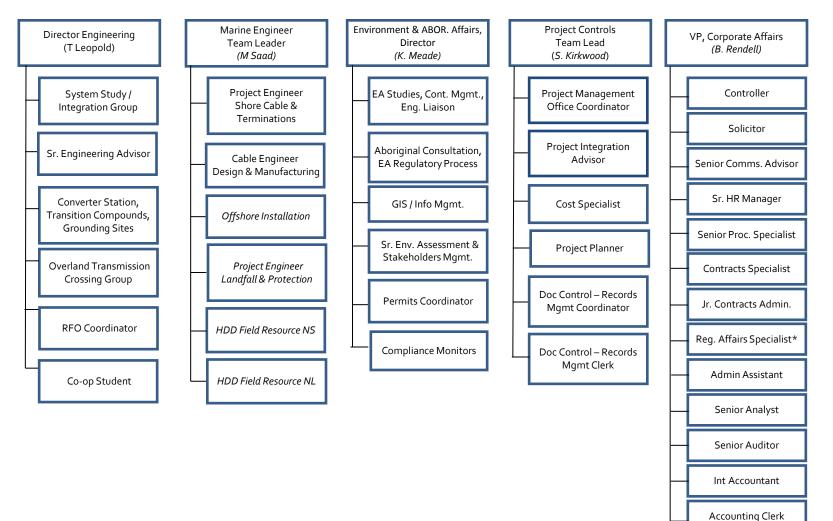
Maritime Link Project Organization Plan

### PHASE 4 – EXECUTE

Q4 2013 – Q4 2016 (START UP)

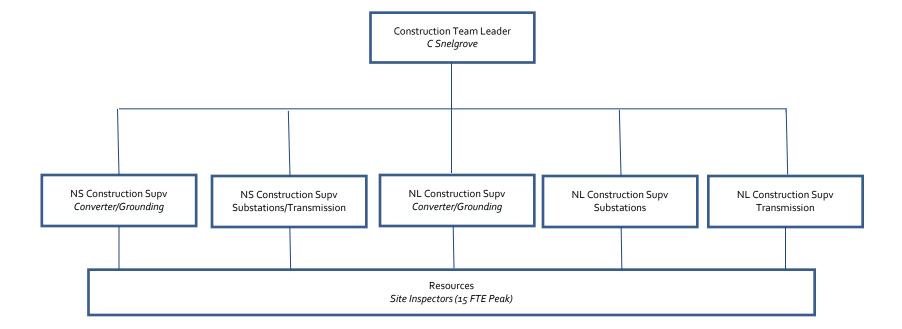


## Maritime Link Project Team Structure Phase 4 Execute



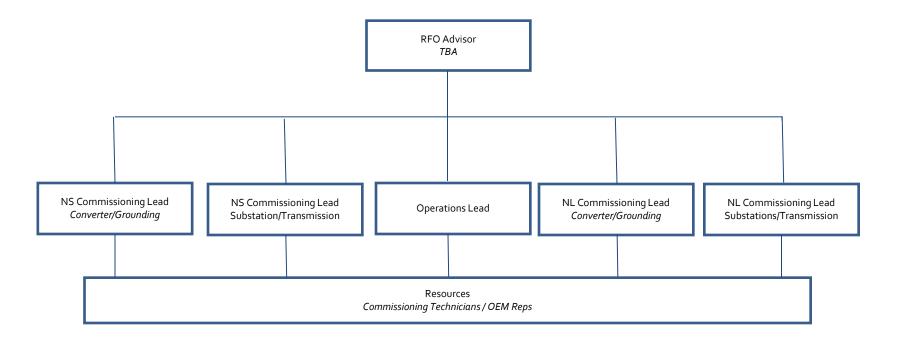






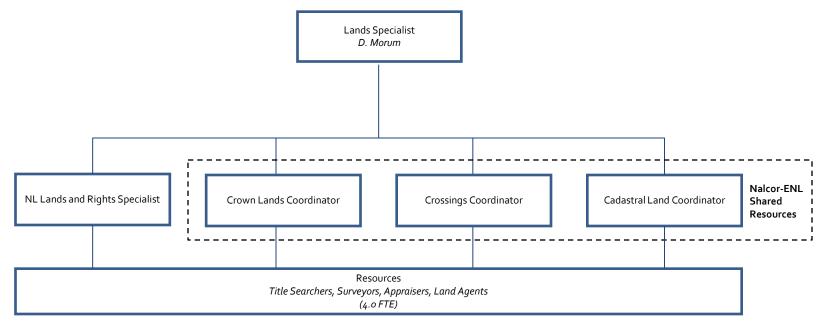


### Maritime Link Project Commissioning Function



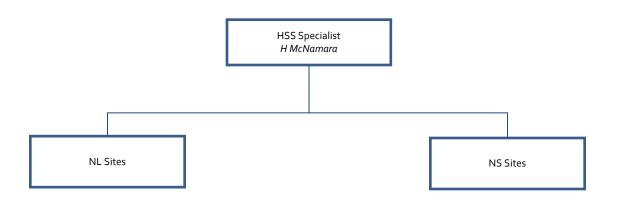


### Maritime Link Project Land Function





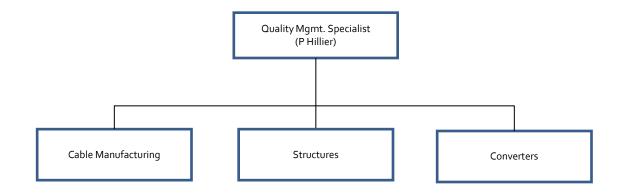
## Maritime Link Project Health, Safety, and Security Function











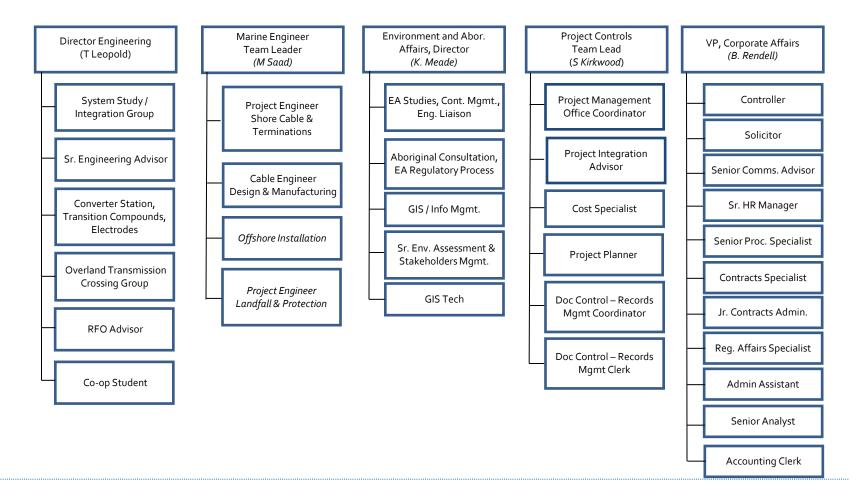
Maritime Link Project Organization Plan

### PHASE 5 – OPERATE AND PROJECT CLOSE-OUT

Q1 2017 – Q4 2017



## Maritime Link Project Team Structure Phase 5 Operate and Close-out





#### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

1	Reque	est IR-5:
2		
3	With	respect to page 139, lines 8-9:
4		
5	(a)	Are the construction management staffing plans defined and will there be sufficient
6		experienced resources available?
7		
8	<b>(b</b> )	Will the project team control the construction management teams in both
9		Newfoundland and Cape Breton regardless of provincial jurisdiction?
10		
11	(c)	As part of the project labour and benefit strategies, will there be collective labour
12		agreements for the duration of the active construction period? Please elaborate on
13		the above.
14		
15	Respo	nse IR-5:
16		
17	(a)	Construction management staffing plans have been defined and balanced such that
18		sufficient experienced resources are available for the appropriate construction periods.
19		
20	(b)	Yes.
21		
22	(c)	Collective labour agreements will be in place for the duration of the active construction
23		periods in both Newfoundland and Cape Breton. The collective bargaining agreement in
24		Newfoundland is already complete.

#### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

#### **NON-CONFIDENTIAL**

Request IR-6	:
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2

- 3 With respect to page 76, line 3, please explain how the project management costs have been
- 4 developed, and do they include construction management costs?
- 5

6 Response IR-6:

7

- 8 Project management estimates are outlined in more detail in the response to NSUARB IR-30.
- 9 Construction Management costs are included.

1	<b>Request IR</b>	-7:
---	-------------------	-----

- 2
- 3 With respect to page 136, line 17, please show the latest list of the deliverables produced
- 4 and the reviews conducted.
- 5

```
6 Response IR-7:
```

- 7
- 8 The list of deliverables and reviews were:
- 9

Document
Project Charter
Maritime Link Economics Plan
Financing Plan
Organization Plan
Project Training & Induction Plan
Early Project Execution Plan
Interface Management Plan
Project Safety, Health and Security Plan
Issues Identification & Management
Project and Schedule Estimate Basis
DG2 Cost and Schedule Estimate
Estimate Confidence Assessment
Cost and Schedule Risk Assessment
Management of Change
Info. Management Plan (Docs / Records)
Project Quality Strategy
Purchasing Plan
Early Project Scope Development Basis
Project Financial Risk Plan
Preliminary Operations Philosophy
Initial Constructability/Installability Plan
Initial Constructability/Installability Review
Contracting Work Breakdown Structure
Contract Strategy and Procurement Plan
Purchasing / Materials Management Strategy
Long Lead Equipment List
Environmental Management Plan
Insurance Strategy / Framework

Document
Regulatory Compliance Plan
ML Communications Strategy
Government Consultation Strategy
Stakeholder Consultation Strategy
Co-Venture Agreements
Labour Relations Strategy
Land Strategy
DG2 Concept IPR and Closeout
Initial Design Readiness Review
Lessons Learned / Value Improvement
DG2 Management Review Package
Land Ownership
EA Strategy
Project Execution Risk Plan
Benefits - Gender Equity - Diversity Plan
Basis of Operating Expenditure
Independent Cost and Schedule Risk Assessment

#### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

1	Request IR-8:
2	
3	Project schedule and cost issues
4	
5	With respect to page 137, line1, the "high level project schedule shown in Figure 7-1" is not
6	sufficient to be able to review how scheduling activities and milestones are interrelated.
7	Please, provide a more detailed schedule.
8	
9	Response IR-8:
10	
11	See Enerco IR-8 Attachment 1 schedule showing critical path and milestones.

y ID	Activity Name	Start	Finish			2013				2	014				2015	
				Q1	(	Q2 C	3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	2 0	3 (
Maritime Link Pro	oject	03-Jan-11 A	25-Aug-17													
Gates & Milestor	nes	20-Dec-12 A	25-Aug-17													
Gates		20-Dec-12 A	25-Aug-17													-
DG000020	DG2 Conceptual	20-Dec-12 A		DG2	2 Con	ceptual										
DG000030	DG3 Exectution	01-Oct-13*					*	DG3 E	xectutio	n						
DG000040	DG4 Commission	06-Dec-16					<b>Y</b> -								1	
DG000050	Project Completion (Handover)		25-Aug-17													
Milestones		10-Jan-13 A	25-Aug-17													
MS000001	Submit EA Report		10-Jan-13 A	Sut	omit E	A Report										
MS000003	Submit UARB Application		22-Feb-13*	<b>∖</b> ♦	Subr	nitUARB	Applic	ation								
MS00002	Environmental Assessment Approval		30-May-13			🕈 Envir	onmer	ntal Ass	sessmer	t Appro	val				1	
MS00007	Marine Cable Contract Signoff (EPC1)		28-Jun-13		<b>♦</b>	🔶 Ma	arine C	able C	ontract	Signoff (	(ĖPĊ1)					
MS000004	UARB Approval		29-Jul-13			*	UARE	Appro	val							
MS00009	Converter Station Contract Signoff (EPC2)		09-Jan-14					<b>\</b>	Conv	erter St	ation C	ontract S	ignoff (E	PC2)		
MS000017	Marine Cable Install Complete		18-Jul-16													
MS000018	Comission Complete		02-Jun-17												1	
MS000019	First Commerical Power		25-Aug-17													
11000 (T23001) T	Fransmission Line from Granite Canal to Bottom Broo	05-Nov-12 A	24-Jan-17													
Engineering		05-Nov-12 A	23-May-14	1 I		1 1 1	1 1	1 1 1	1 1		23-May	-14, Eng	ineering			
	erials & Fabrication)	17-Oct-13	04-Sep-15				V									• 04-
Construction		26-Feb-14	24-Jan-17						· · · ·	!L_L_L_					<u></u>	
T23001 Commissi	oning	06-Dec-16	20-Jan-17													
	) Transmission Line from Bottom Brook to Cape Ray	05-Nov-12 A	19-Nov-16			_										
Engineering		05-Nov-12 A	08-Apr-14							<b>V</b> 08-A	pr-14, I	Engineer	ing			
	erials & Fabrication)	17-Oct-13	01-May-15									Ĵ	5		01-May	-15, Pro
Construction		01-Oct-13	19-Nov-16							  kk_					<u></u>	
Commissioning		30-Aug-16	14-Oct-16				i i									
	) Transmission Line from Point Aconi to Woodbine	02-Oct-12 A								, , , , , , , , , , , ,					<u>     </u>	
•	) Transmission Line from Point Aconi to woodbine										12-10	n-14, En	aineerind			
Engineering		02-Oct-12 A									12-50	···· · · · · · · · · · · · · · · · · ·	- i i i	i i	Procis	rement (
· •	erials & Fabrication)	17-Oct-13	14-Jan-15	+				-1++	     	        +		+	· · · · · · · · · · · · · · · · · · ·	-Jaii-iJ	, i iocu	<b>1</b> 1
Construction		06-Aug-13	11-Sep-15													
Commissioning		12-Sep-15	28-Oct-15													
· /	Grounding line from Bottom Brook	05-Nov-12 A														
Engineering		05-Nov-12 A										igineerin				
	erials & Fabrication)	17-Oct-13	18-Feb-14					-1		3-Feb-1	4, Proc	urement	(Materia	is & Pat	prication	)
Construction		19-Feb-14	27-Dec-16													
Commissioning		01-Apr-15	23-Jun-15												23	-Jun-15
14200 (E00501)G	rounding line from Woodbine	02-Oct-12 A	22-Dec-16													
Engineering		02-Oct-12 A	19-Mar-14									ngineerin				
Procurement (Mat	erials & Fabrication)	17-Oct-13	18-Mar-14				▼			18-Ma	r-14, Pi	ocureme	ent (Mate	rials & F	abricat	ion)
Construction		25-Feb-14	22-Dec-16													
Commissioning		02-Jun-15	22-Jul-15													22-Jul-1
21100 (103NL) S	witchyard at Granite Canal	03-Dec-12 A	10-Mar-17													
Engineering		03-Dec-12 A	29-Sep-16												<u> </u>	
												<u> </u>				
Primary Baseline	Critical Remaining Work Summary		IVIL	r วน	11111)	ary Sc	ieut	пе					-		Em	or
Actual Work 🔶					Page	1 of 8										CI
💳 Remaining Work 🔶	♦ Milestone				5									N	rewtour	a and S

2016 2017 Q1 Q2 Q3 Q2 Q3 Q4 Q4 Q1 🗸 25-Aug-🔻 25-Aug-🛡 25-Aug-DG4 Commission Project ( 25-Aug-S Marine Cable Install Complete 🔶 Comis'sio'n Com € First Co 24-Jan-17, 11000 (T23001) p-15, Procurement (Materials & Fabrication) 24-Jan-17, Construction 20-Jan-17, T23001 Commiss 🔻 19-Nov-16, 12000 (X20005/6) Tra rement (Materials & Fabrication) ▼ 19-Nov-16, Construction ₩ 14-Oct-16, Commissioning 8-Oct-15, 13000 (X20001/2) Transmission Line from Point Aconi to W aterials & Fabrication) p-15, Construction 8-Oct-15, Commissioning 🕈 27-Dec-16, 14100 (E00502) G ₹ 27-Dec-16, Construction ommissioning ▼ 22-Dec-16, 14200 (E00501)Grd 22-Dec-16, Construction Commissioning 👿 10-Mar-17, 21100 (103) ▼ 29-Sep-16, Engineering abrador © Oracle Corporation

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ID	Activity Name	Start	Finish	2013	2014 2015 2016 2017
				Q1 Q2 Q3 Q4 Q1 Q2	Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3
Procurement (M	Materials & Fabrication)	11-Dec-13	07-Mar-16		V07+Mar-16, Procurement (Materials & Fabricatio
Construction		25-Jun-14	17-Aug-16		▼ 17-Aug 16; Construction
Commissioning	9	18-Aug-16	10-Mar-17		10-Mar-17, Co
21200 (102NL)	Modifications to Existing Substation at GC	21-Mar-13	29-Sep-16		▼ 29-Sep-16, 21200 (102NL) N
Engineering		21-Mar-13	29-Aug-16		V 29-Auġ-16, Enġinęering
Construction		22-Jun-15	04-Aug-16		V4-Aug-16, Construction
Commissioning	]	18-Aug-16	29-Sep-16		29-Sep-16, Commissioning
22000 (101NL)	Switchyard at Bottom Brook	03-Dec-12 A	07-Sep-16		▼ 07-Sep-16, 22000 (101NL) Swi
Engineering	-	03-Dec-12 A	29-Mar-16		¥ 29-Mar-16, Ęnginęering
Procurement (M	Materials & Fabrication)	11-Dec-13	29-May-15		29-May-15, Procurement (Materials & Fabrication)
Construction	<b>_</b>	21-May-14	15-Feb-16	▋ : : : : : : : : : : : : : : : : : : :	▼ 15-Feb-16; Construction
Commissioning	9	16-Feb-16	07-Sep-16		v 07-Sep-16, Commissioning
23100 (301NS)	Connect Substation at Woodbine to Converter Station	02-Apr-13	25-May-16		25-May-16, 23100 (301NS) Connect Sub
Engineering		02-Apr-13	25-May-16		Z5-May-16, Engineering
Construction		15-Apr-15	19-Apr-16		v _o nat, c,giitening v 19-Apr-16, Construction
Commissioning		20-Apr-16	18-May-16		18-May-16, Commissioning
	NSPI Control Centre Modifications	04-Jul-16	29-Nov-16		29-Nov-16, 23300 (301
Construction		04-Jul-16	31-Oct-16		31-Oct-16, Construction
Commissioning		01-Nov-16	29-Nov-16		29-Nov-16, Commissio
	NLH Control Centre Modifications	06-Jun-16	01-Nov-16		01-Nov-16, 23400 (301NL
• •		06-Jun-16	03-Oct-16		03-Oct-16, Construction
Construction			03-001-16 01-Nov-16		v 01-Nov-16, Commissionin
Commissioning			30-Apr-15		→ 30-Apr-15, 31000 Grounding Site NL
31000 Ground	ING SITE NL				▼ 17-Feb-15, Engineering
Engineering		02-Apr-13	17-Feb-15		08-Oct-14, Procurement (Materials & Fabrication) - Contractor
	Materials & Fabrication) - Contractor	30-Jun-14	08-Oct-14	_	29-Dec-14, Construction
Construction		18-Mar-14	29-Dec-14		30-Apr-15, Commissioning
Commissioning		29-Dec-14	30-Apr-15		26-Jan-16, 32000 Grounding Site NS
32000 Ground	ing Site NS	18-Mar-13	26-Jan-16		
Engineering			15-Dec-15		▼ 15-Dec-15, Engineering
	Materials & Fabrication) - Contractor	30-Jun-14			▼ 07-Jul-14, Procurement (Materials & Fabrication) - Contractor 24-Nov-15, Construction
Construction		05-Jan-15	24-Nov-15		
Commissioning			26-Jan-16		26-Jan-16, Commissioning
41000 (301NL)	Bottom Brook Converter Station	01-Oct-12 A	21-Apr-17		
Engineering		01-Oct-12 A			27-Nov-14, Engineering
Procurement (N	Materials & Fabrication)	20-Aug-14	12-Feb-16		12-Feb-16, Procurement (Materials & Fabrication)
Construction		02-Jun-14	28-Dec-16		v 28-⊅e¢-16, ¢onstruc
Commissioning			21-Apr-17		21-Apr-17
42000 (301NS)	Woodbine Converter Station	01-Oct-12 A	21-Apr-17		▼ 21-Apr-17
Engineering		01-Oct-12 A	27-Nov-14		27-Nov-14, Engineering
Procurement (M	Materials & Fabrication)	20-Aug-14	15-Feb-16		15-Feb-16, Procurement (Materials & Fabrication)
Construction		29-Dec-14	28-Dec-16		v v 28-⊅eċ-16, Çoḥstřuc
Commissioning	9		21-Apr-17		<b>1</b> 21-Apr-17
51000 (701NL)	Overhead to Underground Transition at Cape Ray	22-Feb-13	13-May-16		
			K #1		
Primary Baseline			IVIL	P Summary Schedule	Emera Newfound and & Labrador
Actual Work	<ul> <li>Baseline Milestone</li> <li>Milestone</li> </ul>			Page 2 of 8	



Maritime Link Enerco IR-8 Attachment 1 Page 2 of 8

e Link Project				Emera Layout Summary												30	8-Mar-1	31
ID	Activity Name	Start	Finish	2013		2014			201				2016			201		C
Engineerir		22-Feb-13	13-May-16	Q1 Q2 Q3	Q4 Q	1 Q2	Q3 Q4	Q1	Q2	Q3	Q4 Q	1 Q2	L	Q4 16, Enginee	Q1 ering	Q2	Q3	+
Constructi		27-Oct-14	14-Oct-15				· · · · ·				14-Oct-15	, Constru	uction					÷
Commissi		14-Oct-15	06-May-16											6, Commis	sioning			
	INS) Overhead to Underground Transition at Point Acc	22-Feb-13	04-Sep-15			<u></u>	<u></u>			04	4-Sep-15, 5	2000 (70	1NS) Over	head to Ur	dergrour	nd Transi	ition at I	Ρ'n
Engineerir		22-Feb-13	04-Mar-15					_	04-Mar-15	. Engine	erind							
Constructi	-	27-May-14	11-Feb-15						1-Feb-15, C	1 1	1 7 1 1							
Commissi		12-Feb-15	04-Sep-15					-		- I - I - I -	4-Sep-15, C	ommissio	oning					
			06-Jul-16											Jul-16, 530	00 (702N	IS) Wood	dbine Tr	ra
•	2NS) Woodbine Transition Compound (In scope of EPC	/_/		·	1 1 1 1 1 1 1 1 1 1 1 1!++	+					+		lar-16, Eng	nineering				
Engineerir		22-Feb-13	09-Mar-16				🔻 07-Aug-14	4 Procur	ement (Mate	erials & F	abrication)	• 00 10		gineering				ł
	ent (Materials & Fabrication)	10-Jan-14	07-Aug-14 09-Mar-16				• 07 / (dig 1-	-,				- 09-M	lar-16, Co	nstruction				ł
Constructi		29-Dec-14 10-Mar-16										1 1 1		Jul-16, Cor	mission	na		
Commissi			06-Jul-16											in-16, 5500		-	ation Lin	ן אל
55000 Tele	ecommunication Links	02-Apr-13	16-Jun-16															
Engineerir		02-Apr-13	11-Dec-13			ec-13, Engine		+ (NA - + - + - + - + - + - + - + - + - + -		otio -t)								
	ent (Materials & Fabrication)	12-Dec-13	10-Mar-14			▼ 10-Mar-14	, Procuremen	ii (iviateria	ais & Fabrica	ation)			OF May 1	6 Constr	otion			
Constructi		10-Jul-15	05-May-16									-i -i -i' -		6, Constru				
Commissi		06-May-16	16-Jun-16										16-Ju	in-16, Com	nissionin Dct-16, 56	• • •		_
56000 Con	trol Center Data Link	12-Jan-16	17-Oct-16												1 1 1 1	1 1 1	1 1	۱ 
Engineerir	ng	12-Jan-16	17-Oct-16											17-0	Oct-16, En	gineering	g	
58000 Imp	rovement of Road Infrastructure	16-Sep-13	06-Aug-14				🛡 06-Aug-14	4, 58000	Improvemer	nt of Roa	d Infrastruc	ture						
Engineerir	ng	16-Sep-13	12-Nov-13		12-Nov	-13, Engineeri	ng											
Constructi	ion	10-Feb-14	06-Aug-14		•		🛡 06-Aug-14	4, Constru	uction									
61000 Sub	marine Cable, Land Cable and Terminations	06-Jun-11 A	26-Dec-16												26-Dec	-16, 6100	00 Subi	n
61100 Eng	· · · · · · · · · · · · · · · · · · ·	06-Jun-11 A	07-Sep-16				<u></u>							▼ 07-Sep-	16, 61100	) Engine	ering	-
61200 Sup		03-Apr-14	18-Jul-16			<b>•</b>							18	-Jul-16, 61	200 Supp	oly		
	marine Cable Lay	29-Mar-16	05-Aug-16									-		)5-Aug-16,	61300 S	ubmarine	e Cable	
	nsportation	11-Apr-16	11-Jul-16									-	11	Jul-16, 614	400 Trans	portation	n	
	marine Cable Protection (Trenching)	23-May-16	19-Aug-16									•		19-Aug-16	61500	Submarin	ne Cable	e
61600 Roc		31-May-16	26-Aug-16	·    4     4 4   4		-lllll I I I I I I I I I I I I I I					- 4 4 6 6 6			26-Aug-10	6, 61600	Rock dur	mping	
	d Cable Installation (Terminations/Anchor Site Construction)	25-Jun-15	30-Sep-15								30-Sep-15	61700 L	and Cable	e Installatio	n (Termir	ations/A	nchor S	;
	nmisioning	01-Aug-16	26-Dec-16										-		26-Dec	-16, 6180	00 Com	1
62000 Lan	dfall HDD	08-Apr-13	23-Feb-16	<b>V</b>								🛡 23-Fel	b-16, 6200	00 Landfall	HDD			
	dfall HDD Point Aconi, NS	08-Apr-13	23-Feb-16	V								🕈 23-Fel	b-16, 6210	0 Landfall	HDD Poi	nt Aconi,	, NS	
	otech Investigation and Design	08-Apr-13	23-Feb-16	·		<u></u>						🕈 23-Fel	6-16, HDC	Geotech I	Investigat	ion and I	Design	
	nstruction	' 24-Jul-14	23-Feb-16									🛡 23-Fel	b-16, HDC	Construct	tion			
62200 Lan	dfall HDD Cape Ray, NL	17-Apr-13	05-Jan-16	V		· · · · ·					0	5-Jan-16,	62200 La	ndfall HDD	Cape Ra	ay, NL		
	otech Investigation and Design	17-Apr-13	05-Jan-16	<b>V</b>							• • •	5-Jan-16,	HDD Gec	tech Inves	tigation a	nd Desig	ŋn	
HDD Cor	nstruction	24-Jul-14	05-Jan-16									5-Jan-16,	HDD Con	1 1 1				
63000 Mar	ine Consultancy Services	22-Feb-13	28-Nov-16												28-Nov-16	63000	Marine	
	ine Warranty Survey Services	15-Oct-13	28-Nov-16											- 2	28-Nov-16	6, 63100	Marine	
	d Party Engineering Verification Services	16-Sep-13	31-Oct-16	•											Oct-16, 6		1 1	
	ineering Studies (finalize cable protection studies, design rock bern		07-Mar-14			🛡 07-Mar-14	63300 Engin	neering St	tudies (finali	ize cable	protection	studies, d	lesign rocl	i i i				
NSPI			15-Sep-16											<b>1</b> 5-Sep	-16, NSP			
	ait of Conce Creening/Concerts 1, 000//1, 7005	02-Apr-13	25-Sep-15								25-Sep-15,	NSPI - S	trait of Ca	nso Crossi	hg/Sebar	ate L-800	04/L-70	,(
	ait of Canso Crossing/Separate L-8004/L-7005	UZ-Apr-13								V								-
Primary Ba			ML	P Summary Schee	dule				E-	<b>~</b> ~	-							
Actual Wor				Page 3 of 8						nel	a Elabrador							
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e Link Project				Emera l	_ayout Sum	mary									
' ID	Activity Name	Start	Finish		2013				)14				2015		
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Engineering		02-Apr-13	16-Jun-14 27-Mar-15							, i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i - , i	Ingilicon	-	Mar-15	, Procure	em
Procurement		01-Apr-14 02-Jul-13	11-Sep-15	-	· · · · · · · · · · · · · · · · · · ·									11-	
Construction Commissioning		14-Sep-15	25-Sep-15											<b>T</b> 25	
	lau ta Crainskill Dahuild	·	25-Sep-15 22-Dec-14				+	4+		4+	- 22-	Dec-14, I	NSPI - I		
Engineering	slow to Springhill Rebuild	02-Jan-13 A						18-Mar	-14 E	haiheeri					
Procurement		02-541-15 A 01-Oct-13	16-Jun-14	_			· · · · ·				Procurem	ent			
Construction		02-Jan-13 A									1 I I I	ec-14, C	onstruct	tion	
Commissioning		02-021-13 A	22-Dec-14									Dec-14, (	1 1 1		
	on Line (7015 pinch Points)(E12-50)(overl		10-Sep-14			i i i i i +	+	4+		▼ 10-S	ep-14, N	1 1 1	1 1 1		
Engineering	on Line (7015 pinch Points)(E12-50)(over	02-Apr-13	16-Jun-14						i i	i i i	ngineerii	i i i			,
Procurement		03-Jan-14	10-Sep-14								ep-14, P	1- 1 1	ent		
Construction		18-Jun-14	24-Jun-14	-					1 1	1 1 1	Construc	1 1 1			
			09-Jul-14						1 1		Commis				
Commissioning	(C) Extension of Cylestation of Manufish		09-Jul-14				+								-
	NS) Extension of Substation at Woodbine	01-Oct-13 01-Oct-13	18-Jun-15										18-	-Jun-15,	F
Engineering			30-Mar-16											our ro,	
Procurement		02-Jul-14													
		04-May-15	27-May-16												
Commissioning		30-May-16	08-Jul-16			· · · · · · · · · · · · · · · · · · ·	+		       <u>-</u>	        +		· · · ·	<u></u>		-
	8002 Node Swap at 67N-Onslow (Onslow		10-Dec-15										ar-15 F	Engineer	ri
Engineering		02-Jul-14	09-Mar-15	_									1 1 1	Jun-15, f	
Procurement		01-Oct-14	08-Jun-15										- 00-J	Jun- 15, 1	
Construction		01-Apr-15	26-Nov-15												
Commissioning		27-Nov-15	10-Dec-15			+	+	4+	     	1 1 1 1 1 1 4+			<u> </u>		-
	15/L-6552 Upgrades	15-Oct-13	10-Dec-15										for 15	Ebaibod	
Engineering		15-Oct-13	16-Mar-15											Enginee Jun-15, f	
Procurement		01-Oct-14	08-Jun-15			1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							- 00-J	Jun- 15, 1	
Construction		01-Apr-15	26-Nov-15												
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NSPI - SPS Modifie	cation	03-Jul-12 A	15-Sep-16										- 10		
Engineering		03-Jul-12 A	19-Jun-15											-Jun-15	
Procurement		01-Oct-15	15-Mar-16												
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90100 Project Ma	anagement	03-Jan-11 A	08-Mar-17												
ENL Finance		24-Jun-13	30-Aug-13			🔫 30-Aug-1	1 1 1	1 1 1							
DG3 Deliverables		21-Jan-13 A	23-Sep-13			23-Se	i i i	i i i	i i						
Project Controls C	Office	01-Mar-13	25-Jul-13	<b>•</b>	•	25-Jul-13, P									
Project Cost Syst	tem Implementation	15-Apr-13	24-Jul-13		V	24-Jul-13, P	1.1.1	1 1 1	1 1 1	1 1 1	ition				
DM Implementation	on Project	01-Mar-13	25-Jul-13			25-Jul-13, D			i i .						
Integrated Commis	ssion Planning	22-Feb-13	21-Feb-14					21-Feb-14	4, Inte	grated C	Commissi	on Plann	ing		
HS and S Program		04-Jun-12 A	17-Apr-13		🔻 17-Apr-	13, HS and S	Program								
Quality Manageme	ent Program	22-Feb-13	27-Jan-17										<del></del>		-
Purchasing (Contr		03-Jan-11 A	12-Sep-14							🔻 12-S	Sep-14, P	urchasin	g (Contr	racts)	
Marine EPC 1		03-Jan-11 A	28-Jun-13		2	8-Jun-13, Ma	rine EPC	1				· · · · · · · · · · · · · · · · · · ·			-
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Primary Baseline	Critical Remaining Work V Su	mmary	ML	P Sum	mary S	chedule							Im	or	ļ
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С	Converter Stations (EPC2)	13-Nov-12 A	09-Jan-14					09	Jan-14. (	Converter	Stations	(EPC2)						QU			QZ_		-
	and Assets	18-Jun-12 A								🕇 27-Ju	in-14, Lan	d Assets											i
	Survey Services - NS and NL		22-May-13			22-Ma	ay-13, Su	vey Servi	ices - NS	and NL													Ì
-	Geotech Study - SY Sites		19-Dec-12 A	19-D	ec+12 A, 0	Geote	ch Study	- SY Sites	\$														1
-	Geotech Study - TL		28-Mar-13		🔫 28-M	1ar-13,	, Geotech	Study - T	L					+									1
-	Engineering Services for Detail Design and Procurment	01-Oct-12 A	28-Mar-13		🔫 28-M	1ai-13,	, Enginee	ring Servi	ces for De	etail Desig	n and Pro	curment											
-	Transmission Structures and Grillage	04-Feb-13 A					<u>    i   i   i   i   i   i    i        </u>	07	Jan-14, T	ransmiss	sion Struct	ures and	Grillage										į
-	TL Conductors	18-Feb-13 A						0-OCI-13,	I L Cona														
-	TL Tree Clearing Services	04-Feb-13 A					1	5-Oct-13,	TL Tree (	Clearing	Services												1
-	TL Construction Services	18-Feb-13 A			1 1 1	1 1	1 1 1	1 1 1	🔻 13-Ma	ur-14, TL	Constructi	on Servic	es	+									1
-	TL Accommadations	04-Feb-13 A							🔫 17-Ma	ar-14, TL	Accomma	dations											1
	SY High Voltage Electrical Components	28-Jan-13 A						27-0	Dec-13, S	Y High V	oltage Ele	ctrical Co	mponen	rts									Ì
-	SY - Prefab Structures in GC and BB		10-Dec-13					😽 10-De	c-13, SY	- Prefab	Structures	in GC a	ndBB										1
-	SY - Site Prep Services	11-Feb-13 A							25-M	ar-14, SY	′ - Site Pre	p Servic	es										Ì
-	SY and others - Construction Services	18-Feb-13 A						++	27-Feb	14, SY a	Structures ' + Site Pre nd others n Compou	- Constru	iction Se	rvices									1.1.1
-	Transition Compound Construction Services	18-Feb-13 A						2	0-Jan-14.	Transitio	n Compou	ind Cons	truction	Services									111
-	Telecom Engineering Services		07-May-14		-				o	07-Mav-14	n Compou 1, Telecon	Engine	erina Ser	vices									
-	GS - Grounding Site Tech supply and Install	11-Feb-13 A								🗬 27-Ju	in-14, GS	- Ground	ind Site	Tech sur	bolv and	l Install							Ì
-	GS - Grounding Site Civil Construction Services	25-Feb-13 A							<b>1</b> 3-Ma	r-14 GS	- Groundi	na Site C	ivil Cons	struction	Setvice	s							ł
	Arine	15-Jun-12 A				++-		++			- Groundi 12-Sep-	14 Marin		++									i. Italia
						18-	-Jun-13, N	larine Wa	rrantv Se	rvices	12 000	,											ł
_	Marine Warranty Services	05-Nov-12 A		_ ! !			13, HDD (				Program												Ì
_	HDD Geotech and Detail Design Program	15-Jun-12 A		_	▼ 20						12-Sep-	14 HOD	Constru	ction Pro	aram								ł
	HDD Construction Program	03-Sep-13	12-Sep-14			28-14	lay-13, Er	vironmen	AF 1		12-000	14,1100			gram								ł
	invironment		28-May-13				3, Project				-+			+									
	Project Control Office	09-Jul-12 A				- i i	Land Acq	i i i -	i i i i														i
	and Acquisition Services		22-Feb-13 A		22-1100-1				EIVICES											Oct-16		essmen	-
	k Assessments	12-Jun-13	20-Oct-16							rior to D	· · · ·								- 20	001-10,		essment	
	Phase 3 Prior to DG3	12-Jun-13	26-Sep-13				20	ъер-1э, г	Phase 3 P					atailad E		ripa (Afte							Ì
	Phase 4 Detailed Engineering (After DG3)		20-Oct-14					1 1 1 1 1 1 ++	         		1 1 1								on (Aftor	DCa			
	Phase 4 Execution Phase Preparation (After DG3)	20-Nov-13	06-Apr-15										• 06-Ap	i-15, Ph	ase 4 ⊏	xecution	Phase	Preparati				Main Ch	
	Phase 4 Main Campaigns (Prior to DG4)	15-Apr-14	20-Oct-16																20	Oct-16,	Phase 4		
	nstruction Management	02-Jul-13	08-Mar-17							1 1 1	1 1 1	1 1 1 1		1 1 1 1 1 1 1 1 1							uo-ivia	r-17, Cor	4
9020	0 External Services	04-Jan-12 A	10-Jan-14					1 1 1			ternal Ser	vices											
Leg	al Services	25-Jun-12 A	25-Nov-13					🕈 25-Nov	-13, Lega	al Service	s												Ì
N	IL Legal Materials/Agreements	25-Jun-12 A	26-Jul-12 A	NLLE	gal Mater	rials/A	greement	S						T F           									
N	larine Route Access	15-Jul-13	13-Aug-13				🗸 13-Aug	a fa a c		Access													Ì
R	Records Retention Policy	02-Oct-12 A	31-Dec-12 A	r 31-t	Dec-12 A,	, Reco	ords Reter	tion Polic	у														ł
A	boriginal Support and other agreements	07-Aug-12 A	23-May-13			23-Ma	ay-13, Ab	original S	upport an	d other a	greements	8											Ì
E	Exercise Land Options Easements / Fee Simples	22-Feb-13	25-Nov-13					🕈 25-Nov	-13, Exer	cise Land	d Options	Easemer	nts / Fee	Simples									
	Legal Exercise Options - NS	22-Feb-13	20-Nov-13					20-Nov	-13, Lega	l Exercise	• Options	NS			1 1 1								ľ
	13000- X20001/2 - +/- 200 kV HVDC Overhead transmission line from PA to WB Convert	15-Jul-13	21-Oct-13			-	- 7 2	21-Oct-13	, 13000- >	(20001/2	- +/- 200	kV HVDC	Overhe	ad trans	mission	line from	n PA to	WB Conv	verter Sta	tion			
	14200 - E00501 - Grounding line from Woodbine Converter Station to Big Loraine	06-Nov-13	20-Nov-13					20-Nov	-13, 1420	0 - E0050	)1 - Grour	ding line	from Wo	odbine (	Convert	er Statio	n to Big	Loraine					1
	61000 - NS Underground line from Anchor to Transition Compound	10-Sep-13	23-Sep-13				<b>W</b> 23-	Sep-13, 6	1000 - NS	S Underg	round line	from And	chợr tợ T	ransition	Compo	ound							
	23100 - 301NS - Connect 345 kV Substation at Woodbine to Converter Station	26-Feb-13	11-Mar-13		🗸 11-Mar	ır-13, 2	23100 - 30	1NS - Co	nnect 34	5 kV Sub	station at	Woodbine	e to Con	verter St	ation								1
	23200 - 301NS - Extension of 345 kV Substation at Woodbine	04-Sep-13	17-Sep-13			+-+-	₩ 17-5	Sep-13, 23	3200 - 30	1NS - Ext	ension of	345 kV S	ubstatio	n at Woo	dbine						;		
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	mary Baseline Critical Remaining Work Summary		IVIL	r 5u	mmary	y 20	hedule	;			4		\ <b>C</b> \	mo	ro								
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	42000 - 301NS - +/- 200 kV HVDC Woodbine Converter Station	11-Mar-13	08-May-13	22-Apr-13, 52000 - 7	1 1 1				1.1	1 1 1	t Aroni								
	52000 - 701NS - Overhead to Underground Transition Compound at Point Aconi	22-Feb-13	22-Apr-13	22-Apr-13, 52000 - 7	1 1 1				1 1	1 I I I	1 1 1								
	52000 - 702NS - Overhead to Underground Transition Compound at Woodbine	22-Feb-13	22-Apr-13	22-Apr-13, 52000 + 1			erground i		mpour										
	61000 - NS HDD Landfall	22-Feb-13	22-Apr-13		1 1 1	1 1 1 1 1 1	             + <del> </del>			         -									
	61000 - NS Landfall Anchor	22-Feb-13	22-Apr-13	22-Apr-13, 61000 - N	i i i														
	32000 - 901NS - Grounding Site Nova Scotia	25-Jun-13	14-Aug-13	<b>▼</b> 14-Aùg-1:					1 1										
	Legal Access Agreement with NSPI on 7015 and Others	22-Feb-13	13-Sep-13		1 1 1	al Access Agreer			5 and C	Others									
	Legal Exercise Options - NL	18-Jun-13	25-Nov-13			3, Legal Exercis													
	61000 - NL HDD Landfall	21-Oct-13	25-Nov-13		1.1.1.	13, 61000 - NL HI					: : :								
	61000 - NL Landfall Anchor	17-Sep-13	01-Oct-13	<b>W</b> 01-0	xi-13, 61	000 - NL Landfall	Anchor				+								
	61000 - NL Underground line from Anchor to Transition Compound	22-Aug-13	10-Sep-13	<b>▼▼</b> 10-Sep	13, 6100	00 - NL Undergro	und line fr	om Anchor to	o Trans	sition Cor	hpound	1							
	11000 - T23001 - 230 kV AC transmission Line from the Granite Canal Switchyard to th	18-Jun-13	01-Nov-13	• 01	Nov-13,	11000 - T23001	- 230 kV A	C transmiss	sion Lin	he from th	e Gran	ite Car	nal Świt	chyard to	the Botto	m Brool	<		
	14100 - E00502 - Grounding line from Bottom Brook Converter Station to Site NL	06-Aug-13	17-Sep-13	🕶 🗸 17-Ser	-13 141	00 - E00502 - Gr	ounding li	ne from Botto	oṁ Bro	ok Conve	erter St	ation to	Site N	L					
	21100 - 103NL - 230 kV New Switchyard at Granite Canal	23-Sep-13	07-Oct-13	07÷C	ct-13, 21	100 - 103NL - 23	30 kV New	Switchyard	at Grar	nite Cana	d								
	22000 - 101NL - 230 kV Switchyard at Bottom Brook	17-Sep-13	01-Oct-13	₩ 01-O	t-13, 22	000 - 101 NL - 23	0 kV Swite	hyard at Bot	ttom Br	ook			·						
	31000 - 901NL - Grounding Site Newfoundland	15-Jul-13	29-Jul-13	🚽 29-Jul-13, :	1000 - 9	01NL - Groundin	g Site Ne	wfoundland											
	41000 - 301NL - +/-200 kV HVDC Bottom Brook Converter Station		25-Sep-13	🗮 🗰 25-Se	p-13, 410	000 - 301NL - +/	-200 kV H	DC Bottom	Brook	Converte	er Statio	on							
		13-Aug-13	27-Aug-13			0 - 701NL - Overl			1 1	1 1 1	1 1 1	1.1.1	Rav						
	52000 - 701NL - Overhead to Underground Transition Compound at Cape Ray	<u> </u>			1 1 1	mprovement of R				1 1 11									
	58000 - Improvement of Road Infrastructure (e.g. bridges)	15-Jul-13	30-Jul-13		1 1 1	000 - X20005/6 -			1 1	1 1 1	ion line	from	Bottom	Brook to	Cane Ray				
		U	01-Oct-13		1 1 1				injeau i	uansinisa			Dononi		Sape itay				
	surance Services	03-Jul-12 A	· · ·	17-Apr-13, Insurance				A 66											
R	egulatory (UARB) Affairs	02-Jan-13 A			1 I I I	an-14, Regulator	<b>č</b> ični – i či	- i i i i											
	Regulatory (UARB) Affairs Application and Reviews	02-Jan-13 A		22-May-13, Regu	1 1 1		lication and	Reviews											
	UARB Public Hearings	08-May-13	29-Jul-13	29-Jul-13, I															
	UARB 2013 update	01-Nov-13	10-Jan-14	i i i i i i i i i i i	i i i	an-14, UARB 201													
In	dependent Project Reviews	01-Aug-13	24-Sep-13			lependent Projec													
	Land Based Assets - Design and Constructability Review	01-Aug-13	03-Sep-13		1 1 1	Based Assets			1 1	1 1 1	: : :								
	Marine Based Assets - Design and Installability Review	01-Aug-13	03-Sep-13			ne Based Assets	-		ility Rev	view									
	Financial and Schedule Review	16-Aug-13	24-Sep-13	<b>7</b> 24-Se	p-13, Fin	nancial and Scheo	dule Revie	w											
н	uman Resources, Diversity and Gender Equity and Benefits Strategy	01-Aug-12 A	02-Aug-13	▼ 02-Aug-13	Human	Resources, Dive	rsity and C	ender Equity	y and E	Benefits S	strategy								
С	BoD/FBoD Hatch	04-Jan-12 A	22-Jan-13 /	🔁 🔽 22-Jan-13 A, CBoD/FBoD Ha	tch														
930	00 Enivronmental	02-Apr-12 A	18-Nov-16		1 1 1	<u> </u>					1 1 1 1 1 1		1 1 1	1 1 1	<b></b> 1	8-Nov-1	6, 93000	) Enivron	າໜຸ່
		11-Jan-13 A	20 May 12	30-May-13, EA A	pproval														
	A Approval			30-May-13, CEA		n													
	CEA Screening	11-Jan-13 A											04-Mar	-16. Perm	ite				
P	ermits	12-Feb-13 A				••••• 06-May-14	11000 B	orrhite (Trope	emiecio				0 - Wiai						į
_	11000 Permits (Transmission GC to BB)	22-Feb-13	06-May-14	11. Son	12 120	00 Permits (Tran		1 1 1 1	รทาธราบ										
	12000 Permits (Transmission BB to CR)	12-Feb-13 A	· · ·		i i i														
	13000 Permits (Transmission Pt.A to WB)	12-Feb-13 A				Permits (Transmis					: : :								
	14100 Permits (Grounding Line BB to ESA#2)	15-Jul-13	16-Oct-13		i i ï	4100 Permits (Gi		- i i i i	i ĭ										
	14200 Permits (Grounding Line WB to GS#11)	15-Jul-13	16-Oct-13	16-0	Oct-13, 1	4200 Permits (Gi	rounding L	ine WB to G	iS#11)										
	21200 Permits (GC Switchyard)	17-Nov-14	17-Feb-15					▼ 17-Fe	b+15, 2	21200 Pei	rmits (C	SC Swi	tchyard	)					
	22000 Permits (BB Switchyard)	15-Oct-13	17-Jan-14		<b>17</b> -J	Jan-14, 22000 Pe	ermits (BB	Switchyard)											
	23100 Permits (Connect 345KV Sub at WB to Conv. Sta)	24-Nov-14	24-Feb-15				-	24-Fe	eb¦-15, 2	23100 Pe	ermits (0	Connec	ct 345K	V Sub at V	WB to Co	nv. Sta)			
	23200 Permits (Extension of 345KV Substation at WB)	02-Feb-15	01-May-15						01-Ma	ay-15, 23	200 Pe	rmits (E	Extensio	on of 345I	V Subst	ation at	WB)		
	31000 Permits (Grounding Site NL)	07-Oct-13	10-Jan-14		▼ 10 J	an-14, 31000 Pe	rmits (Grou	Inding Site N	NĽ)				·						
			 N /I	D Summon Cohodula															
	Irimary Baseline Critical Remaining Work V Summary		IVI	P Summary Schedule					E۳	h	2								
	ctual Work $\diamond$ Baseline Milestone			Page 6 of 8							a								
F	temaining Work   Milestone								Newfor	und and 8	S Labra	ador		© Or:	acle Corp	oration			

#### Maritime Link Enerco IR-8 Attachment 1 Page 6 of 8 08-Mar-13 14:48

y ID	Activity Name	Start	Finish		00	013				201	1				201	15				2016				2017	7
.y iD	Activity Name	Sian	FILIST	Q1	Q2	Q3	Q4	Q	)1		4 Q3	Q4	Q	1 0	20	Q3	Q4	Q1			, Q3	Q4	Q1	Q2	, Q3
	32000 Permits (Grounding Site NS)	21-Jul-14	22-Oct-14		GR2		Q.T								~ L			g Site N	L			Q.T			
	41000 Permits (Coverter Station BB)	06-Jan-14	04-Apr-14							04-Apr-	14, 41	000 Perr	mits (C	Coverte	r Stati	ion BB)									
	21100 Permits (103NL) Switchyard at Granite Canal	20-Oct-14	21-Jan-15									-	-	2 <b>1-Jan-</b> 1	15, 21	100 Pe	rmits (1	03NL) \$	witch	yard at	Granite (	Canal			
	42000 Permits (Converter Station WB)	14-Jul-14	15-Oct-14							•		15-0	Dct-14	, 42000	Perm	nits (Ċo	nverter	Station	NB)						
	51000 Permits (Overhead to U/G Transition CR)	12-May-14	13-Aug-14			++				V	1	3-Aug-14	4, 510	00 Pern	nits (C	Dverhea	d to U/	G Trans	tion C	(R)					·
	52000 Permits (Overhead to U/G Transition Pt.A)	09-Dec-13	12-Mar-14						12	-Mar-14	4, 5200	0 Permi	its (Öv	erhead	to U/	G Trans	ition Pl	.A)							
	53000 Permits (Overhead to U/G Transition WB)	14-Jul-14	15-Oct-14									15-0	Dct-14	, 53000	Perm	nits (Óv	erhead	to U/G 1	ransit	tion WB	)				
	55000 Permits (Telecommunications Links)	06-Jan-14	04-Apr-14							04-Apr-	14, 55	000 Perr	mits (1	Felecom	muni	cations	Links)								
	58000 Permits (Road Infastructure Improvements)	09-Sep-13	10-Dec-13			-		10+D	Dec-13,	58000	Permi	s (Road	Infas	tructure	Impro	ovemen	ts)								
	61000 Permits (Submarine Cable)	07-Dec-15	04-Mar-16			++				+		+							04-1	Mar-16,	61000 F	ermits (	Submarin	e Cable	(د
	62000 Permits (NS & NF Landfall HDD)	04-Nov-13	06-Feb-14				-		06-Fe	b-14, 6	2000 I	Permits (	NS &	NF Lah	dfall I	HDD)									
	Permits Planning	08-Apr-13	26-Apr-13		26-	Apr-13, F	Permits	Planni	ing																
	porginal Relations		01-Oct-13				🛉 01-0																		
	her Stakeholder Relations		01-Oct-13				🛡 01-0	)ct-13,	Other	Stakeho	older F	elations													
	est EA Enivronmental Monitoring Program	31-May-13				<u>++</u>		- +	!!	+ + !		+					+				05-Jul-1	6, Post E	A Enivro	nmenta	il Mon
	ivironmental Program 14001	-	18-Nov-16	- + + + + + + + + + + + + + + + + + + +					_												÷	18-1	lov-16, E	nvironn	nenta
	ivironmental Studies	02-Apr-12 A	22-Sep-14			<u> </u>	<u> </u>				<u>    i   i                            </u>	22-Se	p-14,	Environ	menta	al Studie	es								
	Env Studies 2011-2012		30-Nov-12 /	0-Nov-	12 A, Env	Studies	2011-2	2012																	
	Env Studies 2012-2013	· · · · · · · · · · · · · · · · · · ·	22-Sep-14			· · ·						22-Se					13								
	Env Studies 2014-2016	06-Jan-14	25-Jun-14			++					25-Jur	14, Env	v Stud	lies 201	4-201	6									
	00 Land Acquisition	16-Jul-12 A	06-Dec-16					-							-						÷	00	-Dec-16,	94000	Land
	•		08-Jan-13 A	<b>7</b> 08-J	an-13 A, I	Land Aco	quisition	ı Planr	ning an	d Supp	ort														
	nd Acquisition Planning and Support Land Admin / Tracking System		08-Jan-13 A		an-13 A, I																				
	Land Acquisition Agency		31-Dec-12		ec-12 A, L			1 1-																	
	curing Access to NS Land		05-Nov-13			1 1 1	<u>ан на н</u>	1 1	- î - 1	curind /	Access	to NS L	and												
	13000 - X20001/2 - +/- 200 kV HVDC Overhead transmission line from PA to WB Converter St													DC Ove	erhead	d transn	hission	line from	PAt	o WB C	onverter	Station			
	14200 - E00501 - Grounding line from Woodbine Converter Station to Big Loraine	22-Feb-13	05-Nov-13																						
	61000 - NS Underground line from Anchor to Transition Compound	22-Feb-13 29-May-13	09-Sep-13		-		09-Ser	o-13. 6	S1000 -	NS Uh	deraro	und line	from /	Anchori	to Tra	nsition	Compo	und							
	23100 - 301NS - Connect 345 kV Substation at Woodbine to Converter Station	29-May-13 22-Feb-13	25-Feb-13		25-Feb-1		1 1 1																		
	23100 - 301NS - Connect 345 kV Substation at Woodbline to Converter Station		03-Sep-13			1 1 1	1 1 1	1 1	1 1	1 1 1	1 1	sion of	1 1	1 1 1	1 1	1 1	1 1 1								
	42000 - 301NS - +/- 200 kV HVDC Woodbine Converter Station		\ 06-Dec-12 /	06-Dec	-12 A 420																				
	52000 - 701NS - Overhead to Underground Transition Compound at Point Aconi	05 Nov 12 A	00-Dec-12 / 05-Dec-12 /	5-Dec	-12 A 520	000 - 701	1NS - 0	verhea	ad to U	nderaro	und T	ansition	Com	ound a	t Þoir	nt Aconi									
	52000 - 701NS - Overhead to Underground Transition Compound at Point Acon 52000 - 702NS - Overhead to Underground Transition Compound at Woodbine		A 07-Nov-12		A, 52000			1 1					1 1												
	61000 - NS HDD Landfall		A 07-Nov-12 /					1 1																	
	61000 - NS Landfall Anchor		A 07-Nov-12 /		A, 61000							+													
	32000 - 901NS - Grounding Site Nova Scotia	05-Nov-12 A				23-	-i i i	- i - i -	- i - i	IS - Gro	unding	Site No	ova So	otia											
	Land Access Agreement with NSPI on 7015 and Others (Pinch Points)		23-Jui-13		1 1 1	21-Jun	î.	1 1	1 1	1 I I		'н н н	1 I I	1 I I	hers	(Pinch F	oints)								
	curing Access to NL Land		06-Dec-16											+ + +	_						÷		-Dec-16,	Securir	nd Ac
	NL HDD Landfall	01-Aug-13	18-Oct-13				18-	Oct-13	3. NL F	IDD Lar	ndfall														J
	NL Landfall Anchor		16-Sep-13			1 1 1	16-Se	1 1	1 1	1 1 1	1.1.1														
	NL Underground line from Anchor to Transition Compound		21-Aug-13			1 1 1				1 1 1		m Anch	or to T	Fransitio	on Co	mbound									
	T23001 - 230 kV AC transmission Line from the Granite Canal Switchyard to the Bottom Brook								1 1		1 1				1						<u> </u>	01	Dec-16,	T23001	1 - 23
	E00502 - Grounding line from Bottom Brook Converter Station to Site NL		30-Nov-16		_																÷ ; ; ;	i i i	Nov-16,	i i i	i i
	103NL - 230 kV New Switchyard at Granite Canal		20-Sep-13			<u>     </u>	20-Se	ep-13.	103NL	- 230 k	VNew	Switchy	/ard a	Granite	e Can	al							,		
			16-Sep-13			1 1 1	1 1 1	1 1	1 1	1 I I	1	hyard a	1 1	1 1 1											
	101NL - 230 kV Switchyard at Bottom Brook					<u>     </u>			· • • •	_00 k		, u. u u					: : i		1 1		<u>     </u>				
p.	rimary Baseline Critical Remaining Work		NЛI	P Su	nmary	Sche	dule																		
	ctual Work $\diamond$ $\diamond$ Baseline Milestone		IVIL		i i i ai y	Cone							-		Fr		ra								
					Page 7 of	0									L	1 C	i a								



Maritime Link Enerco IR-8 Attachment 1 Page 7 of 8

ID	Activity Name	Start	Finish		20	13		2014			20	015			2016			2	017
				Q1	Q2	Q3 Q		Q2 Q		Q1	Q2	Q3 Q	4 Q	1 C	Q2 Q3	Q4	Q1	Q2	Q3
901NL - Grou	nding Site Newfoundland	04-Feb-13 A	12-Jul-13				901NL - Grou	1 1-1 1											
	0 kV HVDC Bottom Brook Converter Station	22-Feb-13	10-Sep-13				ep-13, 301NL												
701NL - Overl	nead to Underground Transition Compound at Cape Ray	22-Feb-13	12-Aug-13				-13, 701NL - C					npound at Cap	e Ray						
Improvement	of Road Infrastructure (e.g. bridges)	22-Feb-13	15-Jul-13			▼ 15-Jul-13	, Improvement	of Road Inf	astructure	e (e.g. brid	dges)								
X20005/6 - +/-	200 kV HVDC Overhead transmission line from Bottom Brook to Cape Ray	22-Feb-13	06-Dec-16			+		+				+					06-Dec-	16, X20	005/6 - +
90500 Other N	LH System Upgrades	31-Aug-12 A	21-Aug-13			21-Au	g-13, 90500 O	her NLH S	stem Upg	rades		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
	L201, Bay D'Espoir, Upper Salmon)	31-Aug-12 A	16-Aug-13		<u> </u>	🗕 🗸 16-Aug	-13, Engineeri	ng (TL201,	₿ay D'Esp	ooir, Uppe	er Salmon	)							
TL201 (Avalo		31-Aug-12 A	-			🗕 🗸 14-Aug	13, TĽ201 (A	/alon)											
·	, Line Terminal Swap	31-Aug-12 A				16-Au	g-13, Bay D'Es	oir Line Te	rminal Sw	ap									
	n Breaker Addition	31-Aug-12 A					-13, Upper Sal					++-+-+-+-+-+-+-+-++-+++++++++++++++++	- +						
	Aterials & Fabrication)	13-Aug-13	20-Aug-13			👿 20-Au	g-13, Procuren	ent (Mater	als & Fabr	rication)									
·	- TL201 (Avalon)	14-Aug-13	14-Aug-13			▼ 14-Aψç	13, Procurem	ent - TL201	(Avalon)										
Procurement	- Bay D'Espoir Line Terminal Swap	20-Aug-13	20-Aug-13			🛡 20-Au	g-13, Procuren	ient - Bay [	Espoir Li	ne Termir	nal Swap								
	- Upper Salmon Breaker Addition	13-Aug-13	13-Aug-13			▼ 13-Aug	-13, Procurem	ent - Upper	Salmon B	reaker Ac	dition								
Construction		15-Aug-13	21-Aug-13			👿 21-Au	g-13, Construc	tion				+	- +	·				-;;;-	
Construction	- TL201 (Avalon)	16-Aug-13	16-Aug-13			▼ 16-Au	13, Construct	ion - TL201	(Avalon)										
Construction	- Bay D'Espoir Line Terminal Swap	21-Aug-13	21-Aug-13			▼ 21-Au	g-13, Construc	ion - Bay D	'Espoir Lir	ne Termir	nal Swap								
	- Upper Salmon Breaker Addition	15-Aug-13	15-Aug-13			▼ 15-Aug	-13, Construct	on - Upper	Salmon B	reaker Ac	dition								
Commissionin		16-Aug-13	21-Aug-13			👿 21-Au	g⊦13, Commiss	ioning											
	missioning (90100)	17-Feb-17	25-Aug-17					+ <del>-</del> <del>-</del>				+						<u>i</u>	



Page 8 of 8

# Maritime Link Enerco IR-8 Attachment 1 Page 8 of 8

## Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

## NON-CONFIDENTIAL

1	Requ	est IR-9:
2		
3	With	respect to page 76, Figure 4.1., What is:
4		
5	<b>(a)</b>	The estimated escalation?
6		
7	<b>(b</b> )	The estimated inflation?
8		
9	(c)	The contingency?
10		
11	Pleas	se give definition of each term and numbers or percentages selected.
12		
13	Respo	onse IR-9:
14		
15	(a)	\$69 million
16		
17	(b)	2% per annum
18		
19	(c)	\$147 million
20		
21	The p	50 capital cost estimate for the Maritime Link facilities is broken down as follows:
22		
23	•	Base cost \$1,172 million
24	•	Contingency \$147 million
25	•	Escalation \$69 million
26	٠	Total: \$1,388 million as per the financial model (rounded to \$1.4 billion in the
27		Application)

## Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

NON-CONFIDENTIAL

1	Req	uest IR-10:
2		
3	Wit	h respect to page 93, line 9, please provide the terms of reference of the CRM process,
4	indi	cating more specifically how risks are:
5		
6	(a)	identified;
7		
8	<b>(b</b> )	evaluated;
9		
10	( <b>c</b> )	quantified; and
11		
12	( <b>d</b> )	allocated.
13		
14	Res	ponse IR-10:
15		
16	r	The CRM process is modelled after industry standard risk management practices as a
17	5	standard part of megaproject management methodologies. The process includes regular
18	1	reviews during each phase to incorporate lessons learned, partnering with key contractors and
19	1	related project management, reviewing clarity of responsibilities and authorities throughout
20	1	he project. Risks are identified by internal and external subject matter experts during the
21	1	reviews and while executing the project plan. Risks are evaluated against standard industry
22	]	practices and project experiences. Risks are captured in a risk register and assigned to
23	1	responsible subject matter experts within the project and are evaluated to understand the
24	(	costs involved in mitigation tactics for that specific risk. Tactical risks are identified by a
25	(	detailed evaluation of the current project estimate values and schedule durations. Tactical
26	1	risks are typically related to project definition and contractor performance, and managed by
27	1	he project team. Strategic risks are other uncertainties that might affect project costs that
28	1	may not be addressed or fully considered in the current project estimate or schedule.

- 1 Strategic risks are typically related to organization capacity, scope and technology concerns,
- 2 location and logistics issues, and/or market conditions. These often require management-
- 3 level attention and require funding provisions beyond the project's budget.

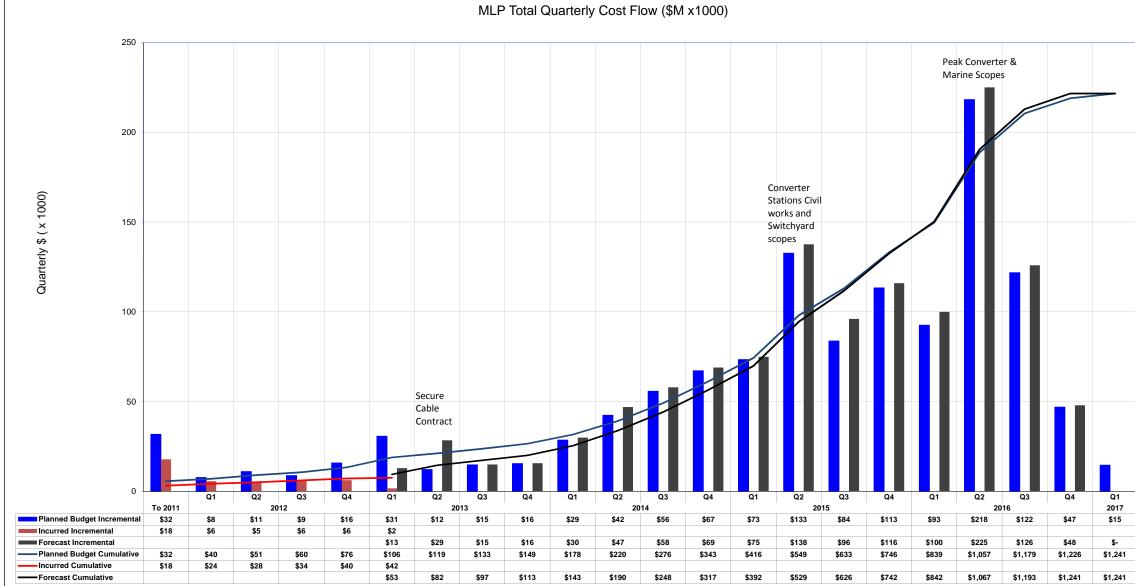
#### NON-CONFIDENTIAL

#### 1 Request IR-11:

2

- With respect to page 94, line 3, please, provide a copy of the latest cost and schedule
  performance measurement report.
- 5
- 6 Response IR-11:
- 7
- 8 Please see the "S" curve cost and schedule performance measurement report, Attachment 1,
- 9 UARB-Enerco IR-11.

							То 2	2011				20	12							201	13							2	014							20	15	
ITEM		Number (\$x1000)		Variance (\$x1000)	Sum	n (\$x1000)			c	21	C	2	C	13	c	24	(	Q1		Q2	Q	13	c	24	C	21		Q2		Q3		Q4		Q1		Q2	c	23
	¢	1 240 6	¢	(0.00)	¢	1 240 6	ć	22	ć	0	ć	11	¢	0	ć	10	ć	24	ċ	12	ć	45	ć	10	ć	20	ć	42	ć	50	ć	67	ć	70	ć	122	¢	0.4
Planned Budget Incremental Planned Budget Cumulative Planned %	Ş	1,240.6	Ş	(0.00)	Ş	1,240.6	\$ \$	32 32 3%	\$ \$	8 40 3%	\$	11 51 4%	\$ \$	9 60 5%	\$ \$	16 76 6%	\$ \$	31 106 9%	\$ \$	12 119 10%	\$ \$	15 133 11%	\$ \$	16 149 12%	\$ \$	29 178 14%	\$ \$	42 220 18%	\$	56 276 22%	\$	67 343 28%	\$	73 416 34%	\$	133 549 44%	\$ \$	84 633 51%
Incurred Incremental Incurred Cumulative Incurred %	\$	33.10					\$ \$	18 18	\$ \$	6 24 2%	\$	5 28 2%	\$ \$		\$ \$	6 40 3%	\$ \$	2 42 3%																				
Forecast Incremental Forecast Cumulative Forecast %	\$	1,240.6	\$	0.00													\$ \$	13 53 4%	\$	29 82 7%	\$ \$	15 97 8%	\$ \$	16 113 9%	\$ \$	30 143 12%	\$ \$	47 190 15%	\$	58 248 20%	\$	69 317 26%	\$	75 392 32%	\$	138 529 43%	\$ \$	96 626 50%



Note: Planned Budget is DG2, Excludes Contingency Incurred Costs are period ending Monthly

#### Maritime Link Enerco IR-11 Attachment 1 Page 1 of 1

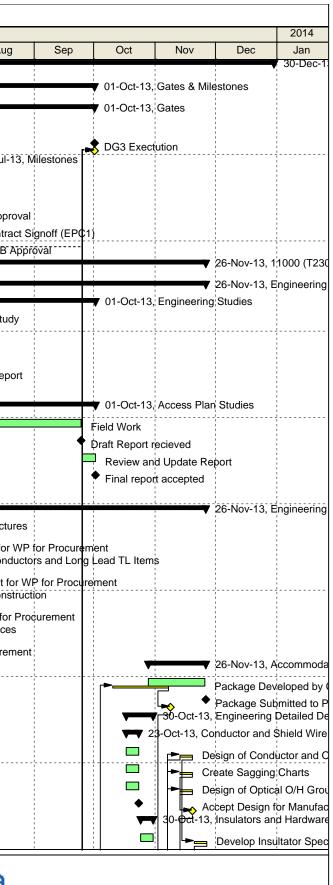
			2017
Q4 Q1 Q2	Q3	Q4	Q1
4 \$ 113 \$ 93 \$ 218 3 \$ 746 \$ 839 \$ 1,057 % 60% 68% 85%	\$ 122 \$ 1,179	\$  47 \$ 1,226	\$ 15 \$ 1,241
6 \$ 116 \$ 100 \$ 225 6 \$ 742 \$ 842 \$ 1,067 1% 60% 68% 86%			
1,400			
- 1,200			
- 1,000			
Cumulative \$ (× 1000)			
Cumulative			
- 400			
- 200			
0			

#### NON-CONFIDENTIAL

1	<b>Request IR-12:</b>

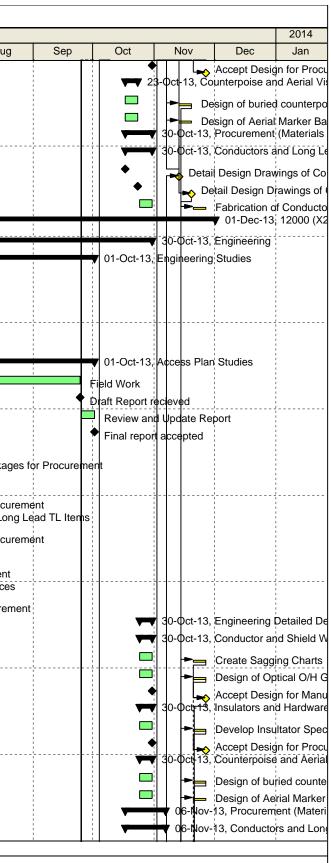
- 2
- 3 With respect to page 94, line 10, please, provide a copy of the 2013 "work program" (not
- 4 **the budget).**
- 5
- 6 Response IR-12:
- 7
- 8 Please refer to UARB Enerco IR-12 Attachment 1.

y ID	Activity Name	Start	Finish									2013	
					Jan	Feb	М	ar	Apr	Мау	Jun	Ju	I
Maritime Link Proj	ect	03-Jan-11 A	30-Dec-13										
Gates & Milestone	25	20-Dec-12 A	01-Oct-13			1		1		1	1	1	
Gates		20-Dec-12 A	01-Oct-13	-									
DG000020	DG2 Conceptual	20-Dec-12 A	<b>\</b>		DG2 C	onceptual						1	
DG000030	DG3 Exectution	01-Oct-13*		Ň									
Milestones		10-Jan-13 A	29-Jul-13	• +									29
MS000001	Submit EA Report		10-Jan-13 A		Sub	mit EA Rep	ort						
MS00003	Submit UARB Application		22-Feb-13*	۲.				UARBA	pplication				
MS00002	Environmental Assessment Approval		30-May-13								📩 Environm	ental Ass	essment
MS00007	Marine Cable Contract Signoff (EPC1)		28-Jun-13								×	Marine	
MS00004	UARB Approval		29-Jul-13										📌 ປ
11000 (T23001) Tr	ansmission Line from Granite Canal to Bottom Br	05-Nov-12 A	26-Nov-13	:		1	1			1	1	1	
Engineering		05-Nov-12 A	26-Nov-13			_							
Engineering Studie	ls	05-Nov-12 A								1	1	1	
Geotech Study		09-Apr-13	18-Jun-13								1	8-॑Jun-13,	Geotec
E1100GS02	Field Work	09-Apr-13	04-Jun-13	·	▶						Field W	 /otk	
E1100GS03	Draft Report recieved		04-Jun-13								Draft R	1	eved
E1100GS04	Review and Update Report	05-Jun-13	18-Jun-13									leview an	
E1100GS05	Final report accepted		18-Jun-13									inal repor	
Access Plan Stu		01-Mar-13	01-Oct-13				¥				-	-	( doodp
E1100AP02	Field Work	01-Mar-13	24-Sep-13	·	►			<i></i>				i	
E1100AP03	Draft Report recieved		24-Sep-13										
E1100AP04	Review and Update Report	25-Sep-13	01-Oct-13									1	
E1100AP05	Final report accepted		01-Oct-13										
Topographical S		05-Nov-12 A		Горф	graphica	al Studies						1	
	ges for Procurement	14-Mar-13	26-Nov-13				· · · · · · · · · · · · · · · · · · ·					· - ±	
Structures	<u> </u>	19-Jun-13	05-Jul-13									05-	Jul-13, S
E1100SS00	Develop Input for WP for Procurement	19-Jun-13	05-Jul-13				Ļ						/elop Inp
Conductors and	Long Lead TL Items	02-Apr-13	09-Jul-13								1		9-Jul-13
E1100LL00	Develop Input for WP for Procurement	02-Apr-13	09-Jul-13				┍╼₌			:			evelop I
TL Line Constru	ction	02-Apr-13	18-Jun-13	· + - ·						···	1	8-Jun-13,	TL Line
E110TL00	Develop Input for WP for Procurement	02-Apr-13	18-Jun-13				►_			·		evelop In	put for \
Tree Clearing Se	ervices	14-Mar-13	27-May-13								<b>7</b> 27-May-13		
E1100TC00	Develop Input for WP for Procurement	14-Mar-13	27-May-13				┍╼╧╧╧┻┛	-			Develop In	put for W	P for Pr
Accommodation	Construction Services	28-Oct-13	26-Nov-13										
E1100AC00	Package Developed by Consultant (Engineering) and Accepted by	ENL 28-Oct-13	25-Nov-13	·									
E1100AC01	Package Submitted to Purchasing	26-Nov-13											
Engineering Detail	ed Design for Fabrication/Construction	17-Oct-13	30-Oct-13										
Conductor and S	Shield Wire	17-Oct-13	23-Oct-13										
E1100CW01	Design of Conductor and O/H Shield Wire	17-Oct-13	23-Oct-13									1	
E1100CW02	Create Sagging Charts	17-Oct-13	23-Oct-13								1		
E1100CW03	Design of Optical O/H Ground Wire	17-Oct-13	23-Oct-13										
E1100CW04	Accept Design for Manufacturing		23-Oct-13										
Insulators and H	lardware	24-Oct-13	30-Oct-13										
E1100IH01	Develop Insultator Specifications and Material Lists	24-Oct-13	30-Oct-13										
Primary Baseline	Critical Remaining Work V Summary		MID	201	3 00	tail Sche							
Actual Work $\diamondsuit$	Critical Remaining Work     Summary     Summary     Summary			201	2 06		Julie					En	າວເ
	Milestone				Page 1	of 50							I CI



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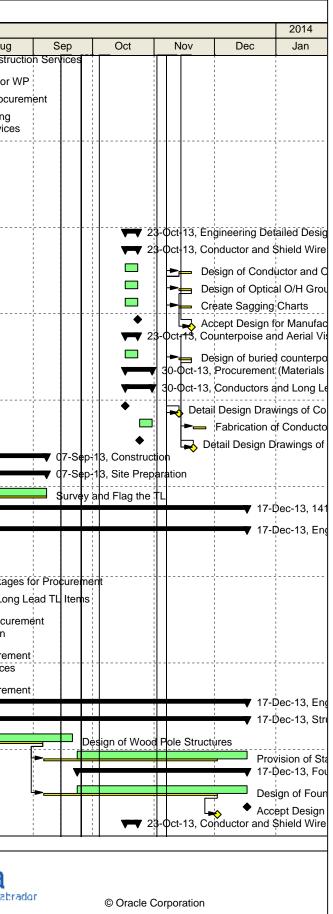
e Link Project						201.	3 Schedule	•							
ID		Activity Name	Start	Finish							1			013	
<b>-</b>	40011100			00.0.1.40		, 	Jan	Feb	Mai	Apr	Ma	y	Jun	Jul	
	100IH02	Accept Design for Procurement for TL Construction Contractor	47.0+42	30-Oct-13									1		
		Aerial Visibility	17-Oct-13	23-Oct-13									1		1
	100CA01	Design of buried counterpoise line (part of ENL Conductor Contr		23-Oct-13	_								1		
	100CA02	Design of Aerial Marker Ball Identification	17-Oct-13	23-Oct-13											
	· · · · · · · · · · · · · · · · · · ·	Is & Fabrication)	17-Oct-13	30-Oct-13	· +		·						!	;	
		g Lead TL Items	17-Oct-13	30-Oct-13									1		1
P1100		Detail Design Drawings of Conductors and Long Lead Items for		00.0.40	_								1	:	
P1100		Detail Design Drawings of Conductors and Long Lead Items for		23-Oct-13	_										
P1100		Fabrication of Conductors	24-Oct-13	30-Oct-13	_						1				
12000 (X20	0005/6) Tr	ansmission Line from Bottom Brook to Cape F	Ray 05-Nov-12 A	01-Dec-13								}			
Engineerin	ng		05-Nov-12 A	30-Oct-13									!		
Engineer	ring Studies		05-Nov-12 A	01-Oct-13							:		, ,		
Geote	ch Study		09-Apr-13	27-May-13								27-	-May-13, 🤇	Geotech \$	Study
E12	200GS02	Field Work	09-Apr-13	15-May-13					►			Field Wo	ork		
E12	200GS03	Draft Report recieved		15-May-13						<b>↓</b>	♦	Draft Re	eport recie	ved	
E12	200GS04	Review and Update Report	16-May-13	27-May-13								Re	view and	Update R	eport
E12	200GS05	Final report accepted		27-May-13								♦ <sub>Fin</sub>	al report a	accepted	
Acces	ss Plan Studi	es	01-Mar-13	01-Oct-13					-						
E12	200AP02	Field Work	01-Mar-13	24-Sep-13		┝⊥						1			
E12	200AP03	Draft Report recieved		24-Sep-13											
E12	200AP04	Review and Update Report	25-Sep-13	01-Oct-13		-									
E12	200AP05	Final report accepted		01-Oct-13											
	graphical Stu		05-Nov-12 A		оро	rapi	ical Studie	es					1		
		s for Procurement	14-Mar-13	03-Jun-13							1		03-Jun-13	3, Enginee	ering Pa
Struct			28-May-13	03-Jun-13									03-Jun-13	3, Structur	es
	200SS00	Develop Input for WP for Procurement	28-May-13	03-Jun-13							┝╷╷╷ ┡╺ <del>┎╻</del>	•   -  • • • • • • •	Develop I	nout for V	/P for F
		ong Lead TL Items	14-Mar-13	03-Jun-13							; F72		03-Jun-13	3, Conduc	tors an
	200LL00	Develop Input for WP for Procurement	14-Mar-13	03-Jun-13							:		Develop I	hout for V	/P for F
	ne Constructi		14-Mar-13	17-May-13									/-13, TL Li		
	200TL00	Develop Input for WP for Procurement	14-Mar-13	17-May-13							:		p Input for	w/P for F	rocure
	Clearing Serv		14-Mar-13	27-May-13								27	-May-13, 1	Tree Clea	ring Se
	200TC00	Develop Input for WP for Procurement	14-Mar-13	27-May-13									velop Inp		
		Design Approval for Fabrication/Construction	24-Oct-13	30-Oct-13				-					velop inpç		
	uctor and Shi		24-Oct-13	30-Oct-13											1
	200CW02	Create Sagging Charts	24-Oct-13	30-Oct-13									1	(	
	200CW02	Design of Optical O/H Ground Wire	24-Oct-13	30-Oct-13										;	
	200CW03	Accept Design for Manufacturing	24-00010	30-Oct-13	- 1								1	1	
	tors and Har		24-Oct-13	30-Oct-13											
	200IH01	Develop Insultator Specifications and Material Lists	24-Oct-13	30-Oct-13									1	1	
	2001101 2001H02	Accept Design for Procurement for TL Construction Contractor	24-001-15	30-Oct-13	- 1										
			24 Oct 12									• • • • • • • • • • • • • • • • • • • •	!		
		Aerial Visibility	24-Oct-13	30-Oct-13									1	:	
	200CA01 200CA02	Design of buried counterpoise line (part of ENL Conductor Contr		30-Oct-13	- 1								1		
		Design of Aerial Marker Ball Identification	24-Oct-13	30-Oct-13									1	:	
		Is & Fabrication)	17-Oct-13	06-Nov-13									1		
Conduct	ors and Long	g Lead TL Items	17-Oct-13	06-Nov-13	i			1							
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Actual Work															



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			Start		$\left  \right $		Jan	Feb	,	Mar	Apr		May	Jun	Jul	Au
E1200CW01	Design of Conductor and O/H Shield Wire	e	17-Oct-13	23-Oct-13		Π				Γ			ΠŤ			
P1200LL00	Detail Design Drawings of Conductors an	nd Long Lead Items for Fabricati	17-Oct-13												1	
P1200LL02	Fabrication of Conductors and Long Lead	d Items	31-Oct-13	06-Nov-13												
P1200LL01	Detail Design Drawings of Conductors an	nd Long Lead Items for Fabricati	31-Oct-13					-								
Construction		-	01-Oct-13	01-Dec-13												
Site Preparatio	n		01-Oct-13	01-Dec-13											- 1	
S1200SP01	Survey and Flag the TL		01-Oct-13	01-Dec-13				-							1	
	2) Transmission Line from Point A	coni to Woodbine	02-Oct-12 A	30-Oct-13												
Engineering			02-Oct-12 A	23-Oct-13				1 1 1			1	<u> </u>			1	
Engineering S	udies		05-Nov-12 A												-	
Geotech St			02-Apr-13	16-May-13							····			16-May-13, Geo	tech Stud	 X
E1300GS			02-Apr-13	08-Apr-13		┢		<u>.</u>		_		iortik	lickoff			
E1300GS			09-Apr-13	09-May-13		╓╌		-				Jeçtin		d Work		
E1300GS				09-May-13						_			11. 1	ft Report reciev	od	
E1300GS	•		10-May-13	16-May-13											- i	
E1300GS	· · ·		TO-Way-13	16-May-13								리관	- <del></del> -	Review and Upc		
Access Pla			22-Feb-13	01-Oct-13							4	<b>-</b> ♦		inal report acce	epted	
						L		-								
E1300AP	-		22-Feb-13	28-Feb-13		₽				Projec	Kickoff					
E1300AP			01-Mar-13	24-Sep-13	_	┢								1	1	
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E1300AP			25-Sep-13	01-Oct-13				-								
E1300AP				01-Oct-13	-											L →
	cal Studies (LIDAR)		05-Nov-12 A			Jura	phical e	tudies (L		)	1				1	Engineerin
	ckages for Procurement		28-Feb-13	21-Jun-13										1	21-Jun-13,	Engineerin
General Re			28-Feb-13	20-Mar-13	÷				· · · · · ·		20-Mar-13,	Gene	rai Req	urements	- <u>+</u>	
E1300GR	•		28-Feb-13	06-Mar-13	_			⊧ <b>⊢</b> ⊨	╡╎		ect Kickoff					
E1300GR	·	3	07-Mar-13	13-Mar-13				¦   ⊾	'月'''		ocument req	uirem	ents and	deliverables		
E1300GR	02 Review and approve		14-Mar-13	20-Mar-13					┝╸╞	<b>.</b>	<u>Review and</u>	l appr	ove			
Structures			17-May-13	03-Jun-13										03-Jun-1	3, Structu	res
E1300ST	1 Develop Input for WP for Procurement		17-May-13	03-Jun-13							4	► <u></u>	<u>_</u>	Develop	Input for \	VP for Proc
Conductors	and Long Lead TL Items		21-Mar-13	05-Jun-13										05-Jun-	13, Condu	ictors and L
E1300LL(	1 Develop Input for WP for Procurement		21-Mar-13	05-Jun-13					►		1	-				WP for Pro
TL Line Cor	struction		02-Apr-13	21-Jun-13								-		2	21-Jun-13,	TL Line Co
E1300TL	1 Develop Input for WP for Procurement		02-Apr-13	21-Jun-13						+						put for WP
Tree Clearin	g Services		14-Mar-13	27-May-13										27-May-13,	Tree Clea	aring Servic
E1300TC	Develop Input for WP for Procurement		14-Mar-13	27-May-13		1			-					Develop Inp		
Consolidated	ngineering		02-Oct-12 A	12-Jul-13				:		1				1	12	Jul-13, Co
Structures			08-Jul-13	10-Jul-13											₩ 10	Jul-13, Stru
E1300CE	01 Consolidate inputs for WP		08-Jul-13	08-Jul-13									4		I <sub>Cor</sub>	solidate in
E1300CE	2 Approve WP for Procurement		09-Jul-13	09-Jul-13											I Ap	rove WP fo
E1300CE	03 Submit to Purchasing		10-Jul-13												♦ Su	bmit to Pure
Conductors	and Long Lead Items		10-Jul-13	12-Jul-13									14		<b>W</b> 12	Jul-13, Co
E1300CE	04 Consolidate inputs for WP		10-Jul-13	10-Jul-13										<b>4</b> ,	I Co	nsolidate in
E1300CE	05 Approve WP for Procurement		11-Jul-13	11-Jul-13										<b>F</b> ₁:	· -	prove WP
E1300CE	06 Submit to Purchasing		12-Jul-13													ubmit to Pur
						<u> </u>	· ·	· · ·	· · ·	+	, ·		· ·	• • • ·		• · ·
Primary Baseline	Critical Remaining Work	Immary		MLF	20	13	Deta	il Sche	edule	Э					-	
Actual Work	<ul> <li>Baseline Milestone</li> </ul>					_									Em	
Remaining Work	♦ Milestone					Pa	age 3 of	50						<b>-</b>	Newfour	nd and & La
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						-	Detail Desig	n Drawings
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							▼ 01-Dec-13	Site Prepa
							Survey and	Flag the T
							13000 (X200	01/2) Trans
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			01-Oct-13,	En	gih	eering	Studies	1
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rity ID	Project	Activity Name	Start	Finish	_		Schedu				_							2013	
			Start	FILISI		يل	an	Fe	b		Mar		Apr		Ма	IV.	Jun	Jul	Aug
	TL Construction Ser	vices	24-Jun-13	26-Jun-13					~			_	7.01			<del>,</del> П			3, TL Constr
	E1300CE07	Consolidate inputs for WP	24-Jun-13	24-Jun-13											►,		1	Consolida	ate inputs for
	E1300CE08	Approve WP for Procurement	25-Jun-13	25-Jun-13													1	1	WP for Proc
	E1300CE09	Submit to Purchasing	26-Jun-13														4		Purchasing
	Tree Clearing Servic		28-May-13	30-May-13											╞		🗰 30-May-1		
	E1300CE10	Consolidate inputs for WP	28-May-13	28-May-13	· · - + -	-  -		• • • • • • •								-+	Consolidat	e innuts fo	w.w.p
	E1300CE11	Approve WP for Procurement	29-May-13	29-May-13													Approve V	1 .	
	E1300CE12	Submit to Purchasing	30-May-13												Ë.		1	Purchasin	
	Survey Services		02-Oct-12 A	28-Feb-13				_	_	28	Feb	13, S	urvey Se	ervice	<b> ≁</b> \$		Submit to		9
	E1300SU10	Develop Work Package for RFP	02-Oct-12 A								:	1	k Packa						
		esign Approval for Fabrication/Construction	17-Oct-13	23-Oct-13							veio		КРаска	geioi					
	Conductor and Shie		17-Oct-13	23-Oct-13															
	E1300CW01	Design of Conductor and O/H Shield Wire		23-Oct-13															
			17-Oct-13																
	E1300CW03	Design of Optical O/H Ground Wire	17-Oct-13	23-Oct-13															
	E1300CW02	Create Sagging Charts	17-Oct-13	23-Oct-13	·	-					¦								
	E1300CW04	Accept Design for Manufacturing		23-Oct-13															
	Counterpoise and A		17-Oct-13	23-Oct-13															
	E1300CA01	Design of buried counterpoise line (part of ENL Conductor Contract)	17-Oct-13	23-Oct-13															
P	rocurement (Materials	& Fabrication)	17-Oct-13	30-Oct-13															
	Conductors and Long	Lead TL Items	17-Oct-13	30-Oct-13															
	P1300LL00	Detail Design Drawings of Conductors and Long Lead Items for Fabricati	17-Oct-13																
	P1300LL02	Fabrication of Conductors and Long Lead Items	24-Oct-13	30-Oct-13															
	P1300LL01	Detail Design Drawings of Conductors and Long Lead Items for Fabricati	24-Oct-13																
C	onstruction		06-Aug-13	07-Sep-13															-
	Site Preparation		06-Aug-13	07-Sep-13															
	S1300SP01	Survey and Flag the TL	06-Aug-13	07-Sep-13	• • • • • •			• • • • • • • •							+	-			
41	00 (E00502) Grou	nding line from Bottom Brook	05-Nov-12 A	17-Dec-13	1							-				┿╫╼			
	ngineering		05-Nov-12 A	17-Dec-13								_				╧╫┻╸		_	
	Engineering Studies			02-Jan-13 A		02-	Jan-13 A	. Eha	ineer	ind S	Studie	es							
	Topographical Studies			02-Jan-13 A 02-Jan-13 A			Jan-13 A			-	: I								
				02-Jan-13 A 03-Jun-13	• • • + •			·									03-Jun-	13 Engine	ering Packar
	Engineering Packages		21-Mar-13															13 Condui	otors and Loi
	Conductors and Lor	<u></u>	21-Mar-13	03-Jun-13													<u> </u>		1 1
	E1410LLWP	Develop Input for WP for Procurement	21-Mar-13	03-Jun-13						►				i					WP for Procu Construction
	TL Line Constructio		21-Mar-13	27-May-13												<u> </u>		1	
	E1410TLWP	Develop Input for WP for Procurement	21-Mar-13	27-May-13		-				<b>►</b>						<u>- 4</u>			for Procurer
	Tree Clearing Servic		21-Mar-13	27-May-13												<u> </u>			aring Service
	E1410TCWP	Develop Input for WP for Procurement	21-Mar-13	27-May-13						►	-	-		1	₽	+	Develop In	put for WP	for Procurer
_	Engineering Design Ap	proval for Fabrication/Construction	02-Apr-13	17-Dec-13															1
	Structures		02-Apr-13	17-Dec-13												1			1
	E1410SS10	Design of Wood Pole Structures	02-Apr-13	20-Sep-13						•	*								L
	E1410SS20	Provision of Staking Tables	23-Sep-13	17-Dec-13															
	Foundations		23-Sep-13	17-Dec-13															
	E1410FD10	Design of Foundations for Wood Poles	23-Sep-13	17-Dec-13															
	E1410FD20	Accept Design for Foundations for Construction		17-Dec-13															
	Conductor and Shie	ld Wire	17-Oct-13	23-Oct-13															
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	rimary Baseline	Critical Remaining Work		MLP	201	ЗГ	Detail	Sch	edu	ıle						T		_	
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		Activity Name	Start	Finish													2013	
tivity ID					$\vdash$		Jan		Feb		Mar	Apr		Мау	y	Jun	Jul	A
	E1410CW00	Update Detailed Design of Conductor and O/H Shield Wire (Eng. 0	Consul 17-Oct-13	23-Oct-13		Π	<u> </u>		Ī		-					-	-	
	E1410CW20	Design of Optical O/H Ground Wire (Eng. Consultant)	17-Oct-13	23-Oct-13														
	E1410CW10	Create Sagging Charts (Eng. Consultant)	17-Oct-13	23-Oct-13														
	E1410CW30	Accept Design for Manufacturing (ENL w/ Eng. Consultant)		23-Oct-13														
	Insulators and Hard	dware	24-Oct-13	31-Oct-13														
	E1410IH00	Develop Insultator Specifications and Material Lists	24-Oct-13	31-Oct-13										1 1 -		-j		
	Counterpoise and A	Aerial Visibility	17-Oct-13	23-Oct-13														
	E1410CA00	Design of buried counterpoise line (part of ENL Conductor Contra	ct) 17-Oct-13	23-Oct-13														
	E1410CA10	Design of Aerial Marker Ball Identification	17-Oct-13	23-Oct-13														
P	Procurement (Material	s & Fabrication)	17-Oct-13	30-Oct-13														
	Conductors and Long		17-Oct-13	30-Oct-13										-				
	 P1410LL00	Detail Design Drawings of Conductors and Long Lead Items for Fa	abricati 17-Oct-13													1 1 1	1	
	P1410LL10	Detail Design Drawings of Conductors and Long Lead Items for Fa		23-Oct-13														
	P1410LL20	Fabrication of Conductors and Long Lead Items	24-Oct-13	30-Oct-13														
111		Inding line from Woodbine		18-Dec-13				:							!	1	1	
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	ingineering			29-Oct-13			eering	studi.	<b>A</b> C									
	Engineering Studies		02-Oct-12 A			-	raphic	- i - i - i - i - i - i - i - i - i - i									1	
	Topographical Stud		02-Oct-12 A		<u>[]</u> , [`	IP [	lapino		ules								12 Engine	
	Engineering Packages		21-Mar-13	03-Jun-13							1 I					1	-13, Engine	T T
	Conductors and Lo		21-Mar-13	03-Jun-13												- US-Jur	-13, Condu	
	E1420LLWP	Develop Input for WP for Procurement	21-Mar-13	03-Jun-13						-				F				WP or Pro
	TL Line Construction	on	21-Mar-13	27-May-13												27-May-1	3, I L Line (	Constructio
	E1420TLWP	Develop Input for WP for Procurement	21-Mar-13	27-May-13						-			i					for Procu
	Tree Clearing Servi	ces	21-Mar-13	27-May-13												27-May-1	3, Tree Cle	aring Servi
	E1420TCWP	Develop Input for WP for Procurement	21-Mar-13	27-May-13						-						Develop I	nput for WI	for Procu
	Engineering Detailed	Design Approval for Fabrication/Construction	02-Apr-13	29-Oct-13												1	1	
	Structures		02-Apr-13	22-Aug-13												1	1	
	E1420SS10	Design of Wood Pole Structures	02-Apr-13	15-Aug-13														
	E1420SS20			10 Aug 10							7							
		Provision of Staking Tables	16-Aug-13	22-Aug-13														
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' ID		Activity Name	Start	Finish												2013	
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	P1420LL2O	Fabrication of Conductors and Long Lead Items	23-Oct-13	18-Dec-13													
	P1420LL10	Detail Design Drawings of Conductors and Long Lead Items for Fal															
211	100 (103NL) Swite	chyard at Granite Canal	03-Dec-12 A	17-Dec-13													
E	Ingineering		03-Dec-12 A	05-Nov-13													
	Engineering Studies		03-Dec-12 A	08-Aug-13													
	Geotech Study		03-Dec-12 A	21-Mar-13							21-Mar-13, C	eote	ē¢h \$t	udy		1	1
	E2110GS01	Project Kickoff	03-Dec-12 A	07-Dec-12 A													
	E2110GS02	Field Work	10-Dec-12 A	16-Jan-13 A													
	E2110GS03	Draft Report recieved	22-Feb-13*	28-Feb-13			Ļ	-∐		Draft F	Report recieved						
	E2110GS04	Review and Update Report	01-Mar-13	21-Mar-13				┡			Review and l	Jpda	ate Re	port			
	E2110GS05	Final report accepted		21-Mar-13							Final report a						1
	Access Plan Studie	es	02-Apr-13	08-Aug-13						4						1	
	E2110AP01	Project Kickoff	02-Apr-13*	02-Apr-13							Project	Kick	off				
	E2110AP02	Field Work	03-Apr-13	31-Jul-13										1		1	
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	E2110AP04	Review and Update Report	01-Aug-13	08-Aug-13	tt-t	+ - + +		· -					-    -			- <u>1</u>	
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	Ground Resistivity		14-May-13	29-Jul-13			i										2
	E2110RS01	Project Kickoff	14-May-13	14-May-13											t Kickoff		
	E2110RS02	Field Work	03-Jun-13*	15-Jul-13								L-	• † • • • † • '	FIOJEC		<u> </u>	
	E2110RS02	Draft Report recieved	05-5011-15	22-Jul-13									-    -	-			ield V
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	E2110RS04	Review and Update Report	23-Jul-13	29-Jul-13												-	
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	E2110TS01	Project Kickoff	23-May-13*	23-May-13										Pr	oject Kicko	- +	
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_	Engineering Design		01-May-13	08-Oct-13										_			
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	E2110CV01	Drawings Recieved	01-May-13									•	Drawi	ngs R	ecieved		
	E2110CV02	Drawings Reviewed by ENL and Accepted for WP	01-May-13	08-Oct-13								-					
	Physical		01-May-13	06-Jun-13											🔻 06-Jun	13, Physi	cal
	E2110PH01	Drawings Recieved	01-May-13									•	Drawi	ngs R	ecieved		
	E2110PH02	Drawings Reviewed by ENL and Accepted for WP	01-May-13	06-Jun-13	i.						- A				Drawin	gs Review	ed by
	Electrical		01-May-13	05-Jun-13			į								▼ 05-Jun-	13, Electri	cal
	E2110EC05	Drawings Recieved	01-May-13									•	Drawi	ngs R	ecieved		
	E2110EC06	Drawings approved for WP	01-May-13	05-Jun-13	1									-		s approve	ed for \
	Engineering Package	s for Procurement	06-Jun-13	05-Nov-13									ΙT				
	Site Preparation		04-Nov-13	05-Nov-13						11			-11-				1
	E2110SP01	Receive Site Prep for Procurement Package	04-Nov-13*	05-Nov-13													
	E2110SP02	Package sent to Procurement		05-Nov-13	1		i										
	Major Substation E	Equipment	26-Sep-13	26-Sep-13			-										
	E2110SB01	Receive Engineering Package for Procuremnt for Major Equip	26-Sep-13*	26-Sep-13													
<u> </u>	Primary Baseline	Critical Remaining Work		MLP	20	13 De	etail	Sch	edul	e						_	
	Actual Work	Baseline Milestone			_0			2010		-						Em	P
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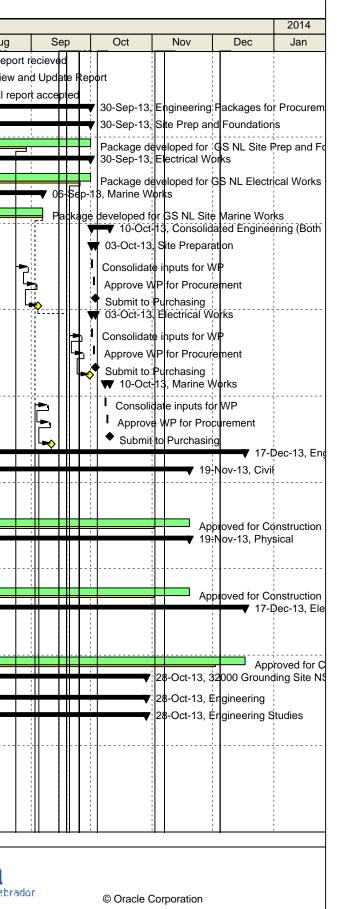
ctivity I	Link Project	Activity Name	Start	Finish	2	2013	Sche	Jule							2013		_
Clivity I	U	Activity Name	Start	FINISH		J	an	F	əb	Ма	r Apr	N	May	Jun	Jul		Aug
	E2110SB02	Package Sent to Procurement		26-Sep-13						Π							
	Switchyard Constru	uction Services	04-Nov-13	04-Nov-13													
	E2110SW01	Receive Engineering Package for Procurement for SW Construction	on 04-Nov-13*	04-Nov-13													
	E2110SW02	Package sent to Procurement		04-Nov-13													
	Pre-fabricated Stru	ctures	06-Jun-13	07-Jun-13										👿 07-Ju	n-13, Pre-fa	sbricated	St
	E2110PF01	Receive WP for Prefab Structures for procurement	06-Jun-13	07-Jun-13						1-1				0		1-1-1	•
	E2110PF02	Send WP to Procurement	07-Jun-13	07-Jun-13										1			
	Procurement (Material	s & Fabrication)	11-Dec-13	17-Dec-13													[
	Pre Fabricated Struct		11-Dec-13	17-Dec-13													
	P2110PF02	Physical Drawings Recieved and reveiwed	11-Dec-13	17-Dec-13													
	P2110PF04	Electrical Drawings Recieved and reviewed	11-Dec-13	17-Dec-13		-				•   •   • • •		÷			· - <del> </del>		
	P2110PF03	Physical Drawings Accepted		17-Dec-13													
	P2110PF05	Electrical Drawings Accepted		17-Dec-13													
			03-Dec-12 A					;				;				┿┥┿╼╸	-
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	Engineering		03-Dec-12 A		i												-
	Engineering Studies		03-Dec-12 A														0
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	E2200GS02	Field Work	10-Dec-12 A	16-Jan-13 A	-										1		
	E2200GS03	Draft Report recieved	22-Feb-13*	28-Feb-13				╞╾╧╡		Draft F	Report recieved						
	E2200GS04	Review and Update Report	01-Mar-13	21-Mar-13						3	Review and	pdate	Rep	ont	1	1	
	E2200GS05	Final report accepted		21-Mar-13							Final report a	cepte	d				
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	Ground Resistivity		03-Jun-13	29-Jul-13												29-	Ju
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	E2200RS04	Review and Update Report	23-Jul-13	29-Jul-13													
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	E2200TS01	Project Kickoff	23-May-13*	23-May-13										Project Kicko			
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	E2200TS03	Draft Report recieved		30-May-13										l ″	ort recieved		1
	E2200TS04	Review and Update Report	31-May-13	06-Jun-13											w and Upda		rţ
	E2200TS05	Final report accepted		06-Jun-13											eport accep		
	Engineering Design		21-Mar-13	20-Jun-13										1 1 I I I	20¦-Jun-13, I		rin
	Civil		07-Jun-13	20-Jun-13										<b>••••</b>	20-Jun-13, (	Civil	
	E2200CV01	Drawings Recieved from Eng Services Firm	07-Jun-13											Drawi	ngs Recieve	ed from	Ę'n
	E2200CV02	Drawings included for Eng procurment WP	07-Jun-13	20-Jun-13										⊨≓	Drawings in	1 1	
	Physical		21-Mar-13	12-Apr-13						'	12-4	pr-18,	Phy	sical			
	E2200PH01	Drawings Recieved from Eng Services Firm	21-Mar-13								Drawings Rec	iėved	from	Eng Services	Firm		
	Primary Baseline	Critical Remaining Work		MLP	201	3 [	Deta	il Sc	hedul	e							—
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e Link Project				2013 5	Schedule					
ID	Activity Name	Start	Finish	Jar	n Feb	Mar	0.57	May	2013 Jun Jul	<u> </u>
E2200PH	D2 Drawings for Eng procurment WP	21-Mar-13	12-Apr-13	Jai			Apr			Aug
Electrical		21-Mar-13	12-Apr-13				Drawings 2-Apr-1	3, Elec	irical	
E2200EC	D1 Drawings Recieved from Eng Services Firm	21-Mar-13							Eng Services Firm	
E2200EC		21-Mar-13	12-Apr-13						g procurment WP	
	ackages for Procurement	24-Apr-13	23-Sep-13					1-1441-1-1		:i : 
Site Prepara		23-Sep-13	23-Sep-13	• • • ‡ • • • • • • • •				1		<u> </u> <b> </b>
E2200SP		23-Sep-13*	23-Sep-13							
E2200SP			23-Sep-13							
	ation Equipment	24-Apr-13	24-Apr-13				▼ 24-	Apr-13	Major Substation Equipment	
E2200SB		24-Apr-13*	24-Apr-13						repared for Procurement RF	
E2200SB		247,0110	24-Apr-13	• • • • • • • • • • • • • •					ent to Procurement of major	
	Construction Services	23-Sep-13	23-Sep-13					kage s	ent to Procurement of major	Equipme
E2200SW		23-Sep-13	23-Sep-13							
E2200SW		23-3ep-13	23-Sep-13 23-Sep-13							
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	ed Structures	16-Aug-13	16-Aug-13					+		t
E2200PF		16-Aug-13*	16-Aug-13							
E2200PF	5		16-Aug-13							4
	aterials & Fabrication)	11-Dec-13	24-Dec-13							
Pre-Fabricated		11-Dec-13	24-Dec-13							
P2200PF04	Electrical Drawings Recieved	11-Dec-13	17-Dec-13							
P2200PF02	Physical Drawings Recieved	11-Dec-13	17-Dec-13							
P2200PF05	Electrical Drawings Accepted	18-Dec-13	24-Dec-13							
P2200PF03	Physical Drawings Accepted	18-Dec-13	24-Dec-13							
31000 Ground	ng Site NL	02-Apr-13	17-Dec-13							
Engineering		02-Apr-13	17-Dec-13					+++++		
Engineering S	udies	06-May-13	28-Oct-13				▼     ▼			
Geotech St	ıdy	06-May-13	28-May-13					┿┿┿	🔽 28-May-13, Geotech Stu	ју
E3100GS	01 Project Kickoff	06-May-13*	06-May-13					Proje	ct Kickoff	
E3100GS	02 Field Work	07-May-13	21-May-13				▶		Field Work	
E3100GS	03 Draft Report recieved		21-May-13						praft Report recieved	
E3100GS	04 Review and Update Report	22-May-13	28-May-13						Review and Update Rep	ort
E3100GS	05 Final report accepted		28-May-13						Final report accepted	
Access Pla	Studies	23-May-13	28-Oct-13					🛉		
E3100AP	01 Project Kickoff	23-May-13*	23-May-13						Project Kickoff	
E3100AP	D2 Field Work	24-May-13	21-Oct-13							
E3100AP	D3 Draft Report recieved		21-Oct-13					1		
E3100AP	04 Review and Update Report	21-Oct-13	28-Oct-13							
E3100AP	D5 Final report accepted		28-Oct-13							
Topographi		06-Jun-13	26-Jun-13						26-Jun-13, T	opograpi
E3100TS		06-Jun-13	19-Jun-13				<b></b>		Field Work	
E3100TS			19-Jun-13	· <del>!</del>			╶╢╡╌╌╒═╏╴╽╌┽╌╴	+	Draft Report red	ieved
E3100TS		20-Jun-13	26-Jun-13						Review and	
E3100TS	· · ·		26-Jun-13						<ul> <li>Final report a</li> </ul>	
	istivity Study	06-Jun-13	01-Aug-13					┼╫┦		▼ 01-Aug
E3100RS		06-Jun-13*	18-Jul-13						Fie	ld Work
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Pack	kage se	nt io i	Procurem	ent			₹ 2	4-Dec-13, 4-Dec-13,
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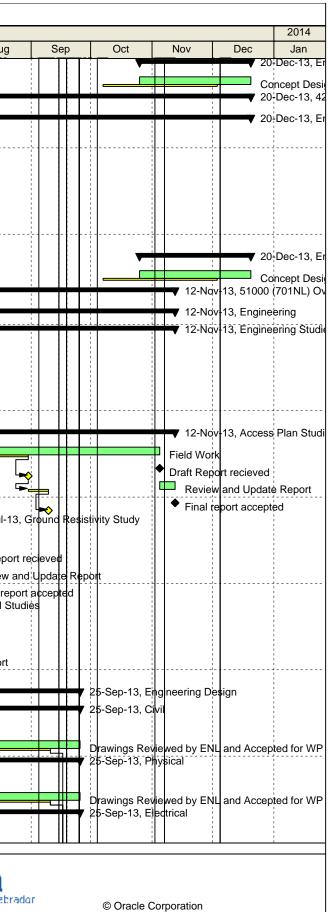
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	E3100RS03	Draft Report recieved		25-Jul-13													🕈 Drat	ft Re
	E3100RS04	Review and Update Report	26-Jul-13	01-Aug-13												-		Revie
	E3100RS05	Final report accepted		01-Aug-13													F	Final
	Engineering Package	s for Procurement	29-May-13	30-Sep-13												1		+
	Site Prep and Four	dations	27-Jun-13	30-Sep-13														+
	E3100SP01	Package developed for GS NL Site Prep and Foundations	27-Jun-13	30-Sep-13														
	Electrical Works		02-Aug-13	30-Sep-13														+
	E3100EW01	Package developed for GS NL Electrical Works	02-Aug-13	30-Sep-13													┝╾┊═	+
	Marine Works		29-May-13	06-Sep-13												1		+
	E3100MW01	Package developed for GS NL Site Marine Works	29-May-13	06-Sep-13											ļ	1		+
	Consolidated Engine	ering (Both NL & NS)	01-Oct-13	10-Oct-13	1				 					1			1	
	Site Preparation		01-Oct-13	03-Oct-13														
	E3100SPC10	Consolidate inputs for WP	01-Oct-13	01-Oct-13					i.									
	E3100SPC20	Approve WP for Procurement	02-Oct-13	02-Oct-13														
	E3100SPC30	Submit to Purchasing	03-Oct-13															
	Electrical Works		01-Oct-13	03-Oct-13														·
	E3100EWC10	Consolidate inputs for WP	01-Oct-13	01-Oct-13														
	E3100EWC20	Approve WP for Procurement	02-Oct-13	02-Oct-13														
	E3100EWC30	Submit to Purchasing	03-Oct-13	02-001-10														
	Marine Works	Submit to Furchasing	08-Oct-13	10-Oct-13														
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		Consolidate inputs for WP	08-Oct-13		-		į											
	E3100MWC20	Approve WP for Procurement	09-Oct-13	09-Oct-13	-													
	E3100MWC30	Submit to Purchasing	10-Oct-13													1		
	Engineering Design		02-Apr-13	17-Dec-13												1		
	Civil		02-Apr-13	19-Nov-13			····				, . 					- +		
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	E3100PH01	Detail Engineering	02-Apr-13	13-May-13					-		4			Det	ail Engineerin	ıg¦		
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	E3100EC01	Detail Engineering	02-Apr-13	28-May-13					-				-		Detail Eng			
	E3100EC02	Review by ENL	29-May-13	25-Jun-13									╞╼┽			Reviewb	V ENL	
	E3100EC03	Approved for Construction Package	26-Jun-13	17-Dec-13											│ ┕╾ <u></u>			
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	ngineering		18-Mar-13	28-Oct-13														+
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	Geotech Study		18-Mar-13	10-Apr-13						┳┿┿		10-Apr	-13, G	eote	ch Study			
	E3200GS01	Project Kickoff	18-Mar-13*	18-Mar-13														
	E3200GS02	Field Work	19-Mar-13	03-Apr-13	-				-		oject Ki		.					
	E3200GS02	Draft Report recieved	04-Apr-13	03-Api-13	-							ld Wor						
	E3200GS03	Review and Update Report		10-Apr-13														
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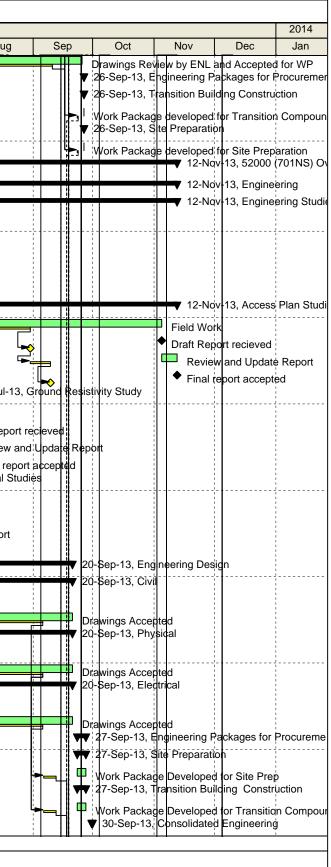
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	E3200TS02	Field Work	06-Jun-13	3 19-Jun-13							≠	=					eld Work		
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	E3200TS05	Final report accepted		26-Jun-13												•	Final rep	port ac	ce
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	E3200RS05	Final report accepted		01-Aug-13															F
	Engineering Packages	for Procurement	27-Jun-1	3 07-Oct-13			į									•		Ť	-
	Site Prep and Foun	dations	27-Jun-1	3 30-Sep-13												V	-	+++	-
	E3200SP01	Package developed for GS NL Site Prep and Foundations	27-Jun-1	3 30-Sep-13			ļ							┝╴╢	╨		<u> </u>	╇	
	Electrical Works		02-Aug-1	3 30-Sep-13															_
	E3200EW01	Package developed for GS NL Electrical Works	02-Aug-1	3 30-Sep-13	• <del>-</del> -									1	-		÷	┢╾╽┛	
	Marine Works		27-Jun-1	3 07-Oct-13														┿┯┿	_
	E3200MW01	Package developed for GS NL Site Marine Works	27-Jun-1	3 07-Oct-13										╞╢	╨		<u> </u>		
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	E3200PH03	Drawings approved for construction	29-May-1	-										ҍШ	⊥	- Dramiger	çeepteu		
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	E3200EC02	Drawings Accepted	29-May-1				i i							⊾⊥	Ш		Drawing	SACCE	- n
	E3200EC03	Drawings approved for construction	26-Jun-1		+ + -						-¦			1					-
410	00 (301NL) Botto	om Brook Converter Station	01-Oct-12	2 A 20-Dec-13			1		1				_		╺╫┿	1	-	┿┯╬╸	-
				2 A 20-Dec-13											╨			┿╾╇	_
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	System Performance	- Studioe		2 A 11-Mar-13										1 H		e Studies			
	E4100PS10	Planning and Completion of Studies		2 A 22-Feb-13 A	· · · · ·			<u></u>							·				
	E4100PS20	Review and Update		3 A 07-Mar-13	-		1												
	E4100PS30	Closeout of Specifications for Converter RFP	08-Mar-1						: 6		wand								
			13-Mar-1								eout of Mar-13	Specif	licati	ionsi f na W	or C /Pifo	onverter RFP	ht		
	Engineering WP for P E4100WP10	Submit Work Package for Converter Station Technology to Purc							<b>1</b>				90.						
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	Remaining Work 🔶	♦ Milestone				3-	-										Newfour	nd and	: 8

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כ	Activity Name	Start	Finish										2013	
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Engineering Design	of EPC 2 Converter Station Technology	25-Oct-13	20-Dec-13											
E4100CT20	Concept Design for Subgrade Site Prep	25-Oct-13	20-Dec-13											
42000 (301NS) Wo	odbine Converter Station	01-Oct-12 A	20-Dec-13											1
Engineering		01-Oct-12 A	20-Dec-13										1	+
Engineering Studies	s	01-Oct-12 A	11-Mar-13					Mar-13,				es		
System Performa	ance Studies	01-Oct-12 A	11-Mar-13				11	Mar-13	, Syste	m¦Pe	rforma	nce Studies		
E4200PS10	Planning and Completion of Studies	01-Oct-12 A	22-Feb-13 A	-										
E4200PS20	Review and Update	25-Feb-13 A	07-Mar-13											
E4200PS30	Closeout of Specifications for Converter RFP	08-Mar-13	11-Mar-13			4	<b>F</b> I							
Engineering WP for	Procurement	12-Mar-13	12-Mar-13				<b>†</b> 12	-Mar-13	, Engi	neerin	g WP	or Procureme	nt	
E4200WP10	Develop Work Package for Converter Station Technology	12-Mar-13	12-Mar-13			ļ								
Engineering Design	of EPC 2 Converter Station Technology	25-Oct-13	20-Dec-13										1	
E4200CT20	Concept Design for Subgrade Site Prep	25-Oct-13	20-Dec-13											
51000 (701NL) Ove	erhead to Underground Transition at Cape Ray	22-Feb-13	12-Nov-13										1	-
Engineering		22-Feb-13	12-Nov-13											+
Engineering Studies	s	22-Feb-13	12-Nov-13		╞╶╋╞╌╌╌┊╌┝╺┝╴		-    				+  		<u>i</u>	4
Geotech Study		22-Feb-13	14-Mar-13				1	1-Mar-1:	3, Geo	tech	study			
E5100GS02	Field Work	22-Feb-13*	07-Mar-13				Field	l Work						
E5100GS03	Draft Report recieved	08-Mar-13						t Report	reciev	/ed				
E5100GS04	Review and Update Report	08-Mar-13	14-Mar-13					eview a		- i - i	enort			
E5100GS05	Final report accepted		14-Mar-13	·			1-1121	nalirepo						
Access Plan Stud		23-May-13	12-Nov-13							00,004				-
E5100AP02	Field Work	23-May-13	04-Nov-13				┝╸					1	1	
E5100AP03	Draft Report recieved	04-Nov-13												
E5100AP04	Review and Update Report	04-Nov-13	12-Nov-13										1	
E5100AP05	Final report accepted		12-Nov-13	·										
Ground Resistivi		03-Jun-13	29-Jul-13											-
E5100RS02	Field Work	03-Jun-13*	15-Jul-13											Fi
E5100RS03	Draft Report recieved	23-Jul-13											1	
E5100RS04	Review and Update Report	23-Jul-13	29-Jul-13											Ì
E5100RS05	Final report accepted		29-Jul-13	·							+ +		+	- 1
Topographical St		23-May-13	12-Jun-13									12-	Jun-13, To	эр
E5100TS02	Field Work	23-May-13*	05-Jun-13					-	_			Field V	Vark	
E5100TS03	Draft Report recieved	06-Jun-13											Report reci	iev
E5100TS04	Review and Update Report	06-Jun-13	12-Jun-13					(	<b>Y</b>				view and L	
E5100TS05	Final report accepted		12-Jun-13		╞╶┨╞╴╌╌╴┝╶┝╶		-#	- 11			-  -		al report a	
Engineering Design		05-Apr-13	25-Sep-13											+
Civil		05-Apr-13	25-Sep-13										1	+
E5100CV01	Drawings Recieved	05-Apr-13							Drawir	ngs Re	cieve			
E5100CV02	Drawings Reviewed by ENL and Accepted for WP	05-Apr-13	25-Sep-13											
Physical		05-Apr-13	25-Sep-13		┝╶ <b>┥</b> ╴┝╶┥╴						<u>+ </u>		+ '	4
E5100PH01	Drawings Recieved	05-Apr-13							Drawir	ngs Re	cieve			
E5100PH02	Drawings Reviewed by ENL and Accepted for WP	05-Apr-13	25-Sep-13										1	
Electrical		05-Apr-13	25-Sep-13										1	
E5100EC01	Drawings Recieved	05-Apr-13							Drawir	ngs Re	cieve	#		
								11 1	1 1	J !]	1 11 -		1	
Primary Baseline	Critical Remaining Work V Summary		MLP	201	13 Detail Sch	edule	;							_
Actual Work 🔷	♦ Baseline Milestone				Page 11 of 50								En Newfou	1
Remaining Work	♦ Milestone				Fage 11 01 50								Newfou	ini



Link Project				2	2013	Schedu	ule											
D	Activity Name	Start	Finish													013		
E5100EC02	Drawings Daview by SNIL and Accepted for M/D	05 Apr 42	05 0 - 10		Ja	an	Fe	b	Ma	ar	Apr		May		Jun	Jul	━┷━	A
Engineering Packag	Drawings Review by ENL and Accepted for WP	05-Apr-13 26-Sep-13	25-Sep-13 26-Sep-13															1
Transition Buildir		26-Sep-13	26-Sep-13															
E5100TB01	Work Package developed for Transition Compound Construction S		26-Sep-13															
Site Preparation	work Package developed for Transition Compound Construction 5	26-Sep-13	26-Sep-13															
E5100SP01	Work Package developed for Site Preparation	26-Sep-13*	26-Sep-13	· · - + -														-
		20-Sep-13 22-Feb-13	12-Nov-13									:				-	┝━╋┝━╸	-
• •	rhead to Underground Transition at Point Aconi																	
Engineering		22-Feb-13	12-Nov-13															_
Engineering Studies		22-Feb-13	12-Nov-13							14-14	ar-13, Ge	octoch	Study					
Geotech Study		22-Feb-13	14-Mar-13	· · - + -					-   -	- 4- 44 -	ai-13, Ge		91009 			¦ ¦	<b>  </b>	-
E5200GS02	Field Work	22-Feb-13*	28-Feb-13		뒴					Work								
E5200GS03	Draft Report recieved	01-Mar-13							Draft	- 1 11 5	rt recieve							
E5200GS04	Review and Update Report	01-Mar-13	14-Mar-13		╘╋╡					- 1 11 3	w and U		1.11					
E5200GS05	Final report accepted		14-Mar-13			₩				Final	report ac	cepted	"					_
Access Plan Stud		23-May-13	12-Nov-13	·									<b>`</b>	<b>.</b>		<u></u>		_
E5200AP02	Field Work	23-May-13	04-Nov-13															
E5200AP03	Draft Report recieved	04-Nov-13																
E5200AP04	Review and Update Report	04-Nov-13	12-Nov-13															
E5200AP05	Final report accepted		12-Nov-13															
Ground Resistivit		03-Jun-13	29-Jul-13										.				29	-
E5200RS02	Field Work	03-Jun-13*	15-Jul-13											┃┠╾┗		਼ੁ਼ਤਤ_ੑੵਫ਼	ield Wo	)
E5200RS03	Draft Report recieved	23-Jul-13															Draft	F
E5200RS04	Review and Update Report	23-Jul-13	29-Jul-13													•	📕 Re	4
E5200RS05	Final report accepted		29-Jul-13														式 Fir	1
Topographical St		23-May-13	12-Jun-13	i .											<b></b> 12-Ju	in-13, Top	ograph	
E5200TS02	Field Work	23-May-13	05-Jun-13							╺╧╋╧	=				Field Wo	xrk		
E5200TS03	Draft Report recieved	06-Jun-13								-	♦				Draft Re	port recie	ved	
E5200TS04	Review and Update Report	06-Jun-13	12-Jun-13							- H					Revie	w and Up	date R	3
E5200TS05	Final report accepted		12-Jun-13												Final	report acc	epted	
Engineering Design		02-Apr-13	20-Sep-13															1
Civil		02-Apr-13	20-Sep-13								•							ſ
E5200CV01	Drawings Recieved	02-Apr-13							-		Drawing	ngs Re	¢ieved					
E5200CV02	Drawings Accepted	02-Apr-13	20-Sep-13						┢╋									
Physical		02-Apr-13	20-Sep-13								•							1
E5200PH01	Drawings Recieved	02-Apr-13									Drawi	ngs Re	cieved					
E5200PH02	Drawings Accepted	02-Apr-13	20-Sep-13															
Electrical		02-Apr-13	20-Sep-13								•					-		1
E5200EC01	Drawings Recieved	02-Apr-13									Drawing	ngs Re	¢ieved					
E5200EC02	Drawings Accepted	02-Apr-13	20-Sep-13						<b>⊨</b> ľ_			_						
Engineering Packag	es for Procurement	23-Sep-13	27-Sep-13															
Site Preparation		23-Sep-13	27-Sep-13													;		
E5200SP01	Work Package Developed for Site Prep	23-Sep-13	27-Sep-13															
Transition Buildir	ng Construction	23-Sep-13	27-Sep-13															
E5200TB01	Work Package Developed for Transition Compound Construction S	Services 23-Sep-13	27-Sep-13															
Consolidated Engin	eering	30-Sep-13	30-Sep-13															
				204	1.0 F		Sal		0									
Primary Baseline	Critical Remaining Work V Summary		MLP	201	J L	Jetall	Scr	ieaul	е							Em	or	
<ul> <li>Actual Work</li> <li>Remaining Work</li> </ul>	♦ Baseline Milestone				Page	e 12 of 5	50									Em	e	ç
	♦ Milestone				~90											Newfours	d anc Σ	. 1



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e Link Project			1 <u>-</u>	20100	chedule						
ID	Activity Name	Start	Finish	lan	Eab	Mor	A	Ma	hu	2013 n Ju	
Site Prep		30-Sep-13	30-Sep-13	Jan	Feb	Mar	Apr	May	Jur	i Ju	
E5200SPC	Consolidate Work Package and Submit to Purchasing (SY- Sit	· · ·	30-Sep-13								
	ilding Construction	30-Sep-13	30-Sep-13								
E5200TBC		30-Sep-13	30-Sep-13								
	Voodbine Transition Compound (In scope of EPC		06-Sep-13						╉┽┊────		
• •	voodbine fransition compound (in scope of EPC	<i>32)</i>					; .J				
Engineering		22-Feb-13	06-Sep-13							ering Studies	
Engineering Stu		22-Feb-13	29-Apr-13								
E5300GS06	Engineering Studies	22-Feb-13	29-Apr-13				:	Engin	eering Studie	es	
Engineering Des		30-Apr-13	06-Sep-13								
E5300CV01	Detailed Engineering	30-Apr-13	17-Jul-13					· -¦ {		f	De
E5300CV02	Drawings Reviewed	18-Jul-13	08-Aug-13							l l	
E5300CV03	Drawings approved for construction	09-Aug-13	06-Sep-13								
	kages for Procurement	18-Jul-13	31-Jul-13								
E5300TB01	Package Submitted	18-Jul-13	24-Jul-13							4	╺┓
E5300TB02	Package Accepted	25-Jul-13	31-Jul-13				<u>.</u>		<u> </u>		
55000 Telecomr	nunication Links	02-Apr-13	11-Dec-13							1	<b>—</b>
Engineering		02-Apr-13	11-Dec-13						<b>**</b>		
	kages for Procurement	05-Dec-13	11-Dec-13								
Telecommun	cation System Equipment	05-Dec-13	11-Dec-13								
E5500TE01	Develop and approve WP	05-Dec-13	11-Dec-13								
Engineering Des		02-Apr-13	04-Dec-13	¦   - + -     -				<u></u>		· · · · · · · · · · · · · · · · · · ·	
E5500010	Telecom Plan	02-Apr-13	13-May-13			┊╟┫		╤╤╤╋	elecom Plar	า	
E5500020	Telecom Requirements Development Activities	14-May-13	11-Jun-13					╺╧╧┟┻		Felecom Req	auirem
E5500030	Develop conceptual design	12-Jun-13	06-Sep-13							<b>4</b>	
E5500040	Develop detailed design	09-Sep-13	01-Nov-13								
E5500050	Review and Update Report	04-Nov-13	02-Dec-13	+ + - + - + + +						· · · · · · · · · · · · · · · · · · ·	
E5500060	Final Report Approved	03-Dec-13	04-Dec-13								
	nent of Road Infrastructure	16-Sep-13	12-Nov-13								
-			12-Nov-13								
Engineering	ian	16-Sep-13 16-Sep-13	12-Nov-13								
Engineering Des E5800RI10	Civil works - Miller Town to Granite Canal Substation	·	12-Nov-13								
			22-Dec-11 A								
	e Cable, Land Cable and Terminations										
61100 Engineerin		06-Jun-11 A									
R6100EG00	Marine Crossing Vessel Survey Program (E11-02) Fugro		22-Dec-11 A	+++-							<u> </u>
62000 Landfall I	IDD	08-Apr-13	19-Sep-13								
62100 Landfall HI	DD Point Aconi, NS	08-Apr-13	19-Sep-13						1		
HDD Geotech In	vestigation and Design	08-Apr-13	19-Sep-13						TT:		
R6210HD02	Mobilization of equipment for onshore Geotech program	08-Apr-13*	08-Apr-13				Mobi	lization of e	cuipment fo	r onshore Ge	eotecl
R6210HD04	Onshore Geotech works	09-Apr-13	22-Apr-13				╞╘╾══	Onshore	Geotech wor	ks	
R6210HD03	Mobilization of equipment for nearshore Geotech program	19-Apr-13*	19-Apr-13							ent for nearsh	nore C
R6210HD05	Nearshore Geotech works	22-Apr-13	13-May-13				╞╋			eotech works	
R6210HD06	Demobilization of equipment for onshore Geotech program	23-Apr-13	23-Apr-13				╞┥	Denjobiliz	ation of equ	ipment for on	nshore
R6210HD01	Engineering design and sample testing of geotech program	29-Apr-13	19-Sep-13		┊││┌╾						
R6210HD07	Demobilization of equipment for nearshore Geotech program	14-May-13	14-May-13						Demobilizati	on of equipm	ient fo
Primary Baseline	Critical Remaining Work Summary		MLP	2013 De	etail Sched	ule					
T finally Baseline										- · 🛌 💌	$\sim$
Actual Work	A Baseline Milestone			Dana 4	3 of 50					En Newfou	שוו

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ug	Sep	Oct 30-Sep-13,	Nov	Dec	Jan
		Consolidate	Transition B	age and Subr uilding Const	nit to Purch
	06-Sep-	18, 53000 (70	Work Packa	age and Subr	nit to Purch
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	-			v-13, Engine	
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		-\$ep-13, 620			1 1 1
		Sep-13, 621			1
	19	-\$ep-13, HD[	Geotech In	vestigation ar	nd Design
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ech pro	gram				
		gineering des	ign and sam	ple testing of	geotech pr
shore d	eotech prog				1 1 1
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ID	Activity Name	Start	Finish											2013	3	
		Otart		$\vdash$	Ja	n	Fe	b	Ма	ar	Apr	M	lay	Jun	Jul	
62200 Landfall HDD	Cape Ray, NL	17-Apr-13	19-Sep-13													
HDD Geotech Inves	tigation and Design	17-Apr-13	19-Sep-13								-	1		1		T
R6220HD02	Mobilization of equipment for onshore Geotech program	17-Apr-13*	17-Apr-13								ı ا	Nobilizati	ion d	f equipment for on	shore G	ecte
R6220HD04	Onshore Geotech works	18-Apr-13	31-May-13								└╾┞═			Onshore Geo		
R6220HD01	Engineering design and sample testing of geotech program	29-Apr-13	19-Sep-13					►								-
R6220HD03	Mobilization of equipment for nearshore Geotech program	15-May-13	15-May-13										M	obilization of equip	ment fo	or ne
R6220HD05	Nearshore Geotech works	16-May-13	24-May-13			L   						I : IL∍		Nearshore Geot		
R6220HD07	Demobilization of equipment for nearshore Geotech program	27-May-13	27-May-13										4	Demobilization	of equir	pme
R6220HD06	Demobilization of equipment for onshore Geotech program	03-Jun-13	03-Jun-13											Demobilizati		
63000 Marine Cons	sultancy Services	16-Sep-13	15-Oct-13												.	Ì
63100 Marine Warrar	-	15-Oct-13	15-Oct-13													i.
R6310MM10	Warranty Services Kickoff	15-Oct-13	15-Oct-13													
	gineering Verification Services	16-Sep-13	16-Sep-13													
R6320TP10	Verification Services Kickoff	16-Sep-13*	16-Sep-13													
	Venilcation Services Nickon	03-Jul-12 A														
NSPI																
	o Crossing/Separate L-8004/L-7005	02-Apr-13	19-Dec-13													
Engineering		02-Apr-13	18-Sep-13													
NSPISCCE10	Community/Stakeholder Consultation	02-Apr-13*	18-Sep-13									; ;				-
		02-Jul-13	19-Dec-13													-
NSPISCCS00	Acquire new ROW/ROW Survey & Clearing	02-Jul-13*	19-Dec-13													-
NSPI - L6513 - Onslo	w to Springhill Rebuild	02-Jan-13 A	20-Jun-13			1									un-13, N	- b
Engineering		02-Jan-13 A	20-Jun-13											20-Ji	un-13, Ei	ngi
NSPIL6513E10	Community/Stakeholder Consultation	02-Jan-13 A	20-Jun-13											Com	munity/S	Stak
Construction		02-Jan-13 A	20-Jun-13											20-Ju	un-13, C	Cons
NSPIL6513S00	ROW Review and Clearing	02-Jan-13 A	20-Jun-13											RÓW	V Review	w an
NSPI - Transmission	Line (7015 pinch Points)(E12-50)(overlap with 13000)	02-Apr-13	07-Oct-13								/					-
Engineering		02-Apr-13	07-Oct-13											-		
NSPI1300E30	Community/Stakeholder Consultation	02-Apr-13*	18-Sep-13													
NSPI1300E00	Design Reroute of 7015 and others	01-Oct-13*	07-Oct-13			ł										i.
NSPI - SPS Modificat	ion	03-Jul-12 A	16-Dec-13													-
Engineering		03-Jul-12 A	16-Dec-13	1		1				-		1		1 1		÷
NSPISPSE10	NPCC/NBP Engagement / Area Review 1	03-Jul-12 A								-1-11						
NSPISPSE50	NPCC Approval	02-Jul-13*	16-Dec-13													- I
NSPISPSE20	NPCC/NBP Engagement / Area Review 2	02-Jul-13*	26-Sep-13													
90100 Project Man		03-Jan-11 A														-
-	ayoment	24-Jun-13														
ENL Finance PM9010000	Lindata Eunding Strategy at Cate 2		30-Aug-13		╞╶┨┝	·			-    -						<u> </u>	
	Update Funding Strategy at Gate 3	24-Jun-13*	16-Jul-13													Jpda
PM9010001	Execute Funding Strategy	17-Jul-13	08-Aug-13												┕╼╘═╪	· •
PM9010002	Funding Closeout	09-Aug-13	30-Aug-13													
DG3 Deliverables		21-Jan-13 A	·									24 400	12	Project Charter		T
Project Charter		22-Feb-13	24-Apr-13	ļ	╞╶┨┠	·										
DG301320	Develop DG3 Deliverable	22-Feb-13	13-Mar-13	-	┝╼┼┟┍	•		-		Develo	p DG3 D					
DG301330	Nalcor Review and Approval	14-Mar-13	04-Apr-13		<sup>L</sup>		╡║				■ Nalco			Approval		
DG301340	ENL Review and Approval	05-Apr-13	24-Apr-13				┝┝┼┥			<u>-        </u>		ENIR	evie	w and Approval		
Energy and Capacit	y Economics Plan	22-Feb-13	24-Apr-13									24-Api	113	Energy and Capa	Jity Ecor	non
Primary Baseline	Critical Remaining Work		MLP	20	13 D	etail	Sch	edul	е					-		
Actual Work 🔷	♦ Baseline Milestone				_										Eme	е
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g	Sep	Oct	Nov	Dec	Jan
		19-Sep-13, 622	9 I I I I		
		19-Sep-13, HDI	Geotech Inv	estigation ar	a Design
gram					
		Engineering des	sign and same	ble testing of	geotech pr
e Geo	tech prog	gram			
		ech program			
		tech program 15-C	ct-13, 63000	Marine Cons	ultancy Se
			ct-13, 63100		
		Vvari 16-\$ep-13, 6320	anty Services 0 Third Party	Engineering	Verification
		erification Servi		19-	Dec-13, NS
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		18-Sep-13, Engi	ineering	· · · · · · · · · · · · · · · · · · ·	
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		Community/Stak	enoider Cons		Dec-13, Co
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3 - O	nslow to S	Springhill Rebuild			uire new R
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		07-Oct-1	3, NSPI - Tra	nsmission L	ne (7015 p
		07-Oct-1	[3, Engineerin	9 •	
		Community/Stak	keholder Cons	ultation	
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		NPCC/NBP I	ngagement /	Area Reviev	
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ding S	trategy at	t Gate 3			
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y ID		Activity Name	Start	Finish		Jan	Feb	N	1ar	Apr	May		2013 Jul		
	DG301310	Develop DG3 Deliverable	22-Feb-13	13-Mar-13							Deliverable				-1
	DG320000	Nalcor Review and Approval	14-Mar-13	04-Apr-13							r Review ar	Approval			
	DG320010	ENL Review and Approval	05-Apr-13	24-Apr-13			<b>⊈</b> ∐_	<u></u>				iew and Approv	al.		
	Financing Plan		28-Feb-13	30-May-13				<b>V</b>				30-May-1	3, Financii	ng Plar	ın
Γ	DG320020	Develop DG3 Deliverable	28-Feb-13*	28-Mar-13						Develop	DG3 Delive	rable			
	DG320030	Nalcor Review and Approval	02-Apr-13	30-Apr-13								Review and Ap	proval		
	DG300040	ENL Review and Approval	01-May-13	30-May-13								ENL Rev		oprova	 3] '
	Corporate Engagm	nent Plan	28-Feb-13	30-May-13				┥╫╢				30-May-1	3, Corpora	ate Enç	g
Г	DG300050	Develop DG3 Deliverable	28-Feb-13*	28-Mar-13				Ļ		Develop	DG3 Delive	rable			
	DG300060	Nalcor Review and Approval	02-Apr-13	30-Apr-13								Review and Ap	proval		
	DG300070	ENL Review and Approval	01-May-13	30-May-13								ENL Rev	ew and Ad	ōbrōva	J
	Project Training an	nd Induction Plan	22-Feb-13	24-Apr-13					••••••••••••••••••••••••••••••••••••••		🕈 24-Apr 1	3. Project Traini	ng and Ind	Juction	ī
Γ	DG300080	Develop DG3 Deliverable	22-Feb-13	13-Mar-13					Devel	op DG3 E	Deliverable				
	DG300090	Nalcor Review and Approval	14-Mar-13	04-Apr-13						_	r Review ar	Approval			
	DG300100	ENL Review and Approval	05-Apr-13	24-Apr-13			⊈∐_	<u>_</u>				iew and Approv	al <sup>.</sup>		-
	Project Execution		28-Feb-13	30-May-13				╈╫╫				30-May-1	3, Project	Execu	J
	DG300110	Develop DG3 Deliverable	28-Feb-13*	28-Mar-13	· i					Develop	DG3 Delive	rable			-
	DG300120	Nalcor Review and Approval	02-Apr-13	30-Apr-13								r Review and Ap	nroval		
	DG300130	ENL Review and Approval	01-May-13	30-May-13								ENL Rev	iow and Ar		٦
	Interface Managem		28-Feb-13	30-May-13								30-May-1	3, Interfac	e Man	18
ſ		Develop DG3 Deliverable	28-Feb-13*	28-Mar-13				-		Develop	DG3 Delive	rable			
	DG300150	Nalcor Review and Approval	02-Apr-13	30-Apr-13							<u></u>	r Review and Ap	nroval		-
	DG300160	ENL Review and Approval	01-May-13	30-May-13								ENL Rev			2
	Project Safety, Hea	alth and Security Accountabilities Plan	28-Feb-13	30-May-13				<del>,    </del>				30-May-1	3, Project	Safety	ý
Γ	DG300170	Develop DG3 Deliverable	28-Feb-13*	28-Mar-13						Develop	DG3 Delive	rable			
	DG300180	Nalcor Review and Approval	02-Apr-13	30-Apr-13								Review and Ap	ntoval		
	DG300190	ENL Review and Approval	01-May-13	30-May-13	· · · · · · · · · · · · · · · · · · ·				····			FNI Rev	ew and Ar	oprova	- 1
	Issues Identificatio	on and Management Plan	28-Jan-13 A	-		<del>-</del>				11	Apr-13, Iss	ues Identificatio	n and Man	ageme	e
F	 DG300200	Develop DG3 Deliverable	28-Jan-13 A							3 Delive	rable				
	DG300210	Nalcor Review and Approval	01-Mar-13	20-Mar-13					<u> </u>		ew and App	roval			
	DG300220	ENL Review and Approval	21-Mar-13	11-Apr-13			⊈∐					nd Approval			•
	Project and Sched	ule Estimate Basis Report	02-May-13	31-Jul-13	····				····					╧╧╧╧╋	
	DG300230	Develop DG3 Deliverable	02-May-13*	31-May-13									DG3 Deliv	erable	ڊ
	DG300240	Nalcor Review and Approval	03-Jun-13	02-Jul-13									<u> </u>	or Revie	
	DG300250	ENL Review and Approval	03-Jul-13	31-Jul-13										-	
	DG3 Cost and Sch	edule Estimate Report	02-May-13	31-Jul-13										┿┯┿	
Γ	DG300260	Develop DG3 Deliverable	02-May-13*	31-May-13									DG3 Deliv	erable	?
	DG300270	Nalcor Review and Approval	03-Jun-13	02-Jul-13								+		or Revie	
	DG300280	ENL Review and Approval	03-Jul-13	31-Jul-13										-	-
	Estimate Confiden	ce Assessment Report	02-May-13	31-Jul-13										++	
	DG300290	Develop DG3 Deliverable	02-May-13*	31-May-13								Develop	DG3 Deliv	rable	ڊ
	DG300300	Nalcor Review and Approval	03-Jun-13	02-Jul-13					····  -		1		<u></u>	or Revie	-
	DG300310	ENL Review and Approval	03-Jul-13	31-Jul-13										-	-
	Cost and Schedule	Risk Assessment Report	02-May-13	31-Jul-13									1		
Γ	DG300320	Develop DG3 Deliverable	02-May-13*	31-May-13								Develop	DG3 Deliv	/erable	ڊ
	DG300330	Nalcor Review and Approval	03-Jun-13	02-Jul-13									Nalco	- I - Ii	
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DG300340	ENL Review and Approval	03-Jul-13	31-Jul-13										Ē
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DG300350	Develop DG3 Deliverable		22-Feb-13 A										
DG300360	Nalcor Review and Approval	22-Feb-13	13-Mar-13				1		or Review a	and Annrov			
DG300370	ENL Review and Approval	14-Mar-13	04-Apr-13			┎╡		-		eviewland	Approval		
	nt Plan (Docs/Rec'ds)	22-Feb-13	24-Apr-13	· <del>¦</del> ·			-			24-Apr-1	3 Info. Management Pla	an (Doc	s/R
DG300380	Develop DG3 Deliverable	22-Feb-13	13-Mar-13						elop DG3 D	eliverable			
DG300390	Nalcor Review and Approval	14-Mar-13	04-Apr-13							Reviewan	d Approval		
DG300400	ENL Review and Approval	05-Apr-13	24-Apr-13			┎╻		-   -			iew and Approval		
	nce/Decision Guideline	22-Feb-13	24-Apr-13								3. Project Governance/E	Decision	ı G
DG300410	Develop DG3 Deliverable	22-Feb-13	13-Mar-13	·	·				elop DG3 D				
DG300420	Nalcor Review and Approval	14-Mar-13	04-Apr-13							Reviewan	dAnoroval		
DG300430	ENL Review and Approval	05-Apr-13	24-Apr-13			TL.					and Approval		
	Plan (incl. Eng. Surveillance Plan, Const. Surveillance Plan & Quality		24-Apr-13			11				24-Apr-1:	3. Project Quality Plan (i	incl. Enç	g. է
DG300440	Develop DG3 Deliverable	22-Feb-13	13-Mar-13				1		elop DG3 D				
DG300450	Nalcor Review and Approval	14-Mar-13	04-Apr-13	·	C			Dev	<u> </u>	Reviewan	d Approval		
DG300460	ENL Review and Approval	05-Apr-13	24-Apr-13			Ĩ				1 1 11	a Approval		
	(incl. Contract Strategy, Purchasing/Materials Management Strateg		24-Apr-13			TĦ					3. Purchasing Plan (incl.	. Contra	act
DG300470	Develop DG3 Deliverable	22-Feb-13	13-Mar-13										
DG300480	Nalcor Review and Approval	14-Mar-13	04-Apr-13						elop DG3 D	1 1 11			
DG300480	ENL Review and Approval	05-Apr-13	24-Apr-13	•					Naico	Review an	· • • • • • • • • • • • • • • • • • • •		
		28-Feb-13	30-May-13			TH				ENLRev	w and Approval 30-May-13, Proje	ct Desic	an l
Project Design B DG300500		28-Feb-13	28-Mar-13										
DG300500	Develop DG3 Deliverable								Develop	DG3 Delive			
	Nalcor Review and Approval	02-Apr-13	30-Apr-13								Review and Approval		
DG300520	ENL Review and Approval	01-May-13	30-May-13	·							ENL Review and 24-May-13, Project I	Approva	al
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DG300530	Develop DG3 Deliverable	22-Feb-13*	22-Mar-13		-			┨─┦,	Develop DO				
DG300540	Nalcor Review and Approval	25-Mar-13	24-Apr-13								eview and Approval		
DG300550	ENL Review and Approval	25-Apr-13	24-May-13						┣━━━━━		ENL Review and Ap	proval	13
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DG300560	Develop DG3 Deliverable		31-May-13								Develop DG3 De		
DG300570	Nalcor Review and Approval	03-Jun-13	02-Jul-13								Nal	cor Revi	/iev
DG300580	ENL Review and Approval	03-Jul-13	31-Jul-13							1	24-May-13, Operatio		Ē
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DG300590	Develop DG3 Deliverable	22-Feb-13*	22-Mar-13	·					Develop DC				
DG300600	Nalcor Review and Approval	25-Mar-13	24-Apr-13				►		<b>4</b>	<u>Nal</u> cor Re	eview and Approval		
DG300610	ENL Review and Approval	25-Apr-13	24-May-13						▶		ENL Review and Ap	proval	
	Plan - Land Based Assets	28-Feb-13	30-May-13								30-May-13, Cons	tructadii	iity ¦
DG300620	Develop DG3 Deliverable	28-Feb-13*	28-Mar-13						Develop	DG3 Delive	rable		
DG300630	Nalcor Review and Approval	02-Apr-13	30-Apr-13						┣		Review and Approval		
DG300640	ENL Review and Approval	01-May-13	30-May-13								ENL Review and	Approva	a
	k Breakdown Structure	22-Feb-13	24-Apr-13								3, Contracting Work Bre	akdown	1 SI
DG300650	Develop DG3 Deliverable	22-Feb-13	13-Mar-13	++	╞			Dev	elop DG3 D	eliverable			
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DG300670	ENL Review and Approval	05-Apr-13	24-Apr-13	╞┊╞╴┇		└╋┟┼	<u> </u>	<b>  </b>  -	· • • • • • • • • • • • • • • • • • • •	TÊNÎ RÊV	ew and Approval		
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DG300680	Develop DG3 Deliverable	02-Apr-13* 3	30-Apr-13		velor DG3 Deliverable
DG300690	Nalcor Review and Approval	01-May-13 3	30-May-13		Nalcor Review and Approval
DG300700	ENL Review and Approval	31-May-13 2	28-Jun-13		
Insurance Guide	elines and Policies	22-Feb-13 2	24-May-13		24-May-13, Insurance Guidelines
DG300710	Develop DG3 Deliverable	22-Feb-13 2	22-Mar-13	Develop DG3 Deliv	erable
DG300720	Nalcor Review and Approval	25-Mar-13 2	24-Apr-13		or Review and Approval
DG300730	ENL Review and Approval		24-May-13		ENL Review and Approval
Regulatory Com			12-Jul-13		12-Jul-13 R
DG300740	Develop DG3 Deliverable		13-May-13		Develop DG3 Deliverable
DG300750	Nalcor Review and Approval	· ·	12-Jun-13		Nalcor Review and Appro
DG300760	ENL Review and Approval		12-Jul-13		
	ations Execution Plan		24-Apr-13	24-A	13 ML Communications Execution Pla
DG300770	Develop DG3 Deliverable		13-Mar-13		
DG300780	Nalcor Review and Approval		04-Apr-13		vand Approval
DG300790	ENL Review and Approval		24-Apr-13	· - + -	
Government Co		-	24-Apr-13		Review and Approval 13, Government Consultation Plan
DG300800	Develop DG3 Deliverable		13-Mar-13		
DG300800				Develop DG3 Deliverat	
	Nalcor Review and Approval		04-Apr-13		v and Approval
DG300820	ENL Review and Approval		24-Apr-13		Review and Approval 21-Jun-13, Stakehold
Stakeholder Co		·	21-Jun-13		
DG300830	Develop DG3 Deliverable	· · ·	13-May-13	┊╎╎╷┊╎╎╷┊║║╷╢┊╺ <mark>┾┾╤┊</mark>	Develop DG3 Deliverable
DG300840	Nalcor Review and Approval		)3-Jun-13		Nalcor Review and Approval
DG300850	ENL Review and Approval		21-Jun-13		
Labour Relation			24-May-13		24-May-13, Labour Relations Plan
DG300860	Develop DG3 Deliverable	22-Feb-13* 2	22-Mar-13	Develop DG3 Deliv	
DG300870	Nalcor Review and Approval	25-Mar-13 2	24-Apr-13		or Review and Approval
DG300880	ENL Review and Approval	25-Apr-13 2	24-May-13	┊┊╎╎┊┊╎╢┊╎┝╴	ENL Review and Approval
Aboriginal Relat	tions Strategy & Assessment Plan	22-Feb-13 A 0	09-May-13		09-May-13, Aboriginal Relations Strateg
DG300890	Develop DG3 Deliverable	22-Feb-13 A 2	28-Mar-13	Develop DG3 De	liverable
DG300900	Nalcor Review and Approval	02-Apr-13 1	19-Apr-13	Nalcor	Review and Approval
DG300910	ENL Review and Approval	22-Apr-13 0	09-May-13		HNU Review and Approval
Land Strategy a	and Plan	22-Feb-13 2	23-May-13		23-May-13, Land Strategy and Pla
DG300920	Develop DG3 Deliverable	22-Feb-13 2	22-Apr-13	Develo	pp DG3 Deliverable
DG300930	Nalcor Review and Approval	23-Apr-13 0	07-May-13		Nalcor Review and Approval
DG300940	ENL Review and Approval	08-May-13 2	23-May-13		ENL Review and Approval
UARB Impleme	ntation Plan	22-Feb-13 1	11-Apr-13	<b>▼ 1</b> 1-Apr-13,	VARB Implementation Plan
DG300950	Develop DG3 Deliverable	22-Feb-13 0	08-Mar-13		
DG300960	Nalcor Review and Approval	11-Mar-13 2	25-Mar-13	Nalcor Review and	
DG300970	ENL Review and Approval		11-Apr-13		want Approval
	PR and Closeout		30-Aug-13		
DG300980	Develop DG3 Deliverable		)2-Jul-13		
DG300990	Nalcor Review and Approval		31-Jul-13		
DG301000	ENL Review and Approval		30-Aug-13		
	ess Review - Land Based Assets	-	30-Aug-13		
DG301010	Develop DG3 Deliverable		02-Jul-13		Develop DG3 De
DG301010	Nalcor Review and Approval		31-Jul-13		
		<u>  05-301-13</u>   3			
<ul> <li>Primary Baseline</li> <li>Actual Work</li> <li>Remaining Work</li> </ul>	<ul> <li>Critical Remaining Work Summary</li> <li>Baseline Milestone</li> <li>Milestone</li> </ul>		MLP 20	Page 17 of 50	

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	DG301090	ENL Review and Approval	01-Aug-13	30-Aug-13							• • • • • • • • •								ļ
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	DG301100	Develop DG3 Deliverable	03-Jun-13*	02-Jul-13													_ Devel	lop D	
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	Advance Commitm	nent Package (as Required)	03-Jun-13	30-Aug-13							• • • • • • • • • • • • • • • • • • • •		}			V		╺┿╍┿	ŀ
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	DG301140	Nalcor Review and Approval	03-Jul-13	31-Jul-13												[			Í
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	PM901CS01	Readiness Assessment Complete	15-Apr-13	19-Apr-13								╞═╸╹	Re	adihes	s As	sessment Co	mplete		ŀ
	PM901CS02	Installation & Set-Up	22-Apr-13	03-May-13								└►		Inst	allati	on & Set-Up			ľ
	PM901CS03	Customizing Integration with Oracle Accounting	06-May-13	27-May-13						_			┝			Customizin		tion v	ł
	PM901CS04	Training & Roll Out Plan	28-May-13	02-Jul-13										╞┝╸			📮 Traini	ing 8	ł
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	PM9010003	Kick off Meeting/Review SOW/Approve - DM System	01-Mar-13*	01-Mar-13					l L		off Me	eting/F	Review	sow	Арр	ove - DM Sy	stem		f
	PM9010005	Complete Staging Environment for development	04-Mar-13	07-Mar-13					L+I	∎ խ	omple	e Stag	ing En	virønm	en f	or developme	ent		f
	PM9010004	Business Requirements Devm, Review, Approve	13-Mar-13	16-Apr-13												rements Dev	m, Reviev	w. Ap	<b> </b>
	PM9010006	Complete System Configuaration Module 1	17-Apr-13	29-May-13									¢ į			Complete			
	PM9010007	Training for Test	30-May-13	31-May-13												Training f			ĺ
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	PM9010008	Test Functionality	03-Jun-13	12-Jun-13													t Function		┢
	PM9010009	Updates and Prepare for Production	13-Jun-13	19-Jun-13													Jpdates a	-	
	PM9010010	Training and Implementation	20-Jun-13	26-Jun-13			+									<b>.</b>	Trainin		
	PM9010011	Doc Mgmt System Live		26-Jun-13													Doc Mg		
	PM9010012	Deliverables Module Develop and Implement	27-Jun-13	11-Jul-13												5		Delive	
	PM9010013	Interface Management	12-Jul-13	25-Jul-13															Int
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	PM9010017	Develop and Implement HS&S Strategy	04-Jun-12 A	· · ·												mplement HS	8 C Strate	·	t-
	ality Management P		22-Feb-13	13-Aug-13		Π		-					– De	veipp	anu			;gy	÷
	PM9010018	Develop QA Implementation Plans	22-Feb-13*	13-Aug-13								1:							ŀ
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	B11180RFP20	Request for Proposal prepared and Issued		19-Mar-12 A		•	ť					2-Mar	18 03			tion Process f	or Marine		1
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	B11180EOI10	Evaluation Plan and Template		15-Jun-12 A													+		Ļ.
	B11180EOI20	Evaluation Plan Review, Update and Approval		06-Jul-12 A															
	B11180EOI40	Compliance Review	09-Jul-12 A	13-Jul-12 A															
	B11180EOI30	Receive RFP Responses		09-Jul-12 A															ł.
	B11180EOI50	Initial Evaluation	16-Jul-12 A	24-Aug-12 A															
	B11180EOI70	Coordinate Site Visits	30-Jul-12 A	24-Aug-12 A															L.
	B11180EOI60	Independent Protection Assessment	-	13-Aug-12 A															
	B11180EOI80	Post Proposal Clarification Process	27-Aug-12 A	06-Nov-12 A															ł
	B11180EOI85	Site Visits	13-Nov-12 A	21-Jan-13 A	-														Į.
	B11190EOI90	Prepare First Technical and Commercial Recommendation	22-Jan-13 A	21-Mar-13								repare	First T	rechni	ical a	ndCommerci	al Recom	mend	a
	B11190EOI95	Submit First Technical and Commercial Recommendation	22-Mar-13								•	Submit	First To	echnic	cal a	nd Commercia	ıl Recomn	nenda	ati
	Negotiate Contract	for Marine EPC 1	22-Mar-13	28-Jun-13	ľ						<b>†</b>						🔻 28-Jur	n-13,	Ň
	B11180LA110	Proposal Validation Period End Date	22-Mar-13								•	Proposa	al Valid	lation	Peri	d End Date			
	B11180LA120	Negotiations with Supplier	22-Mar-13	21-May-13		4	┝╌╻							<u>≓</u> ‡−		Negotiations	with Supr	olier	į.
	B11180LA130	Prepare Recommendation	22-May-13	28-May-13											¢	Prepare R	ecommer	ndatic	dn
	B11180LA140	Submit Recommendation		28-May-13												Submit Re	ecommen	datior	n
	B11180LA150	ENL and Nalcor Review and Approval	29-May-13	31-May-13					┟┍┥								Nalcor R		- n -
	B11180LA160	Contract Negotiation	03-Jun-13	28-Jun-13													Contra		10
	B11180LA170	Contract Signoff		28-Jun-13							E						Contra		- P.
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	B12740CS30	ENL review and approve Contract Strategy	14-Jan-13 A	15-Jan-13 A		П				▃┝┥									
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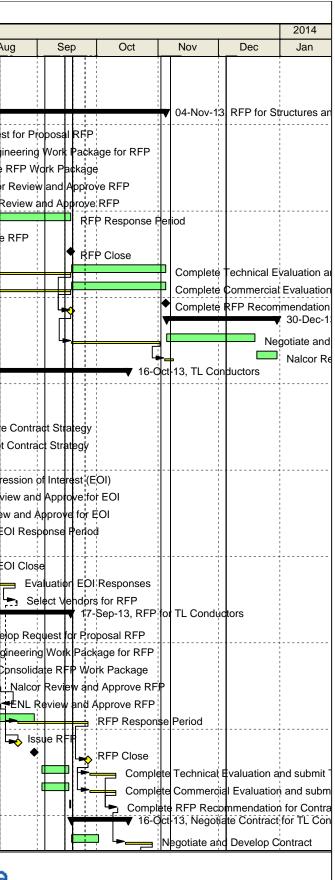
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	B12790CS10	Develop Contract Strategy	02-Jan-13 A	02-Jan-13 A												1			
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	B12790RFP50	Issue RFP	23-Jan-13 A	29-Jan-13 A			┡═┊│									1			
	B12790RFP100	Complete RFP Recommendation for Contract Negotiation	25-Jan-13 A	28-Jan-13 A												1			
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	Contract Strategy	for Engineering Detail Design	01-Oct-12 A	29-Nov-12 A	2 Á	, Cdnt	ract Strate	egy før	Engine	ering	Detail	l Desi	gn			1			
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	B12620LA110	Negotiate and Approve LNTP (If Required))	22-Feb-13	27-Feb-13			ļ	⊒││		otiate	and A		/e ĽN	TP (If F	equired)	)			
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		for Transmission Structures and Grillage	04-Feb-13 A				-			11-N	ar-13	, Con	tract S	strategy	for Trar	nsmission	Structu	res an	id Gr
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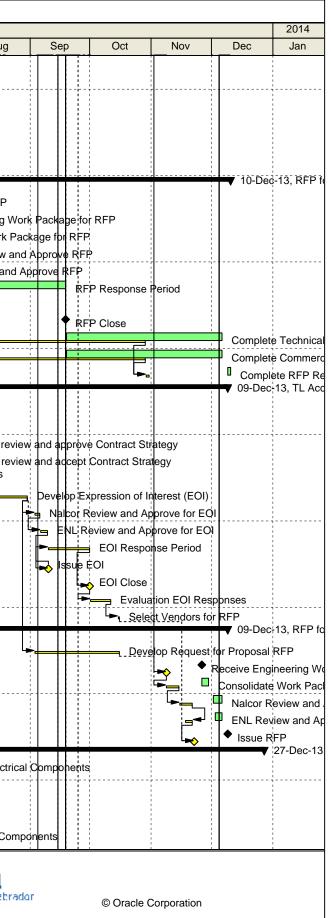


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B13870LA13	0 Nalcor Review and Approve Contract	02-Oct-13	08-Oct-13								П			
B13870LA14	0 ENL Review and Approve Contract	09-Oct-13	16-Oct-13											
TL Tree Clearing	Services	04-Feb-13 A	15-Oct-13		-									
Contract Strat	egy for TL Tree Clearing Services	04-Feb-13 A	28-Feb-13				8-Feb-1	s, Contra	act Str	ategy for	TL Tree Cl	earing Servic	es	
B13880CS10	Develop Contract Strategy	04-Feb-13 A	15-Feb-13 A											
B13880CS30	ENL review and approve Contract Strategy	15-Feb-13 A	19-Feb-13 A											
B13880CS20	Nalcor review and accept Contract Strategy	22-Feb-13 A	28-Feb-13			╘╋╠╝┇	lalcor rev	iew and	accer	t Contrac	t Strategy			
EOI for TL Tre	e Clearing Services	04-Feb-13 A	26-Mar-13					26-Ma	r-13, E	OI for TL	Tree Clea	ing Services		
B13880EOI1	0 Develop Expression of Interest (EOI)	04-Feb-13 A	05-Feb-13 A									·		
B13880EOI2		01-Mar-13	01-Mar-13			i [		Review	and A	pprove fo	FOI			
B13880EOI5		04-Mar-13	20-Mar-13							ise Period	1 11 1			
B13880EOI4		04-Mar-13												
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B13880EOI7		21-Mar-13	25-Mar-13				-  <b>`</b>					·		
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	e Clearing Services	18-Feb-13 A	-									_		
	10 Develop Request for Proposal RFP	18-Feb-13 A	13-May-13				▛┼──┤	-			- R	Request for	1° 6	
B13880RFP		30-May-13								.   <b>.</b>   .	1 - H <u>-'-</u>	ve Engineer		
B13880RFP		30-May-13	03-Jun-13									solidate RFI		
	30 Nalcor Review and Approve RFP	04-Jun-13	07-Jun-13								<b>►</b> ⊨ N	alcor Review	and Ap	ppr
	40 ENL Review and Approve RFP	04-Jun-13	07-Jun-13								EI EI	NL Review a	nd App	rov
	60 RFP Response Period	10-Jun-13	24-Jul-13										, P k	RFP
B13880RFP	50 Issue RFP	10-Jun-13									🗼 🔶 I	ssue RFP		
B13880RFP	70 RFP Close		24-Jul-13										s 🋉 🖡	RFΡ
B13880RFP	30 Complete Technical Evaluation and submit Tech Recommendation	n 25-Jul-13	29-Aug-13									F	╶┥┎╡	i
B13880RFP	00 Complete Commercial Evaluation and submit Comm Recommend	ation 25-Jul-13	29-Aug-13									; L <sub>∎</sub>	╺▃▎┛┛╡	
B13880RFP	100 Complete RFP Recommendation for Contract Negotiation	30-Aug-13	30-Aug-13											
Negotiate Con	tract for TL Tree Clearing Services #1 NS	03-Sep-13	01-Oct-13											
B13880LA12	0 Negotiate and Develop Contract	03-Sep-13	23-Sep-13											· i- ·
B13880LA13		24-Sep-13	26-Sep-13											
B13880LA14	••	27-Sep-13	01-Oct-13											
	tract for TL Tree Clearing Services #2 NL (BB West)	03-Sep-13	07-Oct-13											
	50 Negotiate and Develop Contract	03-Sep-13	27-Sep-13											
	60 Nalcor Review and Approve Contract	30-Sep-13	02-Oct-13	•										
	70 ENL Review and Approve Contract	03-Oct-13	07-Oct-13											
	tract for TL Tree Clearing Services #3 NL2 (BB East)	03-Sep-13	15-Oct-13											
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B13950CS10		18-Feb-13 A			–	<b>╕╹╹╹</b> ┊D	evelop C	ontract S	strateg	iy				
B13950CS30		26-Feb-13	04-Mar-13			╋╅					ct Strateg			
B13950CS20		05-Mar-13	11-Mar-13			┝╋ <sub>┿</sub> ┊╹	Nalce	or reviev	and a	accept Co	ntract Stra	tegy		
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B13950EOI1	0 Develop Expression of Interest (EOI)	26-Feb-13	10-Apr-13			╘╋╅╧╤╤			Develo	p Expres	sion of Inte	rest (EOI)		
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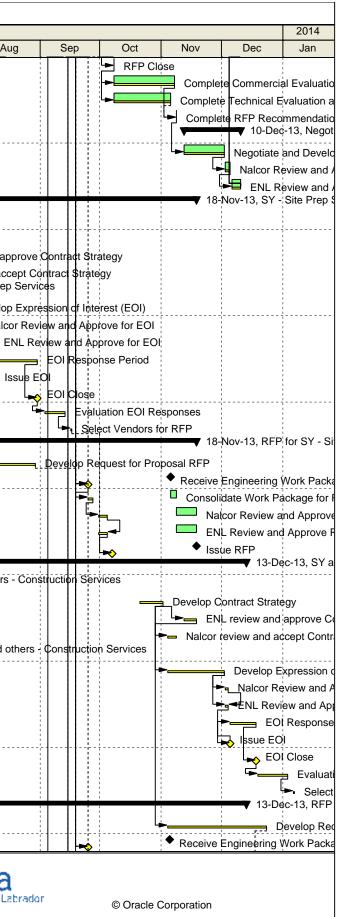
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	B13950EOI20	Nalcor Review and Approve for EOI	11-Apr-13	16-Apr-13		an Fe		Mar	Apr	May	Jun Jun	Jul	┍╾┾
		ENL Review and Approve for EOI	11-Apr-13	16-Apr-13							nd Approve for E		
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	B13950EOI40	Issue EOI	17-Apr-13	or may to							esponse Penou		
	B13950EOI60	EOI Close		07-May-13					<b>††</b> [  "  *	sue EOI			
		Evaluation EOI Responses	08-May-13	22-May-13							ll i i	Deenend	
	B13950EOI70	Select Vendors for REP	23-May-13	22-May-13 23-May-13							Evaluation EOI		L P.
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		Receive Engineering Work Package for RFP		04 14 42						<b>&gt;</b>		Receive E	- 1
		Consolidate Work Package for RFP	26-Jun-13	04-Jul-13									
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		RFP Response Period	12-Jul-13	18-Sep-13							<b>•</b>		
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	B13950RFP70			18-Sep-13									1
		Complete Technical Evaluation and submit Tech Recommendation	19-Sep-13	06-Dec-13									
	B13950RFP90	Complete Commercial Evaluation and submit Comm Recommendation	on 19-Sep-13	06-Dec-13									
	B13950RFP100	Complete RFP Recommendation for Contract Negotiation	09-Dec-13	10-Dec-13									.
	TL Accommadations		04-Feb-13 A	09-Dec-13									
	Contract Strategy	for TL Accommadations	04-Feb-13 A	01-Mar-13			<b>•</b> •••••••••••••••••••••••••••••••••••	-Mar-1β, (	Ontract S	trategy for	Accommadatio	ons	.
	B13890CS10	Develop Contract Strategy	04-Feb-13 A	20-Feb-13 A									,
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	B13890CS20	Nalcor review and accept Contract Strategy	27-Feb-13	01-Mar-13			ļ					╘┓	-
	EOI for TL Accom	madations	04-Mar-13	10-May-13						10-1	1ay-13, EOI for T	L Accom	ıma
	B13890EOI10	Develop Expression of Interest (EOI)	04-Mar-13	27-Mar-13									
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	B13890EOI30	ENL Review and Approve for EOI	04-Apr-13	05-Apr-13				<b>-</b>	<u> </u>    -    -  -				
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		EOI Close		26-Apr-13									
	B13890EOI70	Evaluation EOI Responses	29-Apr-13	09-May-13									
		Select Vendors for RFP	10-May-13	10-May-13									
	RFP for TL Accom		28-Mar-13	09-Dec-13								<b></b>	_
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	B13890RFP50		09-Dec-13										
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		for SY High Voltage Electrical Components	28-Jan-13 A			· · · · · · · · · · · · · · · · · · ·						· · · · · · · · · · · · · · · · · · ·	
		Develop Contract Strategy	28-Jan-13 A	28-Mar-13						ontract Stra			, I
	B13900CS30	ENL review and approve Contract Strategy	02-Apr-13	03-Apr-13							rove Contract St		,
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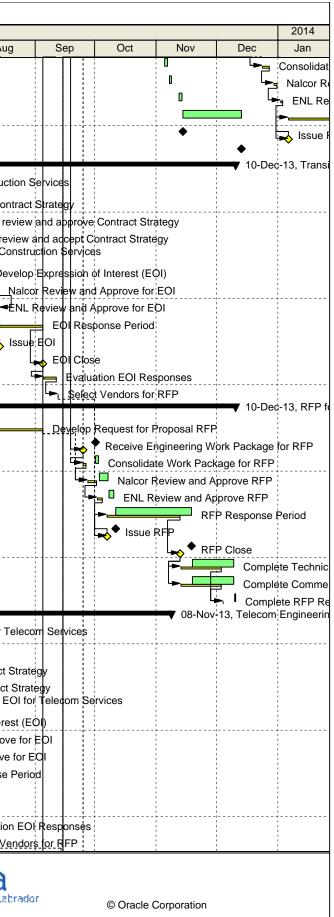
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B13900EOI10 Develop Expression of Interest (EOI)	02-Apr-13	08-Apr-13	Jan			ion of Interest (EOI)	Aug	
B13900EOI20 Nalcor Review and Approve for EOI	09-Apr-13	11-Apr-13				and Approve for EOI		
B13900EOI30 ENL Review and Approve for EOI	10-Apr-13	11-Apr-13				d Approve for EQI		
B13900EOI50 EOI Response Period	12-Apr-13	18-Apr-13			EOI Respon			
B13900EOI40 Issue EOI	12-Apr-13	12-Apr-13						
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B13900EOI70 Evaluation EOI Responses	19-Apr-13	23-Apr-13	+		-h-dd-hh <u>h</u> dbb	EOI Responses		
B13900EOI80 Select Vendors for RFP	24-Apr-13	24-Apr-13				dors for RFP		
RFP for SY High Voltage Electrical Components	09-Apr-13	27-Nov-13						
B13900RFP10 Develop Request for Proposal RFP	09-Apr-13	22-Apr-13				equest for Proposal RFP		
B13900RFP20 Receive Engineering Work Package for RFP	27-Sep-13	27-Sep-13		L				
B13900RFP25 Consolidate RFP and WP	27-Sep-13	03-Oct-13	+		┟╷╴╎┟╴╴┝═╸╴╴╴╴╴			
B13900RFP30 Nalcor Review and Approve RFP	04-Oct-13	08-Oct-13						
B13900RFP40 ENL Review and Approve RFP	09-Oct-13	10-Oct-13						
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B13900RFP50 Issue RFP	11-Oct-13	11-Oct-13						
B13900RFP70 RFP Close	12-Nov-13	12-Nov-13						
B13900RFP90 Complete Commercial Evaluation and submit Con		26-Nov-13						
B13900RFP80 Complete Technical Evaluation and submit Tech		25-Nov-13						
B13900RFP95 Complete RFP Recommendation for Contract Neg		23-Nov-13						
Negotiate Contract for SY High Voltage Electrical Components	28-Nov-13	27-Nov-13						
B13900LA110 Negotiate and Develop Contract	28-Nov-13	18-Dec-13	· · · · · · · · · · · · · · · · · · ·					
B13900LA130 Nalcor Review and Approve Contract	19-Dec-13	23-Dec-13						
B13900LA140 ENL Review and Approve Contract	24-Dec-13	23-Dec-13 27-Dec-13				╵		
SY - Prefab Structures in GC and BB		10-Dec-13						
Contract Strategy for SY - Prefab Structures in GC and BB		22-Apr-13			22-Apr-13,	Contract Strategy for SY Pre	efab \$truc	
B13910CS10 Develop Contract Strategy		08-Apr-13				Develop Contract	Strathov	
B13910CS30 ENL review and approve Contract Strategy	09-Apr-13	15-Apr-13						
B13910CS20 Nalcor review and accept Contract Strategy	16-Apr-13	22-Apr-13				Nalcor review a		
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B13910EOI10 Develop Expression of Interest (EOI)	16-Apr-13	02-May-13						
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B13910EOI70 Evaluation EOI Responses	29-May-13	10-Jun-13						
B13910EOI80 Select Vendors for RFP	11-Jun-13	11-Jun-13						
RFP for SY - Prefab Structures in GC and BB	03-May-13	08-Nov-13						
B13910RFP10 Develop Request for Proposal RFP	03-May-13*	31-May-13						
B13910RFP20 Receive Engineering Work Package for RFP	19-Aug-13	19-Aug-13						
B13910RFP20 Receive Engineering Work Package for RFP B13910RFP25 Consolidate RFP and WP	19-Aug-13 19-Aug-13	30-Aug-13	<b>┥</b> ╌ <u></u> ┊-┝╶┨┝╴╌╴		┠┙╌╢┠╌┠┟╴┨╌┝╌╌╴╘╶╴╴╴			
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		Complete Technical Evaluation and submit Tech Recommendati		05-Nov-13																
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		for SY - Site Prep Services	11-Feb-13 A					-		05-Ma	ar 13,	Contr	act Str	ategy fo	or sy -	- Site Prep	Services			
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		Nalcor review and accept Contract Strategy	27-Feb-13	05-Mar-13													alcor revi			
	EOI for SY - Site P		22-Feb-13	24-May-13									-	_	24-	May-13, E	OI for SY	- Site	Frep S	
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	B13920EOI30	ENL Review and Approve for EOI	11-Apr-13	17-Apr-13								T								
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	B13920EOI80	Select Vendors for RFP	24-May-13	24-May-13																
	RFP for SY - Site I		04-Apr-13	18-Nov-13																
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		for SY and others - Construction Services	18-Feb-13 A			$  \cdot  $	• • • • • • •						22-	Apr-13,	Contr	act Strate	gy for SY	and ot	jers - (	
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		hers - Construction Services	09-Apr-13	06-Jun-13								╈┿╡	1			🗸 06-Jun-	13, EOI fo	or SY a	d oth	
	B13930EOI10	Develop Expression of Interest (EOI)	09-Apr-13	06-May-13		╞╶╂	+			1-1		╞═╞		<b>,</b>	<b>1</b> - <b>  </b> -;		+	1+	i	
	B13930EOI20	Nalcor Review and Approve for EOI	07-May-13	08-May-13										0						
	B13930EOI30	ENL Review and Approve for EOI	07-May-13	08-May-13										0						
	B13930EOI50	EOI Response Period	09-May-13	23-May-13																
		Issue EOI	09-May-13											•						
	B13930EOI60	EOI Close		23-May-13	t - t	+-+						+					+	1		
	B13930EOI70	Evaluation EOI Responses	24-May-13	05-Jun-13																
	B13930EOI80	Select Vendors for RFP	06-Jun-13	06-Jun-13												I				
		hers - Construction Services	09-Apr-13	13-Dec-13								┢╾┿		_			; ,		<u>.</u>	
		Develop Request for Proposal RFP	09-Apr-13	28-May-13																
		Receive Engineering Work Package for RFP	05-Nov-13		††-	╞╶╂	+		<b> </b> -	1-1	•	$+-\frac{1}{2}$					1 1 1	<u> </u>	H	
					20	12		<u>.</u> 	<u>                                     </u>			<u>1  </u> ;		i			1		<u>u</u>	
	mary Baseline	Critical Remaining Work Summary		MLP 2013 Detail Schedule											Em		12			
		Baseline Milestone     Milestone		Page 26 of 50								Emera Newfound and & Labr								
Rer	maining Work 🔶 🕠	♦ Milestone				5									1		NEWTOUT	iu anc	a Lépř	
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Activity ID	ritime Link Project		Start	Finish			Schedule								2013	
			Start	FILISI		Ja	an	Feb	Mar	Apr Ma				Jun	Jul	Aug
	B13930RFP25	Consolidate RFP with Eng WP	05-Nov-13	06-Nov-13						TI			1			
	B13930RFP30	Nalcor Review and Approve RFP	07-Nov-13	08-Nov-13		i 11										
	B13930RFP40	ENL Review and Approve RFP	12-Nov-13	13-Nov-13		i 11										
	B13930RFP60	RFP Response Period	14-Nov-13	13-Dec-13		i 11										
	B13930RFP50	Issue RFP	14-Nov-13			( tt										
	B13930RFP70	RFP Close		13-Dec-13		i 11										
		d Construction Services	18-Feb-13 A	10-Dec-13		i 11					-		!			
	·	for Transition Compound Construction Services	18-Feb-13 A			i 11			15	5-Mar-1	3, Cor	ntrạct	Strateg	y for Transitio	n Compound	Constructi
		Develop Contract Strategy	18-Feb-13 A			i 11										velop Cont
		ENL review and approve Contract Strategy	04-Mar-13	08-Mar-13		r - † †			<b>.</b>					-		ENL rev
		Nalcor review and accept Contract Strategy	11-Mar-13	15-Mar-13		i 11			•							Nalcor rev
		Compound Construction Services	04-Mar-13	01-May-13		i 11							01-May	3, EOI for Tr		
		Develop Expression of Interest (EOI)	04-Mar-13	22-Mar-13		i 11										Dev
		Nalcor Review and Approve for EOI	25-Mar-13	02-Apr-13		i 11										
		ENL Review and Approve for EOI	25-Mar-13	02-Apr-13		<u> </u>								-		
			03-Apr-13	•		i 11				╵╴						
	B131070EOI710	EOI Response Period	· ·	23-Apr-13		i 11										
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	B131070EOI700			23-Apr-13		i 11										
		Evaluation EOI Responses	24-Apr-13	30-Apr-13		<u> </u>										
		Select Vendors for RFP	01-May-13	01-May-13		i 11										
		n Compound Construction Services	25-Mar-13	10-Dec-13		i 11										
		Develop Request for Proposal RFP	25-Mar-13	23-Apr-13		i 11				:						
		Receive Engineering Work Package for RFP	01-Oct-13			i 11										
		Consolidate Work Package for RFP	01-Oct-13	02-Oct-13										-		
	B131070RFP7	Nalcor Review and Approve RFP	03-Oct-13	07-Oct-13		i 11										
			08-Oct-13	10-Oct-13		i 11										
	B131070RFP7	RFP Response Period	11-Oct-13	18-Nov-13		i 11										
	B131070RFP8	Issue RFP	11-Oct-13			i 11										
	B131070RFP7	RFP Close		18-Nov-13		i 11										
	B131070RFP8	Complete Technical Evaluation and submit Tech Recommendati	on 19-Nov-13	09-Dec-13		iΠ	1						-			
	B131070RFP8	Complete Commercial Evaluation and submit Comm Recommen	dation 19-Nov-13	09-Dec-13		i 11										
	B131070RFP8	Complete RFP Recommendation for Contract Negotiation	10-Dec-13	10-Dec-13		i 11										
	Telecom Engineering	g Services	26-Apr-13	08-Nov-13		i 11						-	:	<u>+</u>		
	Contract Strategy	for Telecom Services	26-Apr-13	24-May-13		i 11							1	24-May-13,	Contract Strat	tegy for Te
	B550000	Develop Contract Strategy	26-Apr-13*	09-May-13		í Th							Deve	elop Contract S	Strategy	
	B550020	ENL review and approve Contract Strategy	10-May-13	16-May-13		i 11						_		ENL review		Contract S
	B550010	Nalcor review and accept Contract Strategy	17-May-13	24-May-13		i 11						L L		Nalcor revie		
	EOI for Telecom S	Services	17-May-13	16-Jul-13		i 11									<b></b> 16	-Jul-13, EC
	B550030	Develop Expression of Interest (EOI)	17-May-13	31-May-13		i 11							: 📥		op <u>Expre</u> ssion	n of Interes
	B550040	Nalcor Review and Approve for EOI	03-Jun-13	05-Jun-13		[-++]								-    -   -  =	cor Review an	
	B550050	ENL Review and Approve for EOI	06-Jun-13	07-Jun-13		i 11									IL Review and	li il
	B550070	EOI Response Period	10-Jun-13	02-Jul-13											<u> </u>	Response F
	B550060	Issue EOI	10-Jun-13												sue EOI	
	B550080	EOI Close		02-Jul-13												lose
	B550090	Evaluation EOI Responses	03-Jul-13	15-Jul-13	††-	[++-]			-	+ - +	··· ;-··			-		Evaluation
	B550100	Select Vendors for RFP	16-Jul-13	16-Jul-13												
							<u> </u>	<u>   </u>					<u> </u>		<u> </u>	Select Vei
Primary Baseline Critical Remaining Work Summary				MLP	201	3 L	petall S	chedul	е						Eme	oro
	Actual Work 🔷 🔶 Baseline Milestone															- I A
		Baseline Milestone     Milestone				Page	27 of 50								Newfound a	u u



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-						Jan	Feb	Mar	A	or	May	Jun	Jul	
	RFP for Telecom	Services	17-Jul-13	08-Nov-13									<b>1</b>	
	B550110	Develop Request for Proposal RFP	17-Jul-13	28-Aug-13										┥
	B550130	Nalcor Review and Approve RFP	29-Aug-13	05-Sep-13										
	B550120	Receive Engineering Work Package for RFP	29-Aug-13					1						
	B550140	ENL Review and Approve RFP	06-Sep-13	12-Sep-13										
	B550160	RFP Response Period	13-Sep-13	08-Nov-13										
	B550150	Issue RFP	13-Sep-13											
	B550170	RFP Close		08-Nov-13										
	GS - Grounding Site	Tech supply and Install	11-Feb-13 A	16-May-13						 	1	6 May-13, GS	- Groundir	ng Site I
	-	/ for GS - Grounding Site Tech supply and Install	11-Feb-13 A	28-Mar-13					28 Ma	r-13, Co	ontract St	trategy for GS	- Groundii	ng Site
		Develop Contract Strategy		14-Mar-13				<b>L</b>						
		ENL review and approve Contract Strategy	15-Mar-13	21-Mar-13										
		Nalcor review and accept Contract Strategy	22-Mar-13	28-Mar-13										
		Inding Site Tech supply and Install	15-Mar-13	16-May-13						ļ.,		6 May-13, EO	l for GS - C	Groundir
		Develop Expression of Interest (EOI)	15-Mar-13	15-Apr-13										
		Nalcor Review and Approve for EOI	16-Apr-13	22-Apr-13										
			•											
		ENL Review and Approve for EOI	16-Apr-13	22-Apr-13						╞╻┷╸	_			
		EOI Response Period	23-Apr-13	08-May-13										
	B131030EOI0(		23-Apr-13											
	B131030EOI0(			08-May-13							•			
		Evaluation EOI Responses	09-May-13	15-May-13										
		Select Vendors for RFP	16-May-13	16-May-13							-			
		unding Site Tech supply and Install	16-Apr-13	06-May-13							♥ 06-Ma	ay-13, RFP for	GS - Grou	unding \$
		Develop Request for Proposal RFP	16-Apr-13	06-May-13										
				07-Nov-13						1	1			
		e Civil Construction Services	25-Feb-13 A						b2-Mbr-	13 Con	tract Stra	tody for GS - (		Sita
	Contract Strategy	for GS - Grounding Site Civil Construction Services	25-Feb-13 A	22-Mar-13					22-Mar-′			tegy for GS - (	_	Site Civ
	Contract Strategy B420000	r for GS - Grounding Site Civil Construction Services Develop Contract Strategy	25-Feb-13 A 25-Feb-13 A	22-Mar-13 08-Mar-13					22-Mar-′	╞╴ <sub>┛╶</sub> ┍	Develop C	ontract Strate	ду	
	Contract Strategy B420000 B420020	r for GS - Grounding Site Civil Construction Services Develop Contract Strategy ENL review and approve Contract Strategy	25-Feb-13 A 25-Feb-13 A 11-Mar-13	22-Mar-13           08-Mar-13           15-Mar-13					22-Mar-'	╞╴ <sub>┛╶</sub> ┍	Develop C ► ENL	ontract Strate	gy oprove Co	ntract St
	Contract Strategy B420000 B420020 B420010	y for GS - Grounding Site Civil Construction Services Develop Contract Strategy ENL review and approve Contract Strategy Nalcor review and accept Contract Strategy	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> </ul>					22-Mar-′	╞╴ <sub>┛╶</sub> ┍	Develop C ► ENL	ontract Strate review and a	gy oprove Col cept Contr	ntract Stra
	Contract Strategy           B420000           B420020           B420010           EOI for GS - Group	r for GS - Grounding Site Civil Construction Services Develop Contract Strategy ENL review and approve Contract Strategy Nalcor review and accept Contract Strategy anding Site Civil Construction Services	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>10-Jun-13</li> </ul>					22-Mar-	╞╴ <sub>┛╶</sub> ┍	Develop C	eview and a review and a review and ac 10-Ju	gy oprove Con cept Contr in-13, EOI	ntract St ract Stra for GS
	Contract Strategy B420000 B420020 B420010 EOI for GS - Grou B420030	for GS - Grounding Site Civil Construction Services         Develop Contract Strategy         ENL review and approve Contract Strategy         Nalcor review and accept Contract Strategy         Inding Site Civil Construction Services         Develop Expression of Interest (EOI)	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13 11-Mar-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>10-Jun-13</li> <li>09-Apr-13</li> </ul>					22-Mar-	╞╴ <sub>┛╶</sub> ┍	Develop C	review and a review and ac 10-Ju Develop E	gy oprove Col cept Contr in-13, EOI xpression c	ntract St ract Stra for GS of Intere
	Contract Strategy           B420000           B420020           B420010           EOI for GS - Group	r for GS - Grounding Site Civil Construction Services Develop Contract Strategy ENL review and approve Contract Strategy Nalcor review and accept Contract Strategy anding Site Civil Construction Services	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13 11-Mar-13 10-Apr-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>10-Jun-13</li> <li>09-Apr-13</li> <li>16-Apr-13</li> </ul>					22-Mar-1		Develop C	review and a review and ac 10-Ju Develop E	gy oprove Con cept Contr in-13, EOI	ntract St ract Stra for GS of Intere
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	Contract Strategy B420000 B420020 B420010 EOI for GS - Grou B420030 B420040 B420050	A for GS - Grounding Site Civil Construction Services         Develop Contract Strategy         ENL review and approve Contract Strategy         Nalcor review and accept Contract Strategy         Inding Site Civil Construction Services         Develop Expression of Interest (EOI)         Nalcor Review and Approve for EOI         ENL Review and Approve for EOI         EOI Response Period         Issue EOI	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13 11-Mar-13 10-Apr-13 17-Apr-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>22-Mar-13</li> <li>09-Apr-13</li> <li>16-Apr-13</li> <li>23-Apr-13</li> </ul>					22-Mar-		Develop C	entract Strate review and ac review and ac 10-Ju Develop E: Nalcor F	gy oprove Contr un-13, EOI kpression o Review and Review and Review and EOI	ntract Stra for GS of Intere d Appro- nd Appro- DI Resp
	Contract Strategy B420000 B420020 B420010 EOI for GS - Grou B420030 B420040 B420050 B420070	Y for GS - Grounding Site Civil Construction Services         Develop Contract Strategy         ENL review and approve Contract Strategy         Nalcor review and accept Contract Strategy         unding Site Civil Construction Services         Develop Expression of Interest (EOI)         Nalcor Review and Approve for EOI         ENL Review and Approve for EOI         EOI Response Period	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13 11-Mar-13 10-Apr-13 17-Apr-13 24-Apr-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>22-Mar-13</li> <li>09-Apr-13</li> <li>16-Apr-13</li> <li>23-Apr-13</li> </ul>					22-Mar-		Develop C	ontract Strate eview and a view and ac 10-Ju Develop E Nalcor F	gy oprove Contr un-13, EOI kpression o Review and Review and Review and EOI	ntract Stra for GS of Intere d Appro- nd Appro- DI Resp
	Contract Strategy B420000 B420020 B420010 EOI for GS - Grou B420030 B420040 B420050 B420070 B420060	A for GS - Grounding Site Civil Construction Services         Develop Contract Strategy         ENL review and approve Contract Strategy         Nalcor review and accept Contract Strategy         Inding Site Civil Construction Services         Develop Expression of Interest (EOI)         Nalcor Review and Approve for EOI         ENL Review and Approve for EOI         EOI Response Period         Issue EOI	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13 11-Mar-13 10-Apr-13 17-Apr-13 24-Apr-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>10-Jun-13</li> <li>09-Apr-13</li> <li>16-Apr-13</li> <li>23-Apr-13</li> <li>24-May-13</li> </ul>					22-Mar-		Develop C	ontract Strate eview and a view and ac 10-Ju Develop E Nalcor F	gy oprove Contr un-13, EOI kpression o Review and Review and Review and EOI	ntract Stra for GS of Intere d Appro
	Contract Strategy B420000 B420020 B420010 EOI for GS - Grou B420030 B420040 B420050 B420050 B420070 B420060 B420080	A for GS - Grounding Site Civil Construction Services         Develop Contract Strategy         ENL review and approve Contract Strategy         Nalcor review and accept Contract Strategy         Inding Site Civil Construction Services         Develop Expression of Interest (EOI)         Nalcor Review and Approve for EOI         ENL Review and Approve for EOI         EOI Response Period         Issue EOI         EOI Close	25-Feb-13 A 25-Feb-13 A 11-Mar-13 18-Mar-13 11-Mar-13 11-Mar-13 10-Apr-13 17-Apr-13 24-Apr-13	<ul> <li>22-Mar-13</li> <li>08-Mar-13</li> <li>15-Mar-13</li> <li>22-Mar-13</li> <li>22-Mar-13</li> <li>09-Apr-13</li> <li>16-Apr-13</li> <li>23-Apr-13</li> <li>24-May-13</li> <li>24-May-13</li> </ul>					22-Mar-		Develop C	ontract Strate eview and a view and ac 10-Ju Develop E Nalcor F	gy oprove Contr un-13, EOI kpression o Review and Review and Review and EOI	ntract Stra for GS of Intere d Appro- nd Appro- DI Resp DI Close
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		Complete RFP Recommendation for Contract Negotiation	15-May-13	15-May-13										RFP Reco		
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		r for Cultural Resource Testing (E12-57)	22-Feb-13	07-Mar-13						{- <b> -</b>   -			-+	(L12-07)					
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	RFP for Cultural Res	source Testing (E12-57)	08-Mar-13	29-Apr-13								💙 29-Apr-1	3 RFP for Cult	ral Resourc	e Testing (E12	2-57)				
	B12570RFP10 D	evelop Request for Proposal RFP	08-Mar-13	14-Mar-13		₩ <u> </u>			Devel	lop R	Reques	st for Propos	aRFP							
	B12570RFP20 R	eceive Engineering Work Package for RFP	08-Mar-13	14-Mar-13			]		L I:				ackage for RFF							
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	B12570RFP80 C	omplete Technical Evaluation and submit Tech Recommendation	16-Apr-13	22-Apr-13							· - 🍋 1	Complete T	echnical Evalua	tion and sub	mit Tech Reco	mmenda	ation			-
	B12570RFP90 C	omplete Commercial Evaluation and submit Comm Recommendation	16-Apr-13	22-Apr-13									ommercial Eva							
	B12570RFP100 C	omplete RFP Recommendation for Contract Negotiation	23-Apr-13	29-Apr-13							📫		e RFP Recomm	endation for	Contract Neg	otiation				
	Negotiate Contract f	or Cultural Resource Testing (E12-57)	30-Apr-13	28-May-13									28-May-13,	Negotiate C	ontract for Cul	tural Res	ource Testing (E	12-57)		
	B12570LA110 N	egotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13								Nego	iate and Approv	e LNTP (If F	equired))					
	B12570LA120 N	egotiate and Develop Contract	07-May-13	13-May-13	1						-		gotiate and Dev	+						
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4	Environmental Predicti	ve Modeling Study (E12-52)	22-Feb-13	28-May-13			<b>•</b>				1		28-May-13,	Environmen	tal Predictive I		Study (E12-52)			
	Contract Strategy fo	r Environmental Predictive Modeling Study (E12-52)	22-Feb-13	07-Mar-13			<b>•</b>		07-Mar-1	13, C	Contrac	ct Strategy fo	or Environmenta	l Predictive l	Modeling Stud	y (E12-52	2)			
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	B12520CS20 N	alcor review and accept Contract Strategy	01-Mar-13	07-Mar-13	<b>│  </b>  •	►₩					11 1		act Strategy							
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	B12520EOI80 S	elect Vendors for RFP	16-Apr-13	22-Apr-13				-			<b>P</b>	Select Vend	lors for RFP							
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	B12520RFP80 C	omplete Technical Evaluation and submit Tech Recommendation	16-Apr-13	22-Apr-13			<b> </b> ►	<b>.</b>				Complete T	echnical Evalua	tion and sub	mit Tech Reco	ommenda	ation			-
	B12520RFP90 C	omplete Commercial Evaluation and submit Comm Recommendation	16-Apr-13	22-Apr-13			╘	∍││			(	Complete C	dimercial Eval	uation and s	ubmit Comm I	Recomme	endation			
	B12520RFP100 C	omplete RFP Recommendation for Contract Negotiation	23-Apr-13	29-Apr-13			<b> </b> ↓	۔ بے			👎	Complet	e RFP Recomm	endation for	Contract Neg	otiation				
	Negotiate Contract f	or Environmental Predictive Modeling Study (E12-52)	30-Apr-13	28-May-13										-	- Fi	ironment	al Predictive Mo	deling Study	(E12-52)	
	B12520RLA110 N	egotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13								Nego	iate and Approv	e LNTP (If F	equired))					_
	B12520RLA120 N	egotiate and Develop Contract	07-May-13	13-May-13									gotiate and Dev							
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		d Habitat Study (E12-54)	22-Feb-13	28-May-13									ter Fish and
		for Fresh Water Fish and Habitat Study (E12-54)	22-Feb-13	07-Mar-13				🗸 07-Mar-	13, Contra	act Strategy fo	Fresh Water	Fish and H	labitat Study
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	B12540CS20	Nalcor review and accept Contract Strategy	01-Mar-13	07-Mar-13						accept Contra	ct Strategy		
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	EOI for Fresh Wat	er Fish and Habitat Study (E12-54)	01-Mar-13	22-Apr-13			-			22-Apr-13,	OI for Fresh V	Vater Fish	and Habitat
	B12540EOI10	Develop Expression of Interest (EOI)	01-Mar-13	07-Mar-13				Develop	Expressi	on of Interest	EOI)		
	B12540EOI20	Nalcor Review and Approve for EOI	08-Mar-13	14-Mar-13					( -  -	and Approve	```````````````````````````````````````	- <u>-</u>	
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	B12540EOI70	Evaluation EOI Responses	09-Apr-13	15-Apr-13			►			valuation EOI	Responses	- <del> </del>	
	B12540EOI80	Select Vendors for RFP	16-Apr-13	22-Apr-13					🛑	Select Vend			
	RFP for Fresh Wa	ter Fish and Habitat Study (E12-54)	08-Mar-13	29-Apr-13						29 Apr-1	RFP for Free	sh Water F	ish and Hat
	B12540RFP10	Develop Request for Proposal RFP	08-Mar-13	14-Mar-13	L			Deve	lop Reque	est for Propos	RFP		
	B12540RFP20	Receive Engineering Work Package for RFP	08-Mar-13	14-Mar-13					- 11 D		ackage for RF	P	
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	B12540RFP90	Complete Commercial Evaluation and submit Comm Recommendat	ion 16-Apr-13	22-Apr-13					🛑		mmercial Eva	1	
	B12540RFP100	Complete RFP Recommendation for Contract Negotiation	23-Apr-13	29-Apr-13							RFP Recomm		li li
	Negotiate Contrac	t for Fresh Water Fish and Habitat Study (E12-54)	30-Apr-13	28-May-13							28-May-13,		
	B12540LA110	Negotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13			Ļ			Negot	ate and Appro	ve LNTP (	lf Required)
	B12540LA120	Negotiate and Develop Contract	07-May-13	13-May-13						· · · · · · · · · · · · · · · · ·	ptiate and De		
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	Ecological Model Ma	intenance (E12-58) (Awaiting LIDAR fix)	22-Feb-13	28-May-13							28-May-13,	Ecologica	l Model Ma
	Contract Strategy	for Model Maintenance (E12-58)	22-Feb-13	07-Mar-13				🛡 07-Mar-	13, Contra	act Strategy fo	Model Mainte	enance (E1	2-58)
	B12580CS10	Develop Contract Strategy	22-Feb-13	28-Feb-13				Develop Co	ontract Str	rategy		·	
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	B12580EOI10	Develop Expression of Interest (EOI)	01-Mar-13	07-Mar-13	┊┡╴			Develop	Expressi	on of Interest			
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	B12580EOI30	ENL Review and Approve for EOI	08-Mar-13	14-Mar-13		┝═╼╵			Review ar	nd Approve for	EOI		
	B12580EOI40	Issue EOI	15-Mar-13	21-Mar-13					sue EQI				
	B12580EOI50	EOI Response Period	22-Mar-13	28-Mar-13		╞╎╴┝╸╧┓			EOI Res	ponse Period			
	B12580EOI60	EOI Close	02-Apr-13	08-Apr-13			-    ∶		EQI	Close			
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	B12580EOI80	Select Vendors for RFP	16-Apr-13	22-Apr-13			╘╼┥╧╸┊		🛑	Select Vend	ors for RFP		
	RFP for Model Ma	intenance (E12-58)	08-Mar-13	29-Apr-13						29 Apr-1	RFP for Mod	del Mainter	nance (E12-
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	B12580RFP10	Develop Request for Proposal RFP	08-Mar-13	14-Mar-13		1		Develor	o Request	for Proposa	RFP						F 1 1	
	B12580RFP20	Receive Engineering Work Package for RFP	08-Mar-13	14-Mar-13	╎┊╎╎┝━	₅⊲∣					ckage for RFP							
	B12580RFP30	Nalcor Review and Approve RFP	15-Mar-13	21-Mar-13		╺━╧		Nalc	or Review	and Approv	e RFP			1				
	B12580RFP40	ENL Review and Approve RFP	15-Mar-13	21-Mar-13		لې ل			Reviewa	nd Approve	RFP							
	B12580RFP50	Issue RFP	22-Mar-13	28-Mar-13					sue RFP									
	B12580RFP60	RFP Response Period	02-Apr-13	08-Apr-13		►				esponse Pe	iod							
	B12580RFP70	RFP Close	09-Apr-13	15-Apr-13														
	B12580RFP80	Complete Technical Evaluation and submit Tech Recommendation	16-Apr-13	22-Apr-13		F					chnical Evaluati	on and sul	binit Tech Reco	ommendat	ion			
	B12580RFP90	Complete Commercial Evaluation and submit Comm Recommendation	on 16-Apr-13	22-Apr-13		L					mmercial Evalu		- E					
	B12580RFP100	Complete RFP Recommendation for Contract Negotiation	23-Apr-13	29-Apr-13							RFP Recomme		l.					
		t for Model Maintenance (E12-58)	30-Apr-13	28-May-13					•		7 28-May-13, N	egotiate C	Contract for Mo	del Mainte	hance (E12-58)			
		Negotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13							ite and Approve		Required))					
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	RFP for Rare Flora	a Surveys	08-Mar-13	29-Apr-13						🕈 29-Apr-13	RFP for Rare I	lora Surv	eys					
	B00000RFP00	Develop Request for Proposal RFP	08-Mar-13	14-Mar-13	┨┊╎┡┥ <sub>═</sub>	<b></b>		Develor	Request	for Proposa	RFP							
	B00000RFP10	Receive Engineering Work Package for RFP	08-Mar-13	14-Mar-13							ckage for RFP							-
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		Complete Commercial Evaluation and submit Comm Recommendation		22-Apr-13						1 1	mmercial Evaluation							
		Complete RFP Recommendation for Contract Negotiation	23-Apr-13	29-Apr-13							RFP Recomme						1	
		t for Rare Flora Surveys	30-Apr-13	28-May-13			Ē		T,		RFP Recomme ∦ 28-May-13, N				irveys		1 1	
		Negotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13								-	li li li li li li li li li li li li li l					
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	B21000	Develop Contract Strategy	22-Feb-13	28-Feb-13					Contrac	t Strate	ау	-	L	
	B21020	Nalcor review and accept Contract Strategy	01-Mar-13	07-Mar-13	1 (P	┝₊						act Strategy		
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	B21010	Develop Expression of Interest (EOI)	01-Mar-13	07-Mar-13	1 U	┝┛		Deve		ession c	of Interest			
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	B21060	ENL Review and Approve for EOI	08-Mar-13	14-Mar-13	-	╽╽				1.1	pprove fo			
	B21100	Issue EOI	15-Mar-13	21-Mar-13					IssuelE	d				
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	B21160	Evaluation EOI Responses	09-Apr-13	15-Apr-13		-  -				<u></u>		l Responses		
	B21190	Select Vendors for RFP	16-Apr-13	22-Apr-13	-							lors for RFP		
	RFP for Wetland		08-Mar-13	29-Apr-13				· •				3 RFP for Wetl	and Deline	eation
	B21040	Develop Request for Proposal RFP	08-Mar-13	14-Mar-13	4						or Propos			
	B21070	Receive Engineering Work Package for RFP	08-Mar-13	14-Mar-13					1:11			Package for RFF	5	
	B21070	Nalcor Review and Approve RFP	15-Mar-13	21-Mar-13							and Appro		T 	
	B21000	ENL Review and Approve RFP	15-Mar-13	21-Mar-13	-									
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	B21180 B21200	Complete Commercial Evaluation and submit Comm Recommend		22-Apr-13	-			3				ommercial Eval	·	
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	B21210	Negotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13				···				iate and Approv		
	B21220	Negotiate and Develop Contract	07-May-13	13-May-13	_						'	gotiate and Dev		l.
	B21230	Nalcor Review and Approve Contract	14-May-13	21-May-13					■			Nalcor Review		
	B21240	ENL Review and Approve Contract	22-May-13	28-May-13				-	┝╋╤╸║			ENL Review	and Appr	ove Contract
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		y for MEKs ? Grounding site	22-Feb-13	07-Mar-13	<b>.</b>					- Final and				
	B14160	Develop Contract Strategy	22-Feb-13	28-Feb-13	- 7	ÞI								
	B14170	Nalcor review and accept Contract Strategy	01-Mar-13	07-Mar-13	- 1	┝┽	╄ <sub>─</sub> ╕┊╴║		1 1 1 1	1. 1. 1		act Strategy		
	B14180	ENL review and approve Contract Strategy	01-Mar-13	07-Mar-13		┝┽	╡≪┘		reviewa	n <b>p</b> appro	ove Contr	act Strategy EDI forMEKs ? (	brounding	
	EOI forMEKs? G		01-Mar-13	22-Apr-13									Srounding	sie
	B16540	Develop Expression of Interest (EOI)	01-Mar-13	07-Mar-13		┝╞		·			of Interest			
	B16550	Nalcor Review and Approve for EOI	08-Mar-13	14-Mar-13		Þ	┫═┓╗┊╴╴║	Na Na	alcor Rev	view and	l Approve	for EOI		
	B16560	ENL Review and Approve for EOI	08-Mar-13	14-Mar-13		Þ	╞═⋖┘	· · · · · · · · · · · · · · · · · · ·	VL Revie	w and A	pprove fo	r <mark>E</mark> OI		
	B16570	Issue EOI	15-Mar-13	21-Mar-13			╚╾╤╛		Issue E	di				
	B16580	EOI Response Period	22-Mar-13	28-Mar-13			│ └╾╧┓ ││		EDI	Respons	se Period			
	B16590	EOI Close	02-Apr-13	08-Apr-13			▏			ΕΟΙ CΙό	se			
	B16600	Evaluation EOI Responses	09-Apr-13	15-Apr-13			╘╺╼═			Evalu	uation EO	l Responses		
	B16610	Select Vendors for RFP	16-Apr-13	22-Apr-13			│ └ <b>⋗</b> ┥ <u></u>			Se Se	elect Vend	lors for RFP		
	RFP for MEKs ?	Grounding site	08-Mar-13	29-Apr-13							29-Apr-1	3 RFP for MEK	s? Groun	ding site
	B19600	Develop Request for Proposal RFP	08-Mar-13	14-Mar-13		╎┡		<b>   </b> De	evelop R	equest f	or Propos	al RFP	1	
	B19610	Receive Engineering Work Package for RFP	08-Mar-13	14-Mar-13			┝═╼┘	Re Re	eceive Ei	ngineeri	ng Work F	ackage for RFF		
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	B19670	Complete Technical Evaluation and submit Tech Recommendation		22-Apr-13						<u>in a contra c</u>		echnical Evaluation an	
	B19680	Complete Commercial Evaluation and submit Comm Recommendation	· ·	22-Apr-13	-					. 00		ommercial Evaluation	
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	B20960	Negotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13							Nogoti	iate and Approve LNT	
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	B20980	Nalcor Review and Approve Contract	14-May-13	21-May-13							· · _ ]`	<b>1</b> ! ! !	
	B20990	ENL Review and Approve Contract	22-May-13	28-May-13	-							Nalcor Review and Ap	
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		y for Commerical Fishery Baseline Studies	22-Feb-13	07-Mar-13 28-Feb-13	·								
	B14190	Develop Contract Strategy	22-Feb-13		- ∶†	∍		Develop					
	B14200	Nalcor review and accept Contract Strategy	01-Mar-13	07-Mar-13	- 11	┝╋┫╌┓┊		_		1 I I I	· •	act Strategy	
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	the second second second second second second second second second second second second second second second s	cal Fishery Baseline Studies	01-Mar-13	22-Apr-13									Ishery Baseline
	B16620	Develop Expression of Interest (EOI)	01-Mar-13	07-Mar-13		▶			op Expre	un e e e eje e		· 🖁 - j j	
	B16630	Nalcor Review and Approve for EOI	08-Mar-13	14-Mar-13					lcor Revie			H ' '	
	B16640	ENL Review and Approve for EOI	08-Mar-13	14-Mar-13	_	╠┥╤╕⋖┘┊			L Review	and Ap	prove for	EOI	
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	B16680	Evaluation EOI Responses	09-Apr-13	15-Apr-13		4	►⊒			Evalua	ation EOI	Responses	
	B16690	Select Vendors for RFP	16-Apr-13	22-Apr-13			╘╼┝═			Sel	ect Vend	ors for RFP	
	RFP for Commer	ical Fishery Baseline Studies	08-Mar-13	29-Apr-13							29-Apr-13	RFP for Commerica	al Fishery Base
	B19700	Develop Request for Proposal RFP	08-Mar-13	14-Mar-13				🗖 De	elop Re	uest fo	r Proposa	a RFP	
	B19710	Receive Engineering Work Package for RFP	08-Mar-13	14-Mar-13		╽╠═⋖┘┊		📮 Re	ceive Eng	ineering	g Work P	ackage for RFP	
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	B19770	Complete Technical Evaluation and submit Tech Recommendation	on 16-Apr-13	22-Apr-13	;			- 1 - 1		Cor	nplete Te	echnical Evaluation an	nd submit Tech
	B19780	Complete Commercial Evaluation and submit Comm Recommen	dation 16-Apr-13	22-Apr-13						Cor	mplete Co	ommercial Evaluation	and submit Co
	B19790	Complete RFP Recommendation for Contract Negotiation	23-Apr-13	29-Apr-13			┝			•		RFP Recommendation	
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	B22000	Negotiate and Approve LNTP (If Required))	30-Apr-13	06-May-13			Ļ				Negoti	ate and Approve LNT	P (If Required)
	B22010	Negotiate and Develop Contract	07-May-13	13-May-13	÷							gotiate and Develop C	
	B22020	Nalcor Review and Approve Contract	14-May-13	21-May-13								Nalcor Review and Ap	
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C	ject Cost Control Contract Strategy PC00CS010 PC00CS020 RFP for Project Co PC00CS030 PC00CS040	Management Software         for Project Costs System         Develop Contract Strategy         ENL review and approve Contract Strategy         osts System         Request & Receive pricing from proponents	11-Feb-13 A 11-Feb-13 A 15-Mar-13 A 01-Mar-13	12-Apr-13 28-Feb-13 19-Feb-13 A		•							ient Soft
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	PC00CS010 PC00CS020 RFP for Project Co PC00CS030 PC00CS040	Develop Contract Strategy ENL review and approve Contract Strategy osts System Request & Receive pricing from proponents	11-Feb-13 A 15-Mar-13 A 01-Mar-13	19-Feb-13 A			28	-Feb-1\$,	Contract	Strategy for P	røject Costs S	ystem	
	PC00CS020 RFP for Project Co PC00CS030 PC00CS040	ENL review and approve Contract Strategy osts System Request & Receive pricing from proponents	15-Mar-13 A 01-Mar-13		i 1								
	RFP for Project Co PC00CS030 PC00CS040	osts System Request & Receive pricing from proponents	01-Mar-13	2010010							Strategy		
	PC00CS030 PC00CS040	Request & Receive pricing from proponents		15-Mar-13			=   ; ч	15-M	ar-13, RF	rove Contract P for Project	psts System		
	PC00CS040			12-Mar-13					-	eive pricing fro		- +	
				12-Mar-13				RFPC	11 11	eive priçing n			
	1 00000000	Complete Technical Evaluation and submit Tech Recommendation	13-Mar-13	14-Mar-13				L 13		nical Evaluat		Toch Poo	moond
	PC00CS070	Complete Commercial Evaluation and submit Comm Recommendation	13-Mar-13	14-Mar-13				L 15		imercial Evalu		1	
	PC00CS050	Complete RFP Recommendation for Contract Negotiation	14-Mar-13	15-Mar-13							11 ·		
		ject Costs System	18-Mar-13	12-Apr-13	$\left  \cdot \cdot \cdot \right ^{-1}$	-+				Recommend	tate for Proie	ct Costs Sv	stem
	PC00CS100	Negotiate and Approve LNTP (If Required))	18-Mar-13	20-Mar-13				- - <mark>-</mark> ,				1	
	PC00CS100									nd Approve Ll		ed))	
		Negotiate and Develop Contract	21-Mar-13	03-Apr-13				╞╴└	11 11	ate and Deve			
	PC00CS090	ENL Review and Approve Contract	03-Apr-13	12-Apr-13			22-14			L Review and uisition Servic	Approve Cor	tract	
	Acquisition Servi		29-Oct-12 A							ncy Services			
		es Phase 2 and 3		22-Feb-13 A	troct	Strategy for Lan			anu Age	icy Services			
C		r for Land Agency Services											
		Develop Contract Strategy		08-Nov-12 A									
R	RFP for Land Age			26-Nov-12 A		FP for Land Age	ndy Servic	es					
		Develop Request for Proposal RFP		08-Nov-12 A									
	B12780RFP10		09-Nov-12 A										
		RFP Response Period	13-Nov-12 A	26-Nov-12 A									
	B12780RFP30			26-Nov-12 A	e								
N	Negotiate Land Ag		27-Nov-12 A	22-Feb-13 A			22-6	ep-13 A, r	vegotiate	Land Agency	services		
	B12780LA180	Negotiate and Develop Contract	27-Nov-12 A	22-Feb-13 A									
	sessments		12-Jun-13	16-Dec-13									
Phase	3 Prior to DG3		12-Jun-13	26-Sep-13								1	
RAS	901004	Preliminary HAZOP (incl. interfaces with NS & NL systems)	12-Jun-13*	12-Jun-13							Preli	minary HA	20P (ind
RAS	901006	Intermediate Human Factors	24-Jun-13*	24-Jun-13								Intermedia	te Hum
RAS	901000	Transmission System Hazard Evaluation	08-Jul-13*	08-Jul-13								Trar	smissio
	901001	Submarine Cable Design and Preliminary Risk Assessment	29-Jul-13*	29-Jul-13									Su
RAS	901002	Landfall Design and Preliminary Risk Assessment	06-Aug-13*	06-Aug-13									
RAS	901099	Cost & Schedule Risk Assessment Prior to DG3	06-Aug-13*	06-Aug-13									
RAS	901003	HAZID / SHE Review	12-Aug-13*	12-Aug-13									
RAS	901007	Loss Prevention Studies	16-Sep-13*	16-Sep-13									
RAS	901005	Preliminary Safety System Review	26-Sep-13*	26-Sep-13									
Phase	4 Detailed Engin	neering (After DG3)	20-Nov-13	16-Dec-13									
RAS	901016	Early Works Pre-Construction Risk Assessment	20-Nov-13*	20-Nov-13									
RAS	901008	Global Interface HAZOP	16-Dec-13*	16-Dec-13									
Phase	4 Execution Pha	se Preparation (After DG3)	20-Nov-13	20-Nov-13									
RAS	901019	Transmission Pre-Construction Risk	20-Nov-13*	20-Nov-13								- +	
Primary F	Baseline	Critical Remaining Work		MLP	201	3 Detail Sc	nedule						
Actual W	/ork 💠 ·	♦ Baseline Milestone			-	Page 37 of 50						Em	er

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ty ID	Activity Name	Start	Finish									2	2013	
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90200 External	Services	04-Jan-12 A	13-Dec-13						Π					
Legal Services		25-Jun-12 A	25-Nov-13			-							·	
NL Legal Mater	ials/Agreements	25-Jun-12 A	26-Jul-12 A											
T9020LG80	Develop and Approve Letters of Consent Standard	25-Jun-12 A	25-Jun-12 A			-							1 1 1	
T9020LG03	Develop and Approve Options Agreements	24-Jul-12 A	24-Jul-12 A									-		
T9020LG04	Develop and Approve Guidelines for Property Assess	sments 25-Jul-12 A	25-Jul-12 A											
T9020LG90	Develop and Approve Contract Standards	26-Jul-12 A	26-Jul-12 A			-							1	
Marine Route A	ccess	15-Jul-13	13-Aug-13										-	
T9020LG05	Identify all Legal Requirements	15-Jul-13*	12-Aug-13										🗖	
T9020LG06	Develop Plan and Approved	13-Aug-13	13-Aug-13						1					<b>I</b>
Records Reten	ion Policy	02-Oct-12 A	31-Dec-12 A	-	1-Фес-12	2 A, R	ecords Re	tention Polic	2					
T9020LG08	Review and Update Records Retention Policy	02-Oct-12 A	31-Dec-12 A											
T9020LG09	Approve Records Retention Policy		31-Dec-12 A	ا 👟 ا	pprove F	Record	ls Retenti	on Policy						
Aboriginal Sup	port and other agreements	07-Aug-12 A	23-May-13	-		-						23-May-13, A	boriginal	Support a
T9020LG10	Support MOU with NS Assembly of Mi'kmaq Chiefs a	nd ENL 07-Aug-12 A	23-May-13									Support MOU	with NS	Assembl
Exercise Land	Options Easements / Fee Simples	22-Feb-13	25-Nov-13									Ϊ.		
Legal Exerci	se Options - NS	22-Feb-13	20-Nov-13			-								
13000- X2	0001/2 - +/- 200 kV HVDC Overhead transmission line from	PA to WB Convert 15-Jul-13	21-Oct-13			-							-	
T1300L	G10 Negotiate Access Agreements with NSPI on WB and	PA 15-Jul-13*	26-Jul-13											Neg
T1300L	G50 Notify Constrcution that Survey and flagging access is	s confirmed 17-Jul-13	26-Jul-13										∊∊∊	- Notif
T1300L	G40 Notifiy Construction Team of Legal Approval for Cons	struction	26-Jul-13											
T1300L	G20 Exercise Legal Options - Easement / Fee Simple with	Private Owners 30-Sep-13	09-Oct-13			-							1	۲Ì
T1300L	G30 Notify Construction that Legal Options are Exercised	with Private Owners 09-Oct-13	21-Oct-13											
14200 - E0	0501 - Grounding line from Woodbine Converter Station to	D Big Loraine 06-Nov-13	20-Nov-13			-								
T1420L	G10 Exercise Legal Options - Easement / Fee Simple	06-Nov-13	20-Nov-13											
T1420L	G20 Notifiy Construction Team of Legal Approval for Cons	struct	20-Nov-13											
61000 - N	S Underground line from Anchor to Transition Compound	10-Sep-13	23-Sep-13			-								
T6100L	G10 Exercise Legal Options - Easement / Fee Simple	10-Sep-13	23-Sep-13			-							1	
T6100L	G20 Notifiy Construction Team of Legal Approval for Cons	struct	23-Sep-13											
23100 - 30	1NS - Connect 345 kV Substation at Woodbine to Converte	er Station 26-Feb-13	11-Mar-13			·		11-Mar-	13, 2	8100 3	01NS - 0	Connect 345 kV	/ Substati	icn at Wo
T2310L	G10 Negotiate Access Agreements with NSPI	26-Feb-13	11-Mar-13	┎╪				Negotia	te Ac	cess Ag	reement	s with NSPI		
T2310L	G20 Notifiy Construction Team of Legal Approval for Cons	struct	11-Mar-13					Notifiy C	Const	uction	Feam of	gal Approval	for Const	truct
23200 - 30	1NS - Extension of 345 kV Substation at Woodbine	04-Sep-13	17-Sep-13											
T2320L	G10 Negotiate Access with NSPI	04-Sep-13	17-Sep-13			-							1	
T2320L	G20 Notifiy Construction Team of Legal Approval for Cons	struct	17-Sep-13									-		
42000 - 30	1NS - +/- 200 kV HVDC Woodbine Converter Station	11-Mar-13	08-May-13								🔷 08-M	ay-13, 42000 -	301NS -	+/- 200 k
T4200L	G10 Negotiate Access Agreements with NSPI	11-Mar-13	08-May-13			-		┢╘══╧			Neg	tiate Access A	greement	ts with NS
T4200L	G20 Notifiy Construction Team of Legal Approval for Cons	struct	08-May-13								-	Construction	-	
52000 - 70	1NS - Overhead to Underground Transition Compound at F	Point Aconi 22-Feb-13	22-Apr-13			-				22	Apr-13,	52000 - 701NS	+ Overhe	ead to Uno
T5200L	G10 Hegotiate Agreement with NSPI	22-Feb-13	22-Apr-13							He	gotiate A	greement with	NSP	
T5200L	G20 Notifiy Construction Team of Legal Approval for Cons	struct	22-Apr-13											Approval
52000 - 70	2NS - Overhead to Underground Transition Compound at \	Woodbine 22-Feb-13	22-Apr-13						Ť	22	Apr-13,	struction Team 52000 - 702NS	Overhe	ed to Un
T5200L	G30 Negotaite Access Agreement with NSPI	22-Feb-13	22-Apr-13							Ne	gotaite A	ccess Agreeme	ent with N	ISPI
T5200L	G40 Notifiy Construction Team of Legal Approval for Cons	struct	22-Apr-13								-	truction Team		
61000 - N	S HDD Landfall	22-Feb-13	22-Apr-13			·						6 000 - NS HD		
Primary Baseline	Critical Remaining Work V Summary		MIP	201	3 Deta	ail Sc	hedul	9						
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13-Au	ig-13, Marine	Route Acces	s	, , ,	
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	T6100LG30	Negotiate Access Agreements with NSPI	22-Feb-13	22-Apr-13					,	cess Agreements with NSP
	T6100LG40	Notifiy Construction Team of Legal Approval for Construct		22-Apr-13				П		
	61000 - NS Landfa		22-Feb-13	22-Apr-13					22-Apr-13, 6	uction Team of Legal Approval for 000 - NS Landfall Anchor
	T6100LG50	Negotiate Access Agreements with NSPI	22-Feb-13	22-Apr-13		<b>.</b>		i		cess Agreements with NSPI
	T6100LG60	Notifiy Construction Team of Legal Approval for Construct		22-Apr-13	•				·  -     <sup>-</sup>    -	uction Team of Legal Approval for
		arounding Site Nova Scotia	25-Jun-13	14-Aug-13						
	T3200LG10	Exercise Legal Agreement with Crown on the Site	25-Jun-13	09-Jul-13						
	T3200LG40	Notifiy Construction Team of Legal Approval for Construct		09-Jul-13						│
	T3200LG20	Exercise ROW option for Private Properties for Access Rd	24-Jul-13	02-Aug-13						
	T3200LG30	Notify Construction Team of Legal options for access Rd	02-Aug-13	14-Aug-13						
		reement with NSPI on 7015 and Others	22-Feb-13	13-Sep-13						
	T7015LG30	Negotiate Legal Access Agreement with NSPI	22-Feb-13	28-Aug-13						
	T7015LG10	Exercise Legal Options - Easement / Fee Simple with Private Ov		08-Jul-13						
	T7015LG20	Confirm Legal Options vith NSPI Construction for Private Owner		08-Jul-13						Exercise Lega
										Confirm Lega
	T7015LG40	Exercise Legal access Agreement with NSPI	29-Aug-13	12-Sep-13						│ │ │ │ <sup>╵<b>╾</b><sub>╪╤╕</sub> ║ │</sup>
	T7015LG50	Confirm Legal Access with NSPI to NSPI Construction	13-Sep-13	13-Sep-13						
	_Legal Exercise Optic	_	18-Jun-13	25-Nov-13						
	61000 - NL HDD L		21-Oct-13	25-Nov-13						
	T6100LG65	Exercise Legal Options - Easement / Fee Simple / Municipality /		22-Nov-13						│
	T6100LG70	Notifiy Construction Team of Legal Approval for Construct	25-Nov-13	25-Nov-13						
	61000 - NL Landfa		17-Sep-13	01-Oct-13						
	T6100LG75	Exercise Legal Options - Easement / Fee Simple / Municipality /		30-Sep-13						┊ │ │ ┊ ││ <b>║╞</b> ╼╤
	T6100LG80	Notifiy Construction Team of Legal Approval for Construct	01-Oct-13	01-Oct-13						
	61000 - NL Under	ground line from Anchor to Transition Compound	22-Aug-13	10-Sep-13						
	T6100LG85	Exercise Legal Options - Easement / Fee Simple / Municipality /		09-Sep-13						
	T6100LG90	Notifiy Construction Team of Legal Approval for Construct	10-Sep-13	10-Sep-13						
	11000 - T23001 - 2	230 kV AC transmission Line from the Granite Canal Switchya	rd to th 18-Jun-13	01-Nov-13						
	11000 - Private	Properties	18-Jun-13	19-Jun-13						🔰 🖤 19-Jun-13, 11000 - Priv
	T1100LG10	Confirm no private protperties	18-Jun-13	18-Jun-13						Confirm no private prot
	T1100LG20	Notifiy Construction Team of Legal Approval for Construction	19-Jun-13	19-Jun-13						Notifiy Construction Te
	11000 - Crown	Properties	11-Sep-13	12-Sep-13						
	T1100LG30	Exercise Legal Options with Crown if required	11-Sep-13	11-Sep-13						
	T1100LG40	Notifiy Construction Team of Legal Approval for Construction	12-Sep-13	12-Sep-13						
	11000 - Munici	pal Issues	25-Oct-13	28-Oct-13						
	T1100LG50	Exercise Legal Options - Easement / Fee Simple / other	25-Oct-13	25-Oct-13						
	T1100LG60	Notifiy Construction Team of Legal Approval for Construction	28-Oct-13	28-Oct-13						
	11000 - Crossi	ngs	31-Oct-13	01-Nov-13						
	T1100LG70	Exercise Legal Options - Agreements	31-Oct-13	31-Oct-13						
	T1100LG80	Notifiy Construction Team of Legal Approval for Construction	01-Nov-13	01-Nov-13						
	14100 - E00502 - (	Grounding line from Bottom Brook Converter Station to Site N	IL 06-Aug-13	17-Sep-13	• • • • • • • • • • • • • • • • • • • •					
	14100 - Private		06-Aug-13	20-Aug-13						
		Exercise Legal Options - Easement / Fee Simple	06-Aug-13	19-Aug-13						
		Notifiy Construction Team of Legal Approval for Construction	20-Aug-13	20-Aug-13						
	14100 - Crown		10-Sep-13	17-Sep-13						
	A32110	Exercise Legal Options - Easement / Fee Simple	10-Sep-13	16-Sep-13	╌╞┊╌┟╴╂┟╴				·   • -   • •   -	╽┊╴┞╶┨╴╴╴╴┥╴╴╴┥╴╴╿╴╴╢╴╴╋╴╴╶┥╴╴
		Notifiy Construction Team of Legal Approval for Construction	17-Sep-13	17-Sep-13						
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	mary Baseline	Critical Remaining Work V Summary		MLP	2013 D	etail Sch	eaule			Emora
Actu	ual Work 🔷	<ul> <li>♦ Baseline Milestone</li> <li>♦ Milestone</li> </ul>			Page	39 of 50				
	maining Work 🔶									Manufacture di a se C. Li a

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Noti	fy Constructio	n Team of Le ep-13, Legal /	gal options fo	or access Rd	SPI on 7015
		egal Access A	-		
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		Activity Name	Start	Finish										2013						
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	14100 - Municip		26-Aug-13	03-Sep-13													03-Sep		lunicipal Issues	
	T1410LG50	Exercise Legal Options - Easement / Fee Simple / Other	26-Aug-13	30-Aug-13												▋┃┃■	£xercise	e Legal Options	- Easement / Fee Sim	ple / Oth
	T1410LG60	Notifiy Construction Team of Legal Approval for Construction	03-Sep-13	03-Sep-13												╶╴╴╴╴	Notifiy	Construction T	eam of Legal Approval	l for Con
	14100 - Crossing	gs	26-Aug-13	03-Sep-13													03-Ber	p 13, 14100 - C	rossings	
	T1410LG70	Exercise Legal Options - Easement / Fee Simple / Other	26-Aug-13	30-Aug-13												►	Exercise	e Legal Options	- Easement / Fee Sim	ple / Oth
	T1410LG80	Notifiy Construction Team of Legal Approval for Construction	03-Sep-13	03-Sep-13													Notifiy		eam of Legal Approval	
	21100 - 103NL - 23	0 kV New Switchyard at Granite Canal	23-Sep-13	07-Oct-13													▼	07-Oct	-13, 21100 - 103NL - 23	30 kV N
	T2110LG10	Exercise Legal Options - Easement / Fee Simple / Other	23-Sep-13	04-Oct-13												┛	╞╼╢║╷╹	Exercise	Legal Options - Easer	ment / F
	T2110LG20	Notifiy Construction Team of Legal Approval for Construction	07-Oct-13	07-Oct-13														Notifiy	Construction Team of L	Legal Ap
	22000 - 101NL - 23	0 kV Switchyard at Bottom Brook	17-Sep-13	01-Oct-13													+	01-Oct-13	3, 22000 - 101NL - 230	kV \$wit
	T2200LG10	Exercise Legal Options - Easement / Fee Simple / Other	17-Sep-13	30-Sep-13										i		┥┥╷	┶╢┢╸	Exercise L	-egal Options - Easeme	ent / Fee
	T2200LG20	Notifiy Construction Team of Legal Approval for Construction	01-Oct-13	01-Oct-13										-			₣.	11 5	instruction Team of Leg	
	31000 - 901NL - Gr	ounding Site Newfoundland	15-Jul-13	29-Jul-13											++	🔫 29-Jul-13, 810	00-90		g Site Newfoundland	90.742121
		Exercise Legal Options - Easement / Fee Simple / Other	15-Jul-13	26-Jul-13	+ -  - <del> </del> -  -									+			Options	 Easement / F	ee Simple / Other	
		Notifiy Construction Team of Legal Approval for Construct	29-Jul-13	29-Jul-13													1 . 1111	1 1	pproval for Construct	
		-200 kV HVDC Bottom Brook Converter Station	11-Sep-13	25-Sep-13									-	•					41000 - 301NL - +/-20	0 kV HV
		Exercise Legal Options - Easement / Fee Simple / Other	11-Sep-13	24-Sep-13																
		Notifiy Construction Team of Legal Approval for Construct	25-Sep-13	24-Sep-13 25-Sep-13	- 1 - 1														al Options - Easement	i
				27-Aug-13													Z-AUM-1	3 52000 701N	truction Team of Legal	Approv
	p	erhead to Underground Transition Compound at Cape Ray	13-Aug-13																	-
		Exercise Legal Options - Easement / Fee Simple /Other	13-Aug-13	26-Aug-13													1 1111		Easement / Fee Simple	i i
	I !	Notifiy Construction Team of Legal Approval for Construct	27-Aug-13	27-Aug-13															n of Legal Approval for Road Infrastructure (e.g	
		ent of Road Infrastructure (e.g. bridges)	15-Jul-13	30-Jul-13					1					ł		_		]] (		i. bridge:
		Exercise Legal Options - Easement / Fee Simple / Other	15-Jul-13	29-Jul-13										-[*	┍╼╪╸╽	• +	•   [-] -] +		Fee Simple / Other	
	II	Notifiy Construction Team of Legal Approval for Construct	29-Jul-13	30-Jul-13					1					1	►.	Notify Const	uction T	eam of Legal A	pproval for Construct	
		+/- 200 kV HVDC Overhead transmission line from Bottom Brook to		01-Oct-13														i i	3, 12000 - X20005/6 - +	н/- 200 к
	Private Properti		17-Sep-13	01-Oct-13														01-Oct-13	3, Private Properties	
	T1200LG10	Exercise Legal Options - Easement / Fee Simple	17-Sep-13	30-Sep-13													╞╾╫╋╾	Exercise L	egal Options - Easeme	ent / Fee
	T1200LG20	Notifiy Construction Team of Legal Approval for Construction	01-Oct-13	01-Oct-13															nstruction Team of Leg	gal Appr
	Crown Propertie	2S	16-Sep-13	30-Sep-13														30-Sep-13	3, Crown Properties	
	T1200LG30	Exercise Legal Options - Easement / Fee Simple / Other	16-Sep-13	27-Sep-13													┝─╫╋	Exercise Le	gal Options - Easemer	nt / Fee
	T1200LG40	Notifiy Construction Team of Legal Approval for Construction	30-Sep-13	30-Sep-13													││₩₩	Notifiy Co	nstruction Team of Leg	gal Aþpr
	Municipal Issue	S	19-Aug-13	03-Sep-13													03-Se	p 13, Municipal	lssues	
	T1200LG50	Exercise Legal Options - Easement / Fee Simple / Other	19-Aug-13	30-Aug-13												╽┍┥┥┥┥╝	Exercise	Legal Options	- Easement / Fee Sim	ple / Oth
	T1200LG60	Notifiy Construction Team of Legal Approval for Construction	03-Sep-13	03-Sep-13												* * *** * * * * * * * *** ** ***	Notifiy	Construction T	eam of Legal Approval	l for Con
	Crossings		19-Aug-13	03-Sep-13													103-Ser	p 13, Crossings		
	T1200LG70	Exercise Legal Options - Easement / Fee Simple / Other	19-Aug-13	30-Aug-13												╎╼┤ <u></u>	Exercise	Legal Options	- Easement / Fee Sim	ple / Oth
	T1200LG80	Notifiy Construction Team of Legal Approval for Construction	03-Sep-13	03-Sep-13															eam of Legal Approval	
Insu	rance Services		03-Jul-12 A	17-Apr-13							7 17-Apr-13, Ir	nsurance	e Servi	ces						
		Develop Insurance Scope and Requirements	03-Jul-12 A	· · ·				·			Develop Inst		Scone a	and Re						
		Contract Insurance Policy		17-Apr-13							Contract Ins				10.10					
	ulatory (UARB) Affai	-	02-Jan-13 A	· ·	╽╽╈┿									-			┝╾┽┽┼┝╸		<b>1</b>	3-Dec-1
		irs Application and Reviews	02-Jan-13 A		▋┃╈				i			22-Ma	ay-1\$, I	Regula	tory	JARB) Affairs Apr	lication	and Reviews		
		Develop UARB Application		15-Jan-13 A					1					ľ						
		Final Review UARB Application		16-Jan-13 A	┥╍	T.										╴╴┪╕╴┥┥╴┥╽╶╠╶╎╴╢╏╴╵				
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		Final Updates to UARB Application		21-Jan-13 A	-   -															
	T9020RG06	Notices of Intervention	∠1-Jan-13 A	01-Feb-13 A										II.			<u>      </u>			1
- Prin	nary Baseline	Critical Remaining Work		MLP	201	3 Detai	il Schedu	ıle												
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ity ID		Activity Name	Start Finish										2013	3	
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	T9020RG05	Board Order outlining process and key dates	21-Jan-13 A 24-Jan-13 A												$\square$
	T9020RG08	Technical Conference and IR Planning	22-Jan-13 A 08-Feb-13 A		<b>│   →</b>										
	T9020RG04	File UARB Application	28-Jan-13 A 28-Jan-13 A												
	T9020RG07	Board Ordered Issues List	04-Feb-13 A			Ц Воа	ard Orde	red Issues	List						
	T9020RG10	Information Requests to ENL	11-Feb-13 A 11-Feb-13 A												
	T9020RG09	Technical Conference 1	14-Feb-13 A 14-Feb-13 A			l <b> </b>									
	T9020RG11	ENL Responses to Information Requests #1	22-Feb-13 07-Mar-13				<b>」</b>	ENL Res	ppnse	to Inforr	mation	equests	#1		
	T9020RG12	Technical Conference 2	08-Mar-13 08-Mar-13							erence 2					
	T9020RG13	Information Requests to ENL 2	14-Mar-13 14-Mar-13					Inform	nation F	Requests	to ENL	2			
	T9020RG14	ENL Responses to Information Requests 2	15-Mar-13 28-Mar-13				-		ENLR	esponses	s to Info	mation F	Requests	2	
	T9020RG15	Intervener Evidence filing	02-Apr-13 23-Apr-13	1111						i	1	vidence f			
	T9020RG16	Information Requests to Interveners	24-Apr-13* 01-May-13									on Reque		nterven	ers
	T9020RG17	Intervener Responses to ENL Information Requests	02-May-13* 02-May-13	1 h i h								er Respo			1
	T9020RG18	ENL Reply Evidence	03-May-13 22-May-13									ENL Rep	1 1 2		
	UARB Public Hearing		08-May-13 29-Jul-13												
	T9020RG19	Witness Preparation Document Reviews	08-May-13* 08-May-13								Witne	ss Prepa	ration	Journer	
	A32130	Filing of Rebuttal Evidence	17-May-13* 17-May-13	-								ing of Re	1 1		
	T9020RG21	UARB Hearings Begins	23-May-13* 23-May-13	╺┥╺┝┊╺┝							· · · · · - []	H -, - H -l	earings		1
	T9020RG20	UARB Opening Statements	23-May-13* 23-May-13	-											
	A32140	Public Hearings	24-May-13 06-Jun-13	-									pening S		Ints
	T9020RG22	UARB Closing Statements	07-Jun-13 07-Jun-13	-									iblic Hea	-	
	T9020RG22	UARB Decision	29-Jul-13*	-									ARB <u>Clo</u>	<u>sing St</u>	iter
		UARB Decision													R
	UARB 2013 update	Develop Financial Fatimates for LIARD	01-Nov-13 13-Dec-13												
	T9020RG24	Deveop Financial Estimates fro UARB	01-Nov-13* 13-Dec-13												
	Independent Project F		01-Aug-13 24-Sep-13												
		Design and Constructability Review	01-Aug-13 03-Sep-13												
	T9020PR01	Develop and Approve Charter	01-Aug-13* 15-Aug-13	┿╍┝┊╍┝											
	T9020PR03	Secure Independent Reviewers	09-Aug-13 22-Aug-13	-											
	T9020PR04	Conduct Independent Reviews	23-Aug-13 26-Aug-13												
	T9020PR02	Document and Approve Reviews	27-Aug-13 03-Sep-13												
		s - Design and Installability Review	01-Aug-13 03-Sep-13												
	T9020PR05	Develop and Approve Charter	01-Aug-13* 15-Aug-13												
	T9020PR06	Secure Independent Reviewers	09-Aug-13 22-Aug-13												
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	T9020PR08	Document and Approve Reviews	27-Aug-13 03-Sep-13												
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	T9020PR09	Develop and Approve Charter	16-Aug-13 29-Aug-13												
	T9020PR10	Secure Independent Reviewers	30-Aug-13 13-Sep-13	TH											
	T9020PR11	Conduct Independent Reviews	16-Sep-13 17-Sep-13												
	T9020PR12	Document and Approve Reviews	18-Sep-13 24-Sep-13												
	Human Resources, Di	iversity and Gender Equity and Benefits Strategy	01-Aug-12 A 02-Aug-13	┢┿┿┥							+			┿┿┿	H
	T9020HR01	Develop Labour Agreement with Union	01-Aug-12 A 21-Dec-12 A												
	T9020HR03	Develop and Implement Benefits Program	03-Dec-12 A 02-Aug-13									H -i - H			
	T9020HR02	Develop and Implement Diversity and Gender Equity Policiies	03-Dec-12 A 30-Jul-13										- ·		
	CBoD/FBoD Hatch		04-Jan-12 A 22-Jan-13 A	┝┿┿┥		22 Jan-1	3 A, ÇB	D/FBoD H	latch		i T				
	T9020EN01	Hatch Services CBoD (E11-23) Conceptual Basis of Design	04-Jan-12 A 17-Aug-12 A												
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	Primary Baseline	Critical Remaining Work Summary	MLP	201	s Deta	ail Sch	euuie							im	0
	Actual Work 🔶 🛛 Remaining Work 🔶	Baseline Milestone		F	Page 41 d	of 50								Īm	E
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		24-Sep-13, Fi	nancial and S	schedule Rev	iew
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ID	Activity Name	Start	Finish								2013	
T9020EN02	Hatch Services FBoD (E11-23) Functional Basis of Design	20-Aug-12 A	22-Jan-13 A	Jan	Feb	Mar	r Apr	r May		Jun		ul
93000 Enivronmen		02-Apr-12 A				<u></u>	<u> </u>				<u>- i i</u>	
EA Approval		11-Jan-13 A	30-May-13		┿╫┯┿	━╧╢┥━	━━━┿┽╋╼┿		вр-г	May-1	B, EA A	oprova
CEA Screening		11-Jan-13 A	-	▋┃┊┃╺╋━━━━	┿╫┯┿		━━╤┿╋╼┿		вр-г	May-1	B, CEA	Screen
N9300EA04	Government review of EA Report	11-Jan-13 A		╢┊╘╍┣━━━		Governm	nent review o	f FA Report				
N9300EA01	Registration (provinces)	11-Jan-13 A				÷						
N9300EA02	Public review of EA Report		22-Feb-13	┤╴┝╶╌╌╴ <b>┍╴</b> ╶╴╴		Public re	view of EA R	enort				
N9300EA03	Aboriginal review of EA Report		22-Feb-13				al review of E					
N9300EA05	Consolidate public/aboriginal comments and provide to ENL		28-Feb-13					aboriginal comm	ents ar	ad prov	vide to F	
N9300EA07	ENL Response to IRs	01-Mar-13	21-Mar-13					orse to IRs				
N9300EA06	Respond to Aboriginal Comments	01-Mar-13	14-Mar-13				: I I G	Aboriginal Comm	ente			
N9300EA09	Prep/Review to be included in Addendum		11-Apr-13	+-				rep/Review to b	H -1 - H -1	ted in	hddend	
N9300EA08	Review and Acceptance of ENL Responses		11-Apr-13			╎┊║╎╻		eview and Acce				
N9300EA10	ENL to prepare final screening report	12-Apr-13	18-Apr-13					ENL to prepar				
N9300EA11	Final Review of Screening Report	· · ·	09-May-13								reening	1 11 1
N9300EA12	Approval of final Screening Report		23-May-13								nal Scre	
N9300EA13	Posting EA Decision on the CEARIS		30-May-13						<b>H</b> = ' = H = I = ·		A Decisi	
Permits		-	-			╺╾┿┥╢╼┿╼╸	╺━━┿┥┥╾┥	-			1 Deuis	
11000 Permits (Tran	smission GC to BB)		25-Mar-13				🔫 25 Mar	13, 11000 Permi	ts (Trar	nsmiss	ion GC	to BB)
Geotechnical			25-Mar-13					13 Geotechnica				
A32150	Application completion and submittal	22-Feb-13*	11-Mar-13	11				mpletion and su				
A32160	Application in progress		25-Mar-13					ion in progress				
A32170	Permit Issued		25-Mar-13				· ▲ (11 1)					
12000 Permits (Tran		12-Feb-13 A					Permit is	sucu	╟┊║╽╸	╺╼┿╼┙		┝╾┿╾┩
Geotechnical			13-Mar-13			╺╼╧╢┻╈╶	13-Mar-13, G	eotechnical				
N1200GT01	Application completion and submittal	12-Feb-13 A		1			ation comple	ion and submit				
N1200GT02	Application in progress	28-Feb-13	13-Mar-13				Application in				<b> </b>	
N1200GT03	Permit Issued		13-Mar-13				Permit Issued					
Municipal		10-Jun-13	11-Sep-13			<b>  ■</b>	errinit ippueu			━┿━┥		┝╾┽╾┥
N1200MU01	Application completion and submittal	10-Jun-13*	14-Jun-13	11							lication	compl
N1200MU02	Application in progress		11-Sep-13								lication	compi
N1200MU03	Permit Issued		11-Sep-13									
Provincial			11-Sep-13							━┿━┥		┝╾┿┿╼┥
N1200PV01	Application completion and submittal		14-Jun-13	11							lication	compl
N1200PV02	Application in progress		11-Sep-13								lication	
N1200PV03	Permit Issued		11-Sep-13									
Federal			11-Sep-13									┢╍╫╍┩
N1200FE01	Application completion and submittal		14-Jun-13	( )							lication	compl
N1200FE02	Application in progress		11-Sep-13								lication	Comp
N1200FE03	Permit Issued		11-Sep-13									
	Ismission Pt.A to WB)						━━┿┼┥╾┿		╟┊║╽	╺┥┥┙		┝╾┿╾┥
Geotech			13-Mar-13		· · :   ·    · 🙀	┟╾╼┊╾┫╢╾╺┟╸╴╒	13-Mar-13, G	eotech			<b> </b>	<u>}-}-</u>
N1300GT10	Application completion and submittal	12-Feb-13 A		11								
N1300GT20	Application completion and submittal	28-Feb-13	13-Mar-13					tion and submitte				
N1300GT20	Permit Issued	20-1 60-13	13-Mar-13				Application in					
N1300G130	1 GUIIII 1220G0		13-11/01-13			F I	Permit Issued					
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	Critical Remaining Work	1		2012 Dota	ail Scho	dulo		I				
Primary Baseline	Critical Remaining Work Summary		MLP	2013 Deta	ail Sche	dule					Fr	ne

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	11-Se	p-13, 12000 🖡	Permits (Tran	smission BB	to CR)
	11-Se	p-13, Municip	al		
and su	mitta				
	Applic	ation in progr	ess		
		it Issued p-13, Provinci			
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	Municipal		12-Mar-13	13-Jun-13					13-Jun-13, Municipal	
	N1300MU01	Application completion and submittal	12-Mar-13*	18-Mar-13			Ap	plication comple	etion and submittal	
	N1300MU02	Application in progress	19-Mar-13	13-Jun-13			┊║╞╾══		Application in progress	
	N1300MU03	Permit Issued		13-Jun-13						
	Provincial		31-May-13	02-Aug-13					<b>                                   </b>	
	N1300PV01	Application completion and submittal	31-May-13*	06-Jun-13						
	N1300PV02	Application in progress	07-Jun-13	02-Aug-13					+ + + + + + + + + + + + + + + + + +	
	N1300PV03	Permit Issued		02-Aug-13						
	Federal		31-May-13	02-Aug-13					<del>▼                                  </del>	
		Application completion and submittal	31-May-13*	06-Jun-13						
	N1300FE02	Application in progress	07-Jun-13	02-Aug-13					Application in progress	
	N1300FE03	Permit Issued		02-Aug-13				J		
1	4100 Permits (Grou	nding Line BB to ESA#2)	15-Jul-13	16-Oct-13					■ 16-Oct-13, 14100 Permits (Grou	unc
	Municipal		15-Jul-13	16-Oct-13					16-Oct-13, Municipal	
	 N1410MU01	Application completion and submittal	15-Jul-13*	19-Jul-13						
	N1410MU02	Application in progress	22-Jul-13	16-Oct-13					Application completion and submittal	
	N1410MU03	Permit Issued		16-Oct-13					Permit Issued	
	Provincial		15-Jul-13	16-Oct-13					16-Oct-13, Provincial	
		Application completion and submittal	15-Jul-13*	19-Jul-13						
	N1410PV02	Application in progress	22-Jul-13	16-Oct-13					Application completion and submittal	
	N1410PV03	Permit Issued	22-501-15	16-Oct-13					Application in progress	
	Federal	Fermit issued	15-Jul-13	16-Oct-13					Permit Issued	
	N1410FE01	Application completion and submittel	15-Jul-13*	19-Jul-13						
	N1410FE01	Application completion and submittal							Application completion and submittal	
	N1410FE02	Application in progress Permit Issued	22-Jul-13	16-Oct-13 16-Oct-13						
			45 1 1 40						Permit Issued 16-Oct-13, 14200 Permits (Grou	in
		nding Line WB to GS#11)	15-Jul-13	16-Oct-13					v 16 Oct-13, 14200 Clinits (Club	
	Municipal		15-Jul-13	16-Oct-13						
	N1420MU01	Application completion and submittal	15-Jul-13*	19-Jul-13						
	N1420MU02	Application in progress	22-Jul-13	16-Oct-13					Application in progress	
	N1420MU03	Permit Issued		16-Oct-13					Permit Issued 16-Oct-13, Provincial	
	Provincial		15-Jul-13	16-Oct-13						
	N1420PV01	Application completion and submittal	15-Jul-13*	19-Jul-13					Application completion and submittal	
	N1420PV02	Application in progress	22-Jul-13	16-Oct-13						
	N1420PV03	Permit Issued		16-Oct-13						
	Federal		15-Jul-13	16-Oct-13					16-Oct-13, Federal	
	N1420FE01	Application completion and submittal	15-Jul-13*	19-Jul-13					Application completion and submittal	
	N1420FE02	Application in progress	22-Jul-13	16-Oct-13						
	N1420FE03	Permit Issued		16-Oct-13					Permit Issued	
2	2000 Permits (BB S	witchyard)	15-Oct-13	21-Oct-13					Ž1-Oct-13, 22000 Permits (BB	3 S
	Municipal		15-Oct-13	21-Oct-13					21-Oct-13, Municipal	
	N2200MU01	Application completion and submittal	15-Oct-13*	21-Oct-13					Application completion and su	ıbr
	Provincial		15-Oct-13	21-Oct-13					21-Oct-13, Provincial	
	N2200PV01	Application completion and submittal	15-Oct-13*	21-Oct-13					Application completion and su	ıbn
	Federal		15-Oct-13	21-Oct-13					21-Oct-13, Federal	
	N2200FE01	Application completion and submittal	15-Oct-13*	21-Oct-13					Application completion and su	ıbr
3	1000 Permits (Grou	nding Site NL)	07-Oct-13	11-Oct-13					T1-Oct-13, 31000 Permits (Ground	dir
Pri	mary Baseline	Critical Remaining Work		MLP	2013 Det	ail Schedu	lle	· · · · · · · · · ·		
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	maining Work	Milestone			Page 43	of 50				
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		Application completion and extensities	07-Oct-13	11-Oct-13									
	N3100MU01	Application completion and submittal	07-Oct-13*	11-Oct-13									
	Provincial	Application completion and extensities	07-Oct-13	11-Oct-13								1	
	N3100PV01	Application completion and submittal	07-Oct-13*	11-Oct-13								1	
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	N3100FE01	Application completion and submittal	07-Oct-13*	11-Oct-13								1	
		head to U/G Transition Pt.A)	09-Dec-13	13-Dec-13								1	
	Municipal		09-Dec-13	13-Dec-13								1	
	N5200MU01	Application completion and submittal	09-Dec-13*	13-Dec-13								1	
	Provincial		09-Dec-13	13-Dec-13	<del> </del>							+   <sup> </sup>	
	N5200PV01	Application completion and submittal	09-Dec-13*	13-Dec-13								1	
	Federal		09-Dec-13	13-Dec-13								1	
	N5200FE01	Application completion and submittal	09-Dec-13*	13-Dec-13								1   '	
		Infastructure Improvements)	09-Sep-13	10-Dec-13								1	
	Municipal		09-Sep-13	10-Dec-13									. [/
	N5800MU01	Application completion and submittal	09-Sep-13*	13-Sep-13								1	
	N5800MU02	Application in progress	16-Sep-13	10-Dec-13								1   '	
	N5800MU03	Permit Issued		10-Dec-13								1	
	Provincial		09-Sep-13	10-Dec-13									
	N5800PV01	Application completion and submittal	09-Sep-13*	13-Sep-13									
	N5800PV02	Application in progress	16-Sep-13	10-Dec-13								1   '	
	N5800PV03	Permit Issued		10-Dec-13								1	
	Federal		09-Sep-13	10-Dec-13								1	
	N5800FE01	Application completion and submittal	09-Sep-13*	13-Sep-13								1	
	N5800FE02	Application in progress	16-Sep-13	10-Dec-13								ı'	
	N5800FE03	Permit Issued		10-Dec-13								1	
	62000 Permits (NS &	NF Landfall HDD)	04-Nov-13	08-Nov-13								1	
	Municipal		04-Nov-13	08-Nov-13								1	
	N6200MU01	Application completion and submittal	04-Nov-13*	08-Nov-13								1	
	Provincial		04-Nov-13	08-Nov-13								ı'	
	N6200PV01	Application completion and submittal	04-Nov-13*	08-Nov-13								1	
	Federal		04-Nov-13	08-Nov-13								1	
	N6200FE01	Application completion and submittal	04-Nov-13*	08-Nov-13								1	
	Permits Planning		08-Apr-13	26-Apr-13					▼ 26-Apr-13	, Permits F	Planning	1	
	N9300PP01	Implementation of Control Processes	08-Apr-13*	12-Apr-13				📕 İm	lementation	of Control	Processe	s	
	N9300PP02	Input from EA Decision	15-Apr-13	19-Apr-13				┊│╼₿	Input from E	A Decision	1	1	
	N9300PP03	Identification of Permit Requirements	22-Apr-13	26-Apr-13					Identificat	ion of Pern	nit Requir	emer	nt
Α	borginal Relations		11-Jun-12 A	01-Oct-13									f
	N9300AB10	MOU Agreement with ANSMC/KMKNO	11-Jun-12 A	15-Aug-13	!		: II			╒╫┊╫┼╼═			4
	N9300SR02	Open Houses for for NS Mi'kmaq	28-Jan-13 A	13-Feb-13 A								1	
	N9300AB20	Benefits Agreement with ANSMC/KMKNO	01-Mar-13*	01-Oct-13									ŧ
	N9300SR03	Open Houses for Qalipu	02-Apr-13*	30-Apr-13					📕 Open H	ouses for (	Qalipu	1   '	
0	ther Stakeholder Re	lations	28-Jan-13 A	01-Oct-13		<b>•</b>					+++++++++++++++++++++++++++++++++++++++		Ť
	2013 - Stakeholder C	communication Activities	28-Jan-13 A	01-Oct-13		<b>V</b>					+++++++++++++++++++++++++++++++++++++++		t
	N9300SR01	Open Houses for Public	28-Jan-13 A	13-Feb-13 A									
	N9300SR07	Other Special Interest Groups (SIG)	04-Feb-13 A	01-Oct-13									1
<b>-</b> P	Primary Baseline	Critical Remaining Work V Summary		MIP	20	)13 Detail Sched	ule		<u> </u>		_		
	Actual Work	♦ Baseline Milestone			-0						$\geq F$	m	1
	Remaining Work	◆ Milestone				Page 44 of 50						vfoun	1

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		+	-13, Federal		
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				🔫 13-De	ation comp c-13, Fede
	<b>↓</b>			10-Dec	ation comp -13, 58000 -13, Munic
		ication comple	tion and sub	mittal	
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		ication comple	tion and sub	mittal	-13, Provin
				L Permit	tion in proc Issued -13, Feder
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			₩ 08-Nov	Permit 13, 62000 Pe 13, Municipa tion completio 13, Provincia	ermits (NS I on and subr
				tion completio 13, Federal	on and sub
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		▼ 01-Oct-13,	Aborginal Re	elations	
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		Benefits A	preement with	h ANSMC/KM	IKNO
				holder Relatio	
!		Other Spec	cial Interest G	roups (SIG)	

)	Activity Name	Start	Finish									2013		
				Jan	Feb	Mar	Apr		May		Jun		Jul	
N9300SR04	Set up Comm Liaison Committee - NS	04-Mar-13*	02-Apr-13				Set u	p Com	m Liaisc	nÇqu	mittee	-NS		
N9300SR05	Set up Comm Liaison Committee - NL 1 and 2	28-Jun-13*	30-Aug-13										<b>-</b>	Ŧ
N9300SR06	Comercial Fishers SIG Set Up	28-Jun-13*	30-Aug-13										<b>-</b>	▰
Post EA Enivronme	ntal Monitoring Program	31-May-13	12-Jul-13							╽║┯╫┾			12	Jul 1:
N9300EM01	Planning of Post EA Environmental Monitoring	31-May-13	12-Jul-13										Plar	nning
Environmental Prog	ram 14001	31-Jan-13 A	02-Jul-13					╺╢───	_	╉┊╋┿		<b>-</b> 02	Plar Jul-1	3, Er
N9300EP01	Recruitment to Resource - Environment Program 14001	31-Jan-13 A	06-Feb-13 A											,
N9300EP02	Design Environmental Program 14001	07-Feb-13 A	19-Apr-13					Desi	gn Envir	onmen	tal Prc	ogram 1	4001	,
N9300EP03	Implement Environmental Program 14001	22-Apr-13	02-Jul-13				:    C	-		▋		📕 Im	pleme	entE
Environmental Stud	ies	02-Apr-12 A	21-Oct-13		H		<u></u>		<u></u>					
Env Studies 2011-2	012	· · · ·	30-Nov-12 A	2 A, Env Stu	dies 2011-2012									
N9300ES01	Avifauna Study (E11-06) Stantec Consulting		30-Nov-12 A											
N9300ES02	Environmental Marine Study (E11-12) Stantec	· ·	30-Nov-12 A											
N9300ES03	Airborne Bathymetric Survey (E11-01) Nalcor	· ·	30-Nov-12 A											
Env Studies 2012-2		11-Jun-12 A			·		<u></u>		<u></u>	<u></u>		<u></u>	╧┿╾┿╪	<u></u>
NES280	Conduct, Document, Approve, Close Study - Avifauna-Passerine											- i		
N9300ES05	EA - Support Consultant (E11-26) Stantec Consulting	· · ·	31-Dec-12 A										Conc	duct,
NES310	Conduct, Document, Approve, Close Study - Environmental Pred													
			-				-					Conduc		
NES290	Conduct, Document, Approve, Close Study - Pine Martin SNAG		30-Apr-13		· • • • • • • • • • • • • • • • • •				Conduct	- H H - I -				
NES350	Conduct, Document, Approve, Close Study - EA Translation Serv	· · · · · · · · · · · · · · · · · · ·	11-Apr-13					onduct	t, Þocum	ient, Ap	prove	, Close	Study	/- EA
NES330	Conduct, Document, Approve, Close Study - Cultural Resource T		21-Oct-13						_	;	=		<b>+</b> #	
NES360	Conduct, Document, Approve, Close Study - Rare Flora surveys	29-Apr-13*	18-Oct-13								-		+++	
NES370	Conduct, Document, Approve, Close Study - Wetland Delineation		18-Oct-13							1	_	-	+++	
NES380	Conduct, Document, Approve, Close Study - MEKs ? Grounding	· ·	18-Oct-13											
NES430	Conduct, Document, Approve, Close Study - Commerical Fisher	y Baseli 29-Apr-13*	18-Oct-13								_			
NES340	Conduct, Document, Approve, Close Study - Model Maintenance	· ·	18-Sep-13					-		╉╤╋┲		<b></b>	<b></b>	
NES320	Conduct, Document, Approve, Close Study - Fresh Water Fish and	nd Habit 03-Jul-13*	08-Oct-13											
94000 Land Acqui	sition	16-Jul-12 A	05-Nov-13										11	
Land Acquisition Pla	anning and Support	16-Jul-12 A	08-Jan-13 A	08-Ja	an-13 A, Land Ad	uisition F	lanning	and Śu	pport					
Land Admin / Track		16-Jul-12 A	08-Jan-13 A	🗕 🗸 08-Ja	an-13 A, Land Ad	nin / Trac	king Sys	.em						·
LPS30	Develop Requirements	16-Jul-12 A	13-Aug-12 A											
LPS40	NSPI IT configure external access		29-Oct-12 A									į		
LPS60	Complete final updates	· · · ·	08-Jan-13 A											
LPS50	Implementation and live system		07-Jan-13 A											
Land Acquisition A			31-Dec-12 A	31-Dec-1	12 A, Land Acqui	ition Agei		· - ·¦					· -    -	
LPS01	Land Acquisition Agency & Support (E12-48) Altus Group		31-Dec-12 A			-								
			05-Nov-13											
Securing Access to	HS Land +/- 200 kV HVDC Overhead transmission line from PA to WB Conv								_				╧╧┷┿	
L130020	Survey of property owners		11-Nov-12 A			<b>-</b>	<u></u>						· -    -	r
L130000	Receive ROW / line from Engineering		10-Oct-12 A	l -										
L130010	Identify All Property Owners		07-Nov-12 A					-					$\square$	
L130081	Negotiate Options with Property owners	07-Jan-13 A	· · · · · · · · · · · · · · · · · · ·				<u></u>	-			-		+++	
L130030	Identify high risk owners for action	07-Jan-13 A	-				┯┛║╽╘┻╡	— ļde	entify hig	h risk c	wners	for acti	on	
L130035	Recevie agreement to Survey and Flag from private owners	15-Jul-13*	16-Jul-13										₽ Re	ecev
L130095	Receive Confirmation of Agreements with NSPI on WB and PA fr	rom Legal 29-Jul-13	29-Jul-13										14	
Primary Baseline	Critical Remaining Work		MLP	2013 Det	ail Schedule	;						_		
	A Baseline Milestone									1		2 F I	found	PI
🗖 Actual Work 🛛 🔷				Page 45										

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							14001	21	-Oct-13, Env	ronmental S	udies
		_					Close Stur			Studies 2012	1
P		a	ю,	CI	DS	e St		ronm	ental Predic	ive Modeling	
		tic	pn	Se	rvi	ces	(If Require	Co Cor	nduct, Docun	ment, Approv nent, Approve	, Close Stu
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									▼ 05-Nov-*	3, Securing	Access to N
		-					7 27-Sep-	13, 1	3000 - X200	01/2 - +/- 200	kV HVDC
									- - - - - - -	operty owner	\$
		ne 20	nt		- 1	lt			n private owr with NSPI on	WB and PA	rom Legal

/ ID		Activity Name	Start	Finish													2013			_
					┤┍	Jan	Feb		Mar		Apr		May		J	Jun		Jul		L
	L130092	Confirm Private Owners ROW Options for Legal Exercise for tree cle		27-Sep-13									-							
		rounding line from Woodbine Converter Station to Big Loraine	22-Feb-13	05-Nov-13											$\square$				Т	I
	L142020	Engineering Identifies land interests required	22-Feb-13	25-Mar-13	_		┣►_		╏┌╡	– Ęn			entifies	II (			require	əd		
	L142030	Identify Property Owners	26-Mar-13	10-Apr-13					<b>└╋┝</b>		- Ide	ertify	Property		- 8 - 1					4.
	L142040	Prepare and negotiate Letters of Consent	11-Apr-13	01-May-13	_					<u>له</u>			Prepar	ean	d neg	jotiat	e Lett	ers of	i Ço	hε
	L142050	Survey Property and identify ROW	06-Jun-13	08-Jul-13	_								÷г	3    E			1	' Su	rvey	P
	L142060	Prepare and negotiate Option - Grounding Line NS	09-Jul-13	04-Nov-13	_										╫─	+			+	Ħ
	L142070	Confirm ROW for Legal Exercise of Easement/Fee Simple	05-Nov-13	05-Nov-13																ľ
		round line from Anchor to Transition Compound	29-May-13	09-Sep-13							+									
	L6171980	Engineering Define Property Confirm with NSPI	29-May-13	06-Sep-13										- <b>F</b> 7	<b>#</b>		1		+	Ħ
	L6171990	Confirm for Legal to Negotiate with NSPI	09-Sep-13	09-Sep-13						12 22			- Conn				hatotic	on of		
		onnect 345 kV Substation at Woodbine to Converter Station	22-Feb-13	25-Feb-13														ла	100	ľ
	L2310020	Engineering Define property Confirm NSPI Property	22-Feb-13*	22-Feb-13	┤┟	<u>ب</u>					- i		Confirm			roper	ty			l
	L2310040	Confirm for Legal to Negotiate with NSPI	25-Feb-13	25-Feb-13	<b>ب</b> تا 	7		l c	onfirm	for Le	gal to I	Negoti	atę with		<u>기</u>					
		tension of 345 kV Substation at Woodbine	05-Nov-12 A	· · ·						-			-		$\Pi$	$\square$			Т	
	L2320079	Engineering Define property Confirm NSPI Property		20-Nov-12 A	_	۹					╉			<b>_</b>		+	<u> :</u>	—	+	H
	L2320080	Confirm for Legal to Negotiate with NSPI	03-Sep-13*	03-Sep-13		D A 40000					Noodh		anivarta							ß
		200 kV HVDC Woodbine Converter Station		06-Dec-12 A	_	Z A, 42000 -	SALINZ	- +/- 2	JUKVF	IVDC	woodd		onverte	r sta	aon					l
	L42000090	Engineering Define property Confirm NSPI Property		05-Dec-12 A		<u>.</u>		·			<b> </b>									l
	L42000110	Confirm for Legal to Negotiate with NSPI		06-Dec-12 A	4															l
		verhead to Underground Transition Compound at Point Aconi		05-Dec-12 A	_	2 A, 52000 - 7	UINS	- Overr	nead to	Unde	groun	id i rar	nsition C	omp	ound	Jarr		COUL		
	L5200170	Confirm for Legal to Negotiate with NSPI		07-Nov-12 A	₋∣┌╹															ľ
	L5200150	Engineering Define property Confirm NSPI Property		05-Dec-12 A			Ι.								1.					ľ.
		verhead to Underground Transition Compound at Woodbine		07-Nov-12 A	00	- 702NS - Ove	rnead		ergrour		nsition	uom	bound a		odbir	1e				l
	L5201180	Engineering Define property Confirm NSPI Property		06-Nov-12 A																l
	L5201200	Confirm for Legal to Negotiate with NSPI		07-Nov-12 A			<u>_</u> ]													ß
	61000 - NS HDD La			07-Nov-12 A	-	NS HDD Lan	diall													ľ
	L6210290	Engineering Define property Confirm NSPI Property		07-Nov-12 A	┤┍	ė į											1			ß
	L6210310	Confirm for Legal to Negotiate with NSPI	05-Nov-12 A	06-Nov-12 A	4	•														l
	61000 - NS Landfal	ll Anchor		07-Nov-12 A	_	NS Landfall	Anchor													ľ
	L6171320	Engineering Define property Confirm NSPI Property		07-Nov-12 A																ľ
	L6171345	Confirm for Legal to Negotiate with NSPI		06-Nov-12 A	4															l
	32000 - 901NS - Gr	ounding Site Nova Scotia	05-Nov-12 A										-		T				<b>7</b> <sup>2</sup>	ľ
	L3200220	Identify Property Owner - Crown Land		07-Nov-12 A		<u>.</u>														l
	L3200230	Prepare and negotiate Access Agreement with Crown for Eng Purpo								P	repare	e and r	negotiat	e Ac	cess :	Agre	emen	t with	¢rc	M
	L3200210	Env and Eng Identifies Big Lorraine as Grounding Site		11-Jan-13 A		<b></b>			╢║											
	L3200270	Prepare and negotiate ROW Option with Crown	04-Feb-13 A	21-Jun-13										<del></del>	╇	╇	╞	—	╞	H
	L3200050	Indentify Owners		12-Feb-13 A	_															ß
	L3200250	Confirm in Principle with DNR	11-Feb-13 A	15-Feb-13 A																ľ
	L3200060	Negotiate Letters of Consent for access, study	22-Feb-13 A	20-Mar-13			►			Nego	tiate L	etters	of Con	sent	for a	cces	s, stuc	y		ľ
	L3200040	Engineering Consultant to Identify Access Route	02-Apr-13	18-Jun-13					┡┻┥═━━		-			╋	╉	<b>─</b>   F	Engine	əerinç	j Ço	h
	L3200260	Survey G Site and identify ROW	23-May-13	21-Jun-13								-	<u> </u>	-	╇	▰	Surve	ey G 🕄	Ste	þ
	L3200070	Survey of Access Route Properties	23-May-13	21-Jun-13							╘╼╧						\$µrve	∋y of ∶	Accr	X
	L3200080	Negotiate ROW options with private land owners	24-Jun-13	22-Jul-13									¥		╈				┛ ヽ	łŧ
	L3200280	Notify legal Crown Access is granted	24-Jun-13	24-Jun-13												-   I	1		Ŀ	
	L3200090	Notify Legal to Exercise ROW options with Private Land Owners	23-Jul-13	23-Jul-13											╘	1			1	Ŵ
	Primary Baseline	Critical Remaining Work		MLP	20	013 Detail	Sch	edule	Э					1			_			-
	Actual Work $\diamondsuit$	♦ Baseline Milestone														2	۱F	m	۱F	د
	Remaining Work ♦	◆ Milestone				Page 46 of 5	50								Γ (			wfour	1	1

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ty ID		Activity Name	Start	Finish							2013
ly ID			Otari		Jan	Feb	Mar	Apr	May	Jun	Jul
	Land Access Agreem	nent with NSPI on 7015 and Others (Pinch Points)	22-Feb-	13 A 21-Jun-13							21-Jun-13, Lai
	LNSPI010	Receive ROW Design from NSPI Engineering	22-Feb-	13 28-Feb-13			Receive R	OW Desig	from NSPI E	Engineering	
	LNSPI020	Negotiate ROW agreements with Private Owners - Pinch Point #*	1 L-701 01-Mar-	13 A 11-Jun-13	▶	i					egotiate ROW a
	LNSPI022	Negotiate ROW agreements with Private Owners - Pinch Point #2	2 Villa 01-Mar-	13 A 11-Jun-13	▶					<u>- H</u>	gotiate ROW a
	LNSPI024	Negotiate ROW agreements with Private Owners - Pinch Point #3	3 01-Mar-	13 A 11-Jun-13							egotiate ROW a
	LNSPI030	Confirm Private Owners ROW agreements to Legal	12-Jun-	3 21-Jun-13							Confirm Priv
	Securing Access to N		07-Jan-	3 A 30-Oct-13				:			
	NL HDD Landfall		01-Aug-	13 18-Oct-13							
	L6220400	Marine Engineering Identifies Sites	01-Aug-	13 08-Aug-13			• • • • • • • • • • • • • •				
	L6220410	Identify Property Owner	09-Aug-	13 12-Aug-13							
	L6220420	Prepare and negotiate Letter of Consent	13-Aug-						⊑		
	L6220440	Survey Private Property and set Boundaries	27-Aug-								
	L6220450	Prepare and negotiate Option	18-Sep-								
	L6220460	Confirm ROW for Legal Exercise	17-Oct-				• • • • • • • • • • • • • • • • • • • •			-	- [; []
	NL Landfall Anchor		05-Feb-								
	L617200	Engineering Define property		13 A 15-Aug-13							
	L617210	Negotiate with Crown / Municipality	16-Aug-								
	L617220	Confirm ROW for Legal Exercise	16-Sep-		-						
		from Anchor to Transition Compound		3 A 21-Aug-13							
	L617240	Identify Property Owners (Crown)		3 A 25-Jan-13 /							
	L617240										
		Survey Property and identify ROW	23-May-		_						Survey Pr
	L617270	Prepare and negotiate Easement	20-Jun-'		_						
	L617230	Marine Engineering Identifies land interests required	04-Jul-1				<b></b>				
	L617250	Prepare and negotiate Letters of Consent	09-Aug-		_				∶ '*		e and negotiate
	L617280	Confirm ROW for Legal Exercise	21-Aug-	-							
		ransmission Line from the Granite Canal Switchyard to the Botto									7-Jun-13, Priva
	Private Properties		07-Jan-′								
	L110031	Receive ROW / line from Engineering		3 A 12-Jun-13			<b>⊢ '&gt;</b>			Red	ceive ROW / li
	L110050	Confirm (If any) Property Owners on this line / Crown Line	13-Jun-								onfirm (If any) F
	L110010	Notify (If any) ROW for Legal Exercise	17-Jun-′			_				N	lotify (If any) R
	Crown Properties			13 A 10-Sep-13							
	L110020	Identify Crown Land Interests		13 A 09-Sep-13	_			-			4:
	L110030	Exercise requests for Interests	01-Mar-	13 A 09-Sep-13							
	L110035	Recieve Interests from Crown		09-Sep-13	_						
	L110040	Confirm ROW with Legal	10-Sep-	· ·							
	Municipal Issues		28-Jun-								(
	L1100100	Identify Municipal Issues (Interdepartment Land Use Committee	Process) 28-Jun-	3 26-Jul-13						╞┊┥─────	!
	L1100110	Negotiate Municipal Rights	29-Jul-1	3 23-Oct-13						│┊│ └ <b>╾</b> _	
	L1100120	Confirm ROW for Legal Exercise	24-Oct-7	3 24-Oct-13							
	Crossings		13-Jun-′	3 30-Oct-13							
	L1100630	Identify Crossing - TL in NL	13-Jun-	3 09-Sep-13				:  L			
	L1100640	Negotiate Rights	10-Sep-	13 29-Oct-13							<b>└►</b>
	L1100650	Confirm ROW for Legal Exercise	30-Oct-2	3 30-Oct-13							
	E00502 - Grounding I	line from Bottom Brook Converter Station to Site NL	11-Feb-	13 A 09-Sep-13							
	Private Properties		11-Feb-	13 A 02-Aug-13				1			
	L1410590	Identify Property Owners		13 A 03-Apr-13			│ ,►_		Identify Prope	enty Owners	
	Primary Baseline	Critical Remaining Work V Summary			P 2013 Detail	Schedul				17.1	<u></u>
	-	Critical Remaining Work      Summary     Summary     Saseline Milestone			ZUIJ Delall	Juneuuli					Eme
	Actual Work Remaining Work	Baseline Milestone     Milestone			Page 47 of 5	50					Newfound a

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/ ID	k Project	Activity Name	Start	Finish							2013	
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	L1410580	Receive ROW / line from Engineering	22-Feb-13 A	28-Mar-13						from Engine		<u> </u>
	L1410600	Identify high risk owners for action	25-Feb-13 A	04-Apr-13				· .			wners for actior	n
	L1410610	Negotiate Letter of Consent for Surveys with Property Owners	04-Apr-13	15-May-13							iate Letter of Co	
	L1410620	Negotiate Letter of Consent for Geotech	04-Apr-13	15-May-13							iate Letter of Co	
	L1410630	Survey Private Property and set Boundaries	23-May-13	04-Jul-13								- 4
	L1410640	Negotiate Options with Property Owners	05-Jul-13	01-Aug-13				1				
	L1410650	Confirm ROW for Legal Exercise	02-Aug-13	02-Aug-13								
	Crown Properties		02-Apr-13	09-Sep-13	;							
	L1410660	Identify Interests	02-Apr-13	22-Aug-13			╞╴			1		
	L1410670	Exercise requests for Interests	02-Apr-13	06-Sep-13								
	L1410675	Recieve Interests from Crown		06-Sep-13				1				
	L1410680	Confirm ROW for Legal Exercise	09-Sep-13	09-Sep-13								
	Municipal Issues		02-Apr-13	23-Aug-13								
	L1410690	Identify Municipal Issues (Interdepartment Land Use Committee P		28-May-13					- i		Municipal Issue	
	L1410700	Negotiate Municipal Rights	29-May-13	22-Aug-13							Widnicipal 1350	
	L1410710	Confirm ROW for Legal Exercise	23-Aug-13	23-Aug-13				1				
	Crossings		02-Apr-13	23-Aug-13						1		
	L1410720	Identify Crossing - TL in NL	02-Apr-13	28-May-13							Crøssing - TL i	in NI
	L1410730	Negotiate Rights	29-May-13	22-Aug-13				1			Clossing - TL I	111 19
	L1410740	Confirm ROW for Legal Exercise	23-Aug-13	23-Aug-13								
		witchyard at Granite Canal	07-Jan-13 A	-	· · · · · · · · · · · · · · · · · · ·							
	L2110070	Identify Property	07-Jan-13 A				ldontii					
	L2110070	Survey Private Property and set Boundaries	23-May-13*	24-Jun-13				y Propert	у 			
	L2110090	Negotiate options with Crown	25-Jun-13	19-Sep-13						Ē	Şurvey Priv	vate
	L2110100	Confirm ROW for Legal Exercise	20-Sep-13	20-Sep-13								
		hyard at Bottom Brook	07-Jan-13 A	16-Sep-13								
	L2200070	Identify Property	07-Jan-13 A	· · · · · · · · · · · · · · · · · · ·			ldontii	Droport				
	L2200075	Survey Property	23-May-13*	18-Jul-13				y Propert	y			
	L2200073	Negotiate option with NLH	19-Jul-13	13-Sep-13				1				Surv
	L2200090	Negotiate option with Nem	19-Jul-13	13-Sep-13								- 1
	L2200090	Confirm ROW for Legal Exercise	16-Sep-13	16-Sep-13								
	901NL - Grounding Sit		04-Feb-13 A	· · · · · · · · · · · · · · · · · · ·						1	12-	-Jul
	L3100070	Engineering Identifies Site	04-Feb-13 A				Engin		entifies Site			}
	L3100090	Prepare and negotiate Letter of Consent	15-Feb-13 A							egotiate Lette		
	L3100080	Identify Property Owner	15-Mar-13 A						perty Owne		Consent	
	L3100110	Survey Private Property and set Boundaries	23-May-13 A						perty Owne			Drok
	L3100120	Prepare and negotiate Option	13-Jun-13	11-Jul-13							Survey Private F	
	L3100130	Confirm ROW for Legal Exercise	12-Jul-13	12-Jul-13								epare
		DC Bottom Brook Converter Station	22-Feb-13	12-501-13				1			· Cor	onfiri
	L4100010	Identify Property	22-Feb-13	21-Mar-13								
	L4100010	Negotiate Letters of Consent for Survey	22-Mar-13*	22-Apr-13				entify Pro				
	L4100020	Survey Private Property and set Boundaries	23-May-13*	04-Jul-13				L			onsent for Surve	
	L4100030	Negotiate option with NLH	05-Jul-13	09-Sep-13							Survey	/ Pr
	L4100040			· ·								- 1
		Negotiate Option with Crown	05-Jul-13	09-Sep-13								
	L4100060	Confirm ROW for Legal Exercise	10-Sep-13	10-Sep-13				1		1		1
_	/01NL - Overnead to (	Jnderground Transition Compound at Cape Ray	22-Feb-13	12-Aug-13				1				
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	L5100055	Marine Engineering Define property	22-Feb-13	21-Mar-13			►		Marine Engin	eering Define	property				
	L5100060	Negotiate Letters of Consent for Survey	22-Mar-13	15-Apr-13	1	1		¦ <b>⊳</b>	Ne	gotiate Letter	s of Consent	for Survey			
	L5100065	Survey Property and Identify ROW	01-May-13*	29-May-13					4		Survey Pro	perty and lo	Jentify F		
	L5100080	Identify and negotiate with Private Owners	30-May-13	09-Aug-13						•	-		╤╤		
	L5100090	Identify and negotiate with Crown	30-May-13	09-Aug-13						•	-		╤╪╋╴		
	L5100100	Identify and negotiate with Municipality	30-May-13	09-Aug-13											
	L5100110	Confirm ROW for Legal Exercise	12-Aug-13	12-Aug-13								- +			
	Improvement of Roa	ad Infrastructure (e.g. bridges)	22-Feb-13	15-Jul-13			<b>•</b>					15	-Jul-13,		
	L5800070	Engineering Define property	22-Feb-13*	10-Apr-13			►	:	Engir	neering Defin	eproperty				
	L5800080	Identify and negotiate with Private Owners	11-Apr-13	12-Jul-13					▶		1	Iden	ntify and		
	L5800090	Identify and negotiate with Crown	11-Apr-13	12-Jul-13					▶			Iden	ntify and		
	L5800100	Identify and negotiate with Municipality	11-Apr-13	12-Jul-13					┝┥────		1		ntify and		
	L5800110	Confirm ROW for Legal Exercise	12-Jul-13	15-Jul-13								🖕 🛛 Co	onfirm F		
	X20005/6 - +/- 200 k	/ HVDC Overhead transmission line from Bottom Brook to Cape Ray	22-Feb-13	16-Sep-13			-				1				
	Private Properties		22-Feb-13	16-Sep-13			-	-	1		1		-		
	L1200580	Receive ROW / line from Engineering	22-Feb-13	08-Apr-13					Recei	ve ROW/lin	e from Engin	eerina			
	L1200590	Identify Property Owners	09-Apr-13	29-Apr-13		 		-		<u></u>	roperty Owne	- 4 7			
	L1200610	Negotiate Letter of Consent for Surveys with Property Owners	30-Apr-13	28-May-13					<b>→</b>			Letter of Con	usent fo		
	L1200620	Negotiate Letter of Consent for Geotech	30-Apr-13	28-May-13								Letter of Cor			
	L1200630	Survey Private Property and set Boundaries	29-May-13	10-Jul-13							Tregoliate		ev Priv		
	L1200600	Identify high risk owners for action	29-May-13	30-May-13		-						gh risk owne	11		
	L1200640	Negotiate Options with Property Owners	11-Jul-13	13-Sep-13									13 101		
	L1200650	Confirm ROW for Legal Exercise	16-Sep-13	16-Sep-13								-			
	Crown Properties	-	09-Apr-13	13-Sep-13							1				
	L1200660	Exercise Requests for Interests	09-Apr-13	13-Sep-13						1	1	i 1			
	L1200655	Identify Crown Land Interests	•	13-Sep-13						1	1	1			
	L1200655	Recieve Interests from Crown	09-Apr-13	13-Sep-13											
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	L1200680	Confirm ROW for Legal Exercise		13-Sep-13											
	Municipal Issues		09-Apr-13	16-Aug-13							1				
	L1200690	Identify Municiple Issues (Interdepartment Land Use Committee)	09-Apr-13	03-Jul-13						1		Identify	Munic		
	L1200700	Negotiate Municipal Rights	04-Jul-13	15-Aug-13							╞				
	L1200710	Confirm ROW for Legal Exercise	16-Aug-13	16-Aug-13											
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	L1200720	Identify Crossing - TL in NL	09-Apr-13	03-Jul-13				L			;	Identify	Cross		
	L1200730	Negotiate Rights	04-Jul-13	15-Aug-13									╞		
	L1200740	Confirm ROW for Legal Exercise	16-Aug-13	16-Aug-13						   	1 1 				
90	500 Other NLH S	System Upgrades	31-Aug-12 A	21-Aug-13							1				
	Engineering (TL201,	Bay D'Espoir, Upper Salmon)	31-Aug-12 A	16-Aug-13											
	TL201 (Avalon)		31-Aug-12 A	14-Aug-13	1			1	1	1	1	1			
	E9050AV10	Requirements and Design and DG2 Estimates	31-Aug-12 A												
	E9050AV20	Detailed Design and DG3 Estimates	04-Sep-12 A	14-Aug-13					-	1	1		<u> </u>		
	Bay D'Espoir Line T	erminal Swap	31-Aug-12 A	16-Aug-13	!			!							
	E9050BD10	Requirements and Design and DG2 Estimates	31-Aug-12 A		s										
	E9050BD20	Detailed Design and DG3 Estimates	04-Sep-12 A	16-Aug-13	1			1		1	1	1	-		
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e Issue	s (Interdepa	tment Land L	lse Committe	e)	
	tiate Municip				
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	ug-13, Cross	U U			
g - TL ir	n NL				
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21	-Aug-13, 905	500 Other NL	H System Up	grades	
<b>T</b> 16-A	ug-13, Engin	eering (TL20	1, Bay D'Esp	oir, Upper Sa	lmon)
14-Au	ug-13, TL201	(Avalon)			
Detai	led Design a	nd DG3 Estin	nates		
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E9050US10	Requirements and Design and DG2 Estimates	31-Aug-12 A					1						1   						
E9050US20	Detailed Design and DG3 Estimates	04-Sep-12 A	13-Aug-13	1		1	1	1	1	1	1		iled Design a						
Procurement (Mate	erials & Fabrication)	13-Aug-13	20-Aug-13										Aug-13, Pro		1	brication)			
Procurement - TL	201 (Avalon)	14-Aug-13	14-Aug-13			1	, 1 1					🔰 14-A	ug-13, Procu	rement - TL2	01 (Avalon)				
P9050AV10	Materials and Fab (placeholder)		14-Aug-13			1						A Mate	rials and Fat	(placeholde	er)				
Procurement - Ba	y D'Espoir Line Terminal Swap	20-Aug-13	20-Aug-13			1 1 1	- 1 1					<b>¥</b> ▼ 20	Aug-13, Pro	curement - E	Bay D'Espoir	Line Termina	al Sw		
P9050BD10	Materials and Fab (placeholder)		20-Aug-13			L	     			!		🛃 м	aterials and F	ab (placeho	der)				
Procurement - Up	oper Salmon Breaker Addition	13-Aug-13	13-Aug-13									-13-A	ug-13, Procur	ement - Upp	er Salmon Bi	reaker Additi	io'n		
P9050US10	Materials and Fab (placeholder)		13-Aug-13			1	1 1 1					Mate	erials and Fat	) (placeholde	er)				
Construction		15-Aug-13	21-Aug-13									2	1 <mark>-Aug-13, Co</mark>	nstruction					
Construction - TL	.201 (Avalon)	16-Aug-13	16-Aug-13				   					▼ 16-/	Aug-13, Cons	truction - TL	201 (Avalon)				
S9050AV10	Constuction of TL201 (Avalon)		16-Aug-13			L	     			!		🖍 Co	nstuction of	L201 (Avalo	ν'n)				
Construction - Ba	ay D'Espoir Line Terminal Swap	21-Aug-13	21-Aug-13									<b>1 1 2 1</b>	1 - Aug-13, Co	nstruction - I	Bay D'Espoir	Line Termina	alSw		
S9050BD10	Construction of Bay D'Espoir Line Terminal Swap		21-Aug-13				1 1 1					C C	onstruction o	Bay D'Espo	ir Line Termi	nal Swap			
Construction - Up	oper Salmon Breaker Addition	15-Aug-13	15-Aug-13			1	1					<b>1</b> 5-A	ug-13, Const	ruction - Up	per Salmon B	reaker Addit	ion		
S9050US10	Construction of Upper Salmon Breaker Addition		15-Aug-13										hstruction of	Upper Salm	; on Breaker A	ddition			
Commissioning		16-Aug-13	21-Aug-13			L	! ! !	1		·l		2	1-Aug-13, Co	mmissioning	· • · · · · · · · · · · · · · · · · · ·				
C9050US10	Commissioning Upper Salmon Breaker Addition		16-Aug-13										mmissioning	Upper Salm	on Breaker A	ddition			
C9050AV10	Commissioning TL201 (Avalon)		19-Aug-13									· · ·	dmmissioning						
C9050BD10	Commissioning Bay D'Espoir Line Terminal Swap		21-Aug-13			1	1 1 1						ommissioning	1	1	inal Swap	ł		

 Primary Baseline		Critical Remaining Work
Actual Work	<b>◇</b>	Baseline Milestone
Remaining Work	•	♦ Milestone



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NON-CONFIDENTIAL

1	Requ	est IR-13:
2		
3	With	respect to page 97, line 17:
4		
5	(a)	Who is carrying out due diligence reviews?
6		
7	<b>(b)</b>	What are the terms of reference of the due diligence review team?
8		
9	( <b>c</b> )	Are the members of the due diligence team independent from the project team?
10		
11	Respo	onse IR-13:
12		
13	(a)	Due diligence reviews have been led by internal NSPML employees to date, with the
14		assistance and advice as required from external experts and consultants. Specific
15		expertise is retained or added as required for matters that are the subject of due diligence
16		review.
17		
18	(b)	No single terms of reference has been adopted as no single due diligence review team has
19		been established.
20		
21	(c)	As required, NSPML seeks assistance and advice that is independent from the project
22		team.

#### NON-CONFIDENTIAL

1	Request IR-14:
2	
3	With respect to page 94, line 5, please give the list of external industry experts who have
4	performed cost and schedule reviews.
5	
6	Response IR-14:
7	
8	The following external industry experts have participated in NSPML's work on costs and
9	schedules:
10	
11	• Intertec Motec, IntecSea (Worley Parsons), JP Kenny, Allen MacPhail
12	Parsons Brinkerhoff
13	Gordon Beanlands
14	Gordon Fader
15	Skadden LLP

• Westney Consulting

#### NON-CONFIDENTIAL

Requ	est IR-15:
With	respect to page 137, line 10, please provide:
<b>(a)</b>	a copy of the "summary of findings and project readiness" from the "Independent
	Project Review''; and
<b>(b</b> )	ldentify the review team.
Respo	onse IR-15:
(a)	See the attached reports in Att 1 and Att 2:
	IPR Final Presentation with Schedule
	IPR Summary
(b)	Derek Owen (RDO Consulting Ltd)
	• Over 40 years of Project Management onshore and offshore with Mobil and Exxon
	Mobil.
	• Has conducted and participated in IPR's for Mobil, Exxon Mobil, Husky, Petro
	Canada Projects, Nalcor.
	• Bachelor degree in Mechanical Engineering, Fellow of the Institute of Mechanical
	Engineers and a Chartered Engineer UK, Professional Engineer (Life member
	APENS).
	Robert Reed (Shaw Stone and Webster The Shaw Group INC)
	• Over 40 years' experience in electric power and marine industry.
	• Independent Engineer on Neptune and Hudson (Back to Back) HVDC projects.
	• Conducted hundreds of technical, programmatic and condition assessments of
	nuclear, fossil, hydro and transmission facilities worldwide.
	With (a) (b) Responding (a)

#### NON-CONFIDENTIAL

1	• Bachelor degree in Marine and Electrical Engineering.
2	
3	Colin Campbell (Intertek / Matoc)
4	• Over 35 years' experience in marine operations and management of subsea
5	construction and submarine power cable projects.
6	Master Mariner.
7	• Conducted numerous due diligence exercises for marine power project developers,
8	sponsors and lenders.
9	• Involved in numerous aspects of submarine power cable projects including
10	procurement, EPC contract negotiations, scheduling, contractor management and
11	consenting.

### GATE 2 INDEPENDENT PROJECT REVIEW Maritime Link Project

Derek Owen Colin Campbell Robert Reed October 12, 2012

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- Background
- Functions Reviewed
- IPR Team Overview of Experience
- IPR Objectives Gate 2 / Phase 3
- Summary of Findings Gate 2 Decision Readiness
- Summary of Findings Phase 3 Work Readiness
- IPR Observations and Recommendations
- Recognition
- Interview Schedule / Interviewees

3

# Background

- IPR is part of the phase-gate process.
- Helps ensure decision-makers understand the completeness and issues associated with the Phase 2 deliverables on which they will base their decision.
- IPR Charter defined the Areas of Focus.
- 1 week effort, 3-person team with complementary and relevant backgrounds.
- Primary activities: document reviews, interviews.

*IPR IS: a high-level independent expert assessment* 

*IPR IS NOT: an audit or validation of the work product* 

## **Functions Reviewed**

- Project Execution
- Technical
  - Transmission and Converter Stations
  - Marine
- Procurement / Contracting
- Project Controls
  - Cost
  - Schedule
- Health, Safety, Security
- Environmental / Stakeholders

- Benefits
- Labour Relations
- Insurance
- Project Financing
- Management of Change
- Communications
- Document Management
- Excludes Muskrat Falls, Labrador Transmission Assets and Labrador-Island Link

## **IPR Team Overview of Experience**

- The IPR Team consisted of Project Management, Engineering, Construction & Commissioning experts from Canada, the UK, and the US. With over 100 years of experience to call on.
- Derek Owen
  - Over 40 years of Project Management onshore and offshore with Mobil and Exxon Mobil.
  - Has conducted and participated in IPR's for Mobil, Exxon Mobil, Husky, Petro Canada Projects, Nalcor.
  - Bachelor degree in Mechanical Engineering, Fellow of the Institute of Mechanical Engineers and a Chartered Engineer UK, Professional Engineer (Life member APENS).
- Robert Reed
  - Over 40 years experience in electric power and marine industry.
  - Independent Engineer on Neptune and Hudson (Back to Back) HVDC projects.
  - Conducted hundreds of technical, programmatic and condition assessments of nuclear, fossil, hydro and transmission facilities worldwide.
  - Bachelor degree in Marine and Electrical Engineering.
- Colin Campbell
  - Over 35 years experience in marine operations and management of subsea construction and submarine power cable projects.
  - Master Mariner.
  - Conducted numerous due diligence exercises for marine power project developers, sponsors and lenders.
  - Involved in numerous aspects of submarine power cable projects including procurement, EPC contract
    negotiations, scheduling, contractor management and consenting.

## IPR Objectives – Gate 2 / Phase 3

- Gate 2 Decision Readiness addresses the Project readiness of deliverables required to pass through Gate 2.
- Phase 3 Work Readiness addresses the planning and preparation work required to be completed after Gate 2 and before the start of Phase 3.

### Summary of Findings – Gate 2 Decision Readiness

 Gate 2 Decision Readiness: The quality, quantity and completeness of the work in each project function is a sufficient basis for the Gate 2 decision.

Overall, the project is ready for a Gate 2 Decision, provided the High (A) category recommendations are addressed:

- Complies with applicable best practices;
- *Consistent with the project charter.*

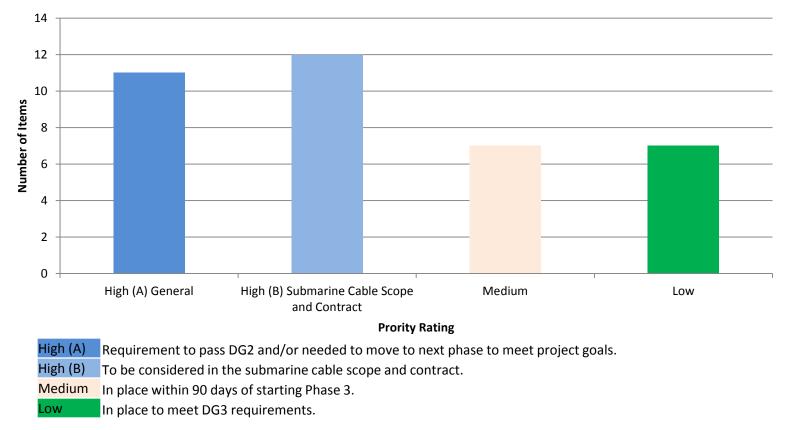
### Summary of Findings – Phase 3 Work Readiness

- The Phase 3 work readiness addresses the planning and preparation work required after Gate 2 to ensure effective execution of Phase 3.
- IPR has identified High (A), High (B), Medium and Low priority recommendations.

The project is in a state of readiness to proceed to the next phase, provided that the priority recommendations proposed by the IPR are addressed.

### **Observations and Recommendations**

### **Priority Distribution**



### \*Note: See provided spreadsheet for further details.

- High (A) General
- Comprises a total of 11 recommendations:
  - Project Execution / Organization (2)
    - Item # 4, 5
  - Project Controls (6)
    - Item # 23, 25, 26, 27, 30, 31
  - Project Financing (2)
    - Item # 33, 34
  - Document Management (1)
    - Item # 42

- High (B) Submarine Cable Scope and Contract
- Comprises a total of 12 recommendations:
  - Documentation (1)
    - Item # 2
  - Procurement and Contracting (2)
    - Item # 21, 22
  - Technical Marine (9)
    - Item # 10, 11, 12, 13, 14, 15, 16, 17, 18

- Medium
- Comprises a total of 7 recommendations:
  - Documentation
    - Item # 1, 3
  - Technical Transmission and Converter Stations
    - Item # 6
  - Technical Marine
    - Item # 9
  - Project Controls
    - Item # 28
  - Project Financing
    - Item # 32
  - Environmental / Stakeholders
    - Item # 35

- Low
- Comprises a total of 7 recommendations:
  - Technical Transmission and Converter Stations
    - Item # 7, 8
  - Technical Marine
    - Item # 19, 20
  - Project Controls
    - Item # 24, 29
  - Interface Management
    - Item # 41

- Corporate Functional Support
  - Impressed with the support that has been provided from the corporate organization while the project team builds its staff.
  - Through this support, high quality work is being performed in key areas.
  - Has allowed the project team to hit the ground running.

- Project Team
  - Outstanding knowledge and understanding of the scope and requirements of a very complex project.
  - Has made excellent progress considering the size of the team.
  - Demonstrated to be a cohesive and effective team and show excellent interpersonal skills.

Maritime Link UARB-Enerco IR-15 Attachment 1 Page 16 of 19

# Recognition

- The IPR Team wishes to thank the ENL ML team for their extraordinary level of cooperation, openness and professionalism that was displayed by all parties and in all interview sessions.
- Provision of documentation was timely and efficient, i.e. FTP site worked extremely well.

# Interview Schedule / Interviewees

• Attached is the IPR interview schedule including list of interviewees.

### ML Project Internal Project Review (IPR) Schedule

Dates	Topics	Duration	Times (NL)	Invitees	Notes
Tuesday AM (Oct 9)	IPR Team Kickoff		8:00 to 9:00	IPR, BS, D McL	
		100	0.001.42.22		
	Project Execution	180 min	9:00 to 12:30		
	Project Overview Presentation				RJ available throughout the
	(include Corporate Engagement)		9:00 to 10:00	GB, BR, BS	day
	Project Financing		10:30 to 11:45	GB, BR	
	Insurance			GB, BR	
	Benefits, Gender Equity, Diversity / Labour Relations			PB, BR	PB may not be available but BR will participate. Follow t Thursday if required
Tuesday PM (Oct 9)	Project Technical				
	Transmission and Construction				
	(30 min overview 90 min Q&A)	120 min	1:00 to 3:00	DB, SC, TH, CS	
	Communications		10:00 to 10:30	JM, BR	
	Daily Report to PM and others	30 min	4:00 to 4:30	IPR, GB	
	IPR Observations consolidation / documentation	90 min	4:30 to 6:00	IPR, D Mcl	
Wednesday AM (Oct 10)	Marine (30 min overview/ 90 min Q & A)(include QMP)	120 min	8:30 - 10:30	PM, AW, HP	
Wednesday Alvi (Oct 10)		120 1111	8.30 - 10.30	FIVI, AVV, TIF	
	Procurement and contracts				
	/Legal	75 min	10:45 to 12:15	AF, MEG	
Wednesday PM (Oct 10)	Environment / Stakeholders	CO min	1:00 to 2:00	KNA	May require a change / to b confirmed
wednesday PM (Oct 10)	Environment / Stakeholders Land Access	60 min	1:00 to 2:00 2:15- 3:00	KM, DM, MEG	confirmed
	Project Controls	90 min	3:15 to 4:45	GB, BS	
				,	
	DG2 Costs and Schedule/ Opex			GB, AF CS, BS	
	Risk, Interfaces, Orientation,				
	Issues lessons, learned			GB, BS	
	Management of Change			GB, BS	
	Daily Report to PM and others	30 min	5:00 to 5:30	GB, IPR, Dan	
	IPR Observations consolidation				
	/ documentation	90 min	5:30 to 7:00	IPR, D McL	
	Follow up discussions as			IPR, Others as	
Thursday AM (Oct 11)	required.	150 min	8:30 - 12:00	required	
	Hatch	45 min	10:00 to 10:45	l Kahn	Ifti Kahn, Number to be confirmed
	Health, Safety, Security (HSS)	45 min	10:45- 11:30	HM	
Thursday PM (Oct 11)	IPR Report Preparation	240 min	12:30 - 5:30	IPR, Dan	

### ML Project Internal Project Review (IPR) Schedule

	Daily Report to PM and others	30 min	5:30 to 6:00	GB, IPR, Dan	
		30 1111	5.50 10 0.00	00, 11 11, 0011	
	IDD Observations consolidation				
5 · · · · · · · · · · · · · · · · · · ·	IPR Observations consolidation	100	0.00 +- 11.00		
Friday AM (Oct 12)	/ documentation / Final Draft	180 min	8:00 to 11:00	IPR, Dan	
		CO min	11.15 to 12.15	GB, DB, KM, PM, CS,	
	Presentation validation to PMT	60 min	11:15 to 12:15	BS, AF, BR, Meg, DM	
Friday DNA (Oct 12)	IDD Final Danast	120 min	1:00 to 3:00	IDD Dam	
Friday PM (Oct 12)	IPR Final Report Review team to ENL President /	120 min	1:00 to 3:00	IPR, Dan	
	PM	90 min	3:00 to 4:30	RJ, GB, BR, IPR,	
	FIVI	30 11111	5.00 10 4.50	NJ, OD, DN, IFN,	
List of Interviewees					
Interviewee	Title				
Richard Janega	President				
Gerry Brennan	Project Manager				
Bill Stapleton	Project Management Office Coor	dinator			
Brian Rendell	VP, Corporate Affairs				
Jeff Myrick	Sr. Communications Advisor				
Don Berringer	Engineering Sr. Technical Special				
Steve Coates	Overland Transmission Crossing I	•			
Timothy Holland	Converter Station, Transition Con	npounds, Grounding S	ites Engineer		
Craig Snelgrove	Construction Team Leader				
Peter Murray	Landfall and Protection Project E	ngineer			
Hamid Poorzargar	Offshore Installation Advisor				
Andrew Webb	Cable Engineer				
Allison Fagan	Cost Specialist				
Allan Fraser	Sr. Procurement Specialist				
Mary Ellen Greenough	Solicitor				
Duncan Morum	Lands Specialist				
Ken Meade	Sr. Manager, Environment				
Marc Macdougall	Environmental Engineer				
Ifti Kahn	Technical Project Manager (Hatcl	n)			
Miles Godfrey	Project/Engagement Manager (H	atch)			
Harris McNamara	Health, Safety and Security Speci				
	,,		1	1	1

1	Documentation		Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
		Out of 56 documents/activities required for DG2, 44 are complete and 12 are in advanced stage of development. However, many of the documents are strategies at this stage, which is appropriate for this DG2 stage. Project will need to develop more detailed plans for the subsequent phase.		In place within 90 days of starting Phase 3.	All documents for DG2 were completed. Strategies for DG 2 will be converted to implementation plans for DG3 as per the Decision Gate process. Documents have been identified and assigned to each team lead. A schedule to complete has been developed and is in progress.
2	Documentation	WBS (Ref. 8002). Coordination between marine EPC contractor and HDD contractor is still to be defined.	High (B)	To be considered in the submarine cable scope and contract.	Contract structures are as follows : 1)One EPC contact for cable design/supply and installation E-11-18 2) One contract for HDD design E-12-51 3)One Contract for HDD construction Interface between HDD designer and cable supplier/installer, and between HDD construction company and cable supplier/installer will be clearly identified in the contracts. Interfaces will be managed according to "Maritime Link Project Technical Interface Management Pan". Dialogue held with Nalcor for Lessons Learned from the test drilling program for 2012. Another lessons learned with Project manager of similar project was conducted. Will continue discussions with Nalcor as project progresses.
3	Documentation	Preliminary Operations Philosophy (Ref. 4004). Current documentation appears not to address fully operations input into engineering and design.	Medium	In place within 90 days of starting Phase 3.	Integrated Operations Committee established with NLH and NSP and documents identified and in development for DG3.

ltem	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
4	Project Organization	The organizational planning for the various stages of execution is a good basis at this time. However, the project have identified gaps in four out of nine key positions, such as marine engineering team lead; project controls team lead; health, safety and security specialist; quality management specialist. In addition, there are several gaps in the individual project teams.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to	Recruitment progress was achieved in key areas. The Marine Lead and Engineer Lead were filled. The Project Controls Lead, the Quality Management specialist were filled. The HR Associate and 2 purchasing associates have been hired. Chief Legal and Regulatory Counsel and Director of Regulatory Affairs have been appointed. Supplementary resources to assist in the permit identification process was added. Recruitment continues in key areas for the next
				meet project goals.	phase of the project per the staffing plan.
5	Project Execution	It is understood that the intent is to release a separate RFP for detailed design and procurement services.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	The RFP was issued, closed in February, proposals received and are being evaluated. Currently negotiating with proponents for an award recommendation.
	1				
6	Technical - Transmission and Converter Stations	30 km of new Right of Way through virgin territory has potential for environmental risk.	Medium	In place within 90 days of starting Phase 3.	In accordance with access information in EA Report, the intent is to have 2 potential access routes for heavy equipment. Work continues to evolve around mapping of travel routes for materials transfer in this 30 KM area. All known environment effects were addressed in the EA report and are currently under evaluation.
7	Technical - Transmission and Converter Stations	It is not evident that revenue metering arrangements are appropriate to support commercial agreements of the project.	Low	In place to meet DG3 requirements.	Will be addressed in ML Detail Design by the Engineering Team in advance of DG3.
8	Technical - Transmission and Converter Stations	Control architecture between converter stations and utility entities is not well defined.	Low		Will be addressed in ML Detail Design by the Engineering Team in advance of DG3.
9	Technical - Marine	50-year design life validation may be difficult to achieve for submarine cable, especially for XLPE insulation.	Medium	In place within 90 days of starting Phase 3.	Proposals received from proponents and under evaluation.
10	Technical - Marine	5 km length of spare submarine cable is a contract deliverable.	High (B)	To be considered in the submarine cable scope and contract.	Requirement to deliver 5 km of spare submarine cable in one single length following completion of offshore campaign will form part of the signed contract.

ltem	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
11	Technical - Marine	Target cable burial depths as currently defined are	High (B)		
		challenging.			Target burial profile has been optimized and
					meets cable protection requirements.
				To be considered in the submarine	Clear burial acceptance criteria will be defined in
				cable scope and contract.	contact with selected proponent.
12	Technical - Marine	Size and mobility of mega ripples represent a challenge to	High (B)		Mega ripples are considered as a factor in
		maintain burial depth during operation.			determining cable burial requirements (cable to
					be buried to a depth to eliminate the effect of
					mega ripples).
				To be considered in the submarine	O&M manual will include a visual survey in those
				cable scope and contract.	areas.
13	Technical - Marine	Analysis of MetOcean data to obtain Spells analysis and	High (B)		Spell analysis and exceedance charts were
		exceedance charts is currently outstanding.			completed.
				To be considered in the submarine	Estimate of weather standby dates were
				cable scope and contract.	completed.
14	Technical - Marine	Rock trenching is a significant risk to program. The ability	High (B)		Rock trenching has been eliminated as a cable
		to trench in the anticipated soil/rock conditions is near the			protection technology.
		upper limit of trenching machinery capabilities.			Cable burial profile has been updated and will
					use the following mitigations:
					1)Micro routing
					2)Potential extension of HDD
				To be considered in the submarine	3)Remedial work by rock dumping/mattresses
				cable scope and contract.	where feasible.
15	Technical - Marine	Actual cable burial performance with proposed burial tools	High (B)		
		may be inferior to nameplate performance.			Performance of proposed methods will form part
					of contract negotiations, and signed contract.
				To be considered in the submarine	Remedial protection works to be agreed upon
10	<b></b>			cable scope and contract.	during contract negotiations.
16	Technical - Marine	Availability of suitable cable installation vessels and burial	High (B)		
		tools may be a schedule risk.			Proponents have committed to primary vessels in
					the RFP.
					Commitment to vessel will be confirmed during
					contract negotiations and form part of the signed
					contract.
				To be considered in the submarine	Cable burial acceptance and potential of multipass procedure will be part of contract
				cable scope and contract.	negotiations as it has schedule and cost impacts.

Item	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
17	Technical - Marine	The current re-evaluation of target cable burial depth,	High (B)		Pack ice impact and cable burial have been
		including criteria to address pack-ice impact, is			optimized through additional studies.
		incomplete.		To be considered in the submarine	New cable burial profile has been created and
				cable scope and contract.	discussed with proponents.
18	Technical - Marine	Given the rapid expansion of the submarine cable	High (B)		During the evaluation process the Cable team
		industry, potential risk of quality issues arising from new			have been reviewing the nominated submarine
		cable production facility.			cable facilities from each of the potential vendors
				To be considered in the submarine	to ensure the facilities are able to meet our
				cable scope and contract.	requirements.
19	Technical - Marine	Proximate sea bed developments may adversely impact	Low		Once the cables are installed, their location will be
		cable integrity.		In place to meet DG3 requirements.	added to nautical charts.
20	Technical - Marine	The marine cable repair contingency plan is currently	Low		
		under development.			Proponents have presented repair methodology
				In place to meet DG3 requirements.	in the RFP process and is under evaluation.
	1	1			
21	Procurement and	Securing of the cable manufacturing window is scheduled	High (B)		
	Contracting	before project sanction date.			The submarine cable contract is schedule to be
					finalized early in 2013. Discussions has confirmed
				To be considered in the submarine	with proponents that manufacturing slot is still
				cable scope and contract.	available to meet the project schedule
22	Procurement and	Cable contract negotiations timeline indicated as two	High (B)		
	Contracting	months seems ambitious.		To be considered in the submarine	Negotiations expect to be completed in Q2 with
				cable scope and contract.	an award recommendation.
	1				
23		Support the project decision to have a risk analysis	High (A)		
		performed by an external consultant to support risk			
	Project Controls	analysis work already performed in house. This ensures		Requirement to pass DG2 and/or	Completed independent Cost and Schedule Risk
		transparency in vulnerabilities and opportunities.		needed to move to next phase to	Assessment
24			1	meet project goals.	
24	Due is at Constants	Good level of consistencies between the cost probability	Low		Mill - start the second level of sectors in
	Project Controls	and schedule probability was observed.		In place to meet DC2 requirements	Will continue the same level of reviews in
25				In place to meet DG3 requirements.	advance of DG3.
25	Project Controls -	It is understood that decommissioning costs are covered	High (A)	Requirement to pass DG2 and/or	
	Cost Estimate	under the Nalcor estimate.		needed to move to next phase to	Confirmed
20		We concurrently the menner is which the cost estimate here	High (A)	meet project goals.	Confirmed
26		We concur with the manner in which the cost estimate has	High (A)		
	Project Controls -	been prepared, i.e. a bottom-up estimate. However,			Validated in Cost and Cab - Jule Disk Assess
	Cost Estimate	current project contingency is lower than expectations for		Requirement to pass DG2 and/or	Validated in Cost and Schedule Risk Assessment
		a typical Gate 2 estimate.		needed to move to next phase to	for P50 Total Cost
				meet project goals.	

ltem	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
27	Project Controls - Cost Estimate	Global risks had been quantified, however cost reduction opportunities had not been explored.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	Validated in Cost and Schedule Risk Assessment for P50 Total Cost. This will be revisited in Phase 3 activities leading to Gate 3.
28	Project Controls - Schedule	Advised that a Level 2 schedule is in place with approximately 1600 activities included. Currently developed in MS Project, with planned conversion to Primavera.	Medium	In place within 90 days of starting Phase 3.	Primavera installed, baselined, fully implemented within the project.
29	Project Controls - Schedule	Experience with primary contractors has shown that their ability to provide adequate scheduling and control the project, including identification of critical path, can be limited.	Low	In place to meet DG3 requirements.	Full project control team in place including planners. Each RFP and contract will include status and schedule update procedures as part of the progress reporting.
30	Project Controls - Schedule	The UARB review and approval is on the critical path and is preceded by the Federal Loan Guarantee.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	Current UARB schedule shows decision to be completed prior to DG3.
31	Project Controls - Schedule	The schedule has the Maritime Link project to be completed by the end of 2016.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	Integrated planning sessions have started with NLH and NSPI and will continue through the life of project.
32	Project Financing	Understood that advanced funding in between Gate 2 and 3 has been identified, which includes an allocation for the submarine cable contract. Any requirements for further expenditures associated with the submarine cable contract will be subject to an additional advanced funding request.	Medium	In place within 90 days of starting Phase 3.	The current approved plan recognizes additional funding may be required in advance of DG3. If required, this will be approved though the existing governance structure and decision process.
33	Project Financing	Rating Agency fee is not included in project estimate (potential for significant cost).	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	Not required
34	Project Financing	There is a potential for the Federal Loan Guarantee finalization to be delayed.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	Federal Loan negotiations in progress and progressing as scheduled. Not required until DG3

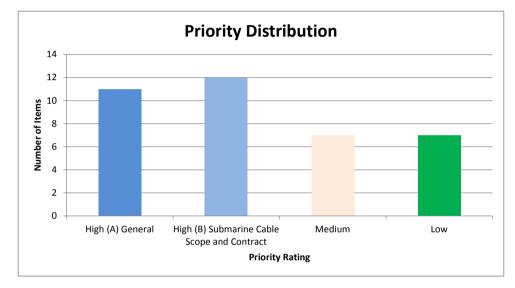
Item	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
35	Environmental / Stakeholders	The project activity relating to the regulatory matters was reviewed and the requirements are well understood, have been addressed, and appear satisfactory. The process for identifying and tracking permits is established and appears	Medium		Identified permits (including approvals, agreeements, etc.) required for commerical financing include: 1) EA Release and 2) Subsea
		appropriate.		In place within 90 days of starting Phase 3.	interests. Both are key deliverables currently being tracked.
36	Regulatory (UARB)	The project activity relating to the regulatory matters was reviewed and the requirements are well understood, have been addressed, and appear satisfactory.	N/A		
37	Benefits	It is understood that the requirement for local engineering (NS or NL) is under discussion with the respective provincial government.	N/A		
38	Labour Relations	The strategy of negotiating with the IBEW for all craft labour for land assets, if successful, will optimize productivity, labour relations, and health and safety.	N/A		
39	Communications	The project activity relating to communication matters was reviewed and the requirements are well understood, have been addressed, and appear satisfactory.	N/A		
40	Project Quality	The project activity relating to project quality matters was reviewed and the requirements are well understood, have been addressed, and appear satisfactory.	N/A		
41	Interface Management	The interface management plan is in place and the interface management role will be a dual function.	Low	In place to meet DG3 requirements.	Interface register drafted. Plan updated. Procedures included with each RFP and future contracts. Project team responsibilities assigned.
42	Document Management	It is understood that three systems are currently under review.	High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.	System has been selected and implementation underway.
43	Lessons Learned	The project activity relating to lessons learned matters was reviewed and the requirements are well understood, have been addressed, and appear satisfactory.	N/A		

Item	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
44	Orientation	The project activity relating to orientation procedures was	-		
		reviewed and the requirements are well understood, have			
		been addressed, and appear satisfactory.			
45	Management of	The project activity relating to the management of change	N/A		
	Change	system was reviewed and the requirements are well			
		understood, have been addressed, and appear			
		satisfactory.			
46	Land Access	The project activity relating to land access matters was	N/A		
		reviewed and the requirements are well understood, have			
		been addressed, and appear satisfactory.			
47	Health, Safety and	The project activity relating to health, safety and security	N/A		
	Security	matters was reviewed and the requirements are well			
		understood, have been addressed, and appear			
		satisfactory.			

High (A)	Requirement to pass DG2 and/or needed to move to next phase to meet project goals.
High (B)	To be considered in the submarine cable scope and contract.
Medium	In place within 90 days of starting Phase 3.
Low	In place to meet DG3 requirements.

Totals

Item	Focus Area	Observations	Priority	Required Completion Date by IPR	Status of Actions / March 4, 2013
High (A) Ge	eneral		11		
High (B) Su	bmarine Cable Sco	pe a	12		
Medium			7		
Low			7		



### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

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1 <b>Request IR-16</b> :
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3	With respect to page 138, line 5, responses to issues of concern in the Environmental			
4	Assessment Report (EAS) are directly related to scheduling activities and have "provided			
5	input	input to this Nova Scotia Regulatory Application". See below IR referring to Section		
6	2.6.7.11, P2.65 Bullet#6 of the EAS:			
7				
8	(a)	Please give a list of Project activities that will be "coordinated through consultation		
9		with local fish harvesters and other stakeholders'';		
10				
11	<b>(b)</b>	Explain what kind of ''best-efforts'' will be made to minimize interferences; and		
12				
13	(c)	How the remaining interferences may affect the construction schedule.		
14				
15	Respo	nse IR-16:		
16	•			
17	(a)	Project activities that will be coordinated through consultation with local fish harvesters		
18		and other stakeholders include cable installation and associated studies, as well as		
19		grounding site construction and associated studies.		
20				
21	(b)	Specific opportunities will be determined through consultation with commercial fish		
22		harvesters in selection of the final cable route and may involve micro-routing to avoid		
23		sensitive areas or timing of specific activities in relation to fisheries harvest seasons.		

- 25 (c) It is not anticipated that remaining interferences will affect the construction schedule.

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:

2	
3	(a) With respect to page 137, Fig 7., Env. Assessment, Screening and Land Access (Q2
4	2012), and Right of Way Agreements (Q3 2013), are the most immediate critical 4
5	milestones. Are there any concerns of potential delays?
6	
7	Response IR-17:
8	
9	At this point the Environmental Assessment for the Maritime Link is proceeding on schedule
10	with approximately 15 weeks remaining in the review process.
11	
12	The respective processes for acquiring Land Access and Right of Way Agreements are also
13	underway and proceeding on schedule.

## NON-CONFIDENTIAL

1	Request IR-18:
2	
3	Section 4.1.1
4	
5	With respect to Table 4-1, page 57, have the specifications in the table, and more
6	specifically the CSA figures, been reviewed to take into consideration the increase of
7	hurricane force winds and storms that seems to be the result of climate change?
8	
9	Response IR-18:
10	
11	The specifications in the table have been taken directly from CSA standards C22.3 and 60826. In
12	addition to these values, two special cases have been used for high wind areas in Newfoundland,
13	including a high wind case for wind speeds up to 110 miles per hour, and a case for the
14	Wreckhouse area with wind speeds up to 125 miles per hour.

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1	Request IR-19:
2	
3	Section 4.1.2
4	
5	With respect to page 60, are 4-km intervals for geotechnical soil investigation sufficient to
6	justify the 65/20/15 distribution of soil conditions? Please elaborate.
7	
8	Response IR-19:
9	
10	The proposed geotechnical testing program has not yet been completed, and the 60/20/15
11	distribution of soil conditions was not based on the proposed geotechnical testing program. The
12	distributions of soil conditions in each of the segments of the transmission line was based on
13	available geotechnical information from nearby projects and and from preliminary site patrols.
14	This level of information is consistent with project estimates prepared at DG2 level, and
15	appropriate contingency has been allocated to accommodate the uncertainty in the soil conditions
16	that will be found at the conclusion of the geotechnical testing program and subsequently during
17	construction.
18	
19	The geotechnical testing program was developed based on a 4-km testing interval, which is
20	commonplace in the industry for validation of soil conditions at a level suitable for final design
21	of the transmission line. A budget provision has been included in the DG2 estimate for the
22	conduct of this geotechnical testing program, but the work will not commence until Spring of
23	2013. Further refinement of the testing program will be undertaken to shorten the 4 km test
24	interval in certain areas and increase it in other areas, according to the level of site-specific
25	knowledge that exists and the anticipated variability of soil conditions.
26	
27	The final determination of geotechnical conditions will only be known during the construction
28	stage, when the selected contractor sends out advance teams to carry out test pits at each
29	structure location chosen in the detailed design. The foundation types and sizes will be finalized
30	after this test information is obtained, and it may vary from 60/20/15 distribution adopted.

## NON-CONFIDENTIAL

1	Request IR-20:
2	
3	Section 4.2.1
4	
5	With respect to page 63 ref Ice and Icebergs, has the iceberg scouring depth been
6	considered in the design? Please elaborate.
7	
8	Response IR-20:
9	
10	Yes, the iceberg scouring depth has been considered in the design. Iceberg risks have been
11	assessed and determined to be a much lower risk than ice pack. Details are available in the

12 C-Core Ice Risk Study, see SBA IR-12.

### Maritime Link Project (NSUARB ML-2013-01) NSPML Responses to UARB – Enerco Consulting and A.H.B. 2000 Inc. Information Requests

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1	Request IR-21:	
2		
3	The f	inal design of many elements defined in the sections below will be completed later.
4	How	will potential changes of cost and effects on schedule be evaluated? What
5	contin	ngencies have been adopted in the current cost estimates of the elements below?
6		
7	(a)	Section 4.31 P68 Transition Compounds;
8		
9	<b>(b)</b>	Section 4.4.2 P79 Newfoundland converter;
10		
11	(c)	Section 4.5.1 P83 Grounding systems; and
12		
13	( <b>d</b> )	Section 4.5.2 P88 Grounding systems.
14		
15	Respo	nse IR-21:
16		
17	(a-d)	Probabilistic modeling was used to arrive at an assessment of overall contingency. The
18		outcome of the probabilistic modeling was not deterministic but rather a range of
19		probabilities (that is, a distribution) of probable project costs (base plus contingency).
20		The project will manage one fund of contingency. Potential changes to cost and schedule
21		will be evaluated using the Management of Change Process. The project baseline was
22		established at DG2 at which time the cost and schedule were locked in. Any significant
23		changes to the baseline will follow the Management of Change Process. The
24		Management of Change Process involves identification of the change, consolidation of all
25		information pertaining to the change and approval of the change by the Management of
26		Change Committee.